

# ORIGINAL NEW APPLICATION



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Arizona Corporation Commission

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FENNEMORE CRAIG

Norman D. James (No. 006901)

Patrick J. Black (No. 017141)

3003 N. Central Ave.

Suite 2600

Phoenix, Arizona 85012

Attorneys for Golden Shores Water Company, Inc.

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AZ CORP COMMISSION  
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## BEFORE THE ARIZONA CORPORATION COMMISSION

IN THE MATTER OF THE  
APPLICATION OF GOLDEN  
SHORES WATER COMPANY, INC.  
FOR A DETERMINATION OF THE  
CURRENT FAIR VALUE OF ITS  
UTILITY PLANT AND PROPERTY  
AND FOR INCREASES IN ITS  
RATES AND CHARGES FOR  
UTILITY SERVICE BASED  
THEREON

W-01815A-07-0117

DOCKET NO: W-01815A-07-

### APPLICATION

Golden Shores Water Company, Inc., an Arizona public service corporation ("Golden Shores" or "the Company"), hereby applies for an order establishing the fair value of its plant and property used for the provision of public utility service and, based on such fair value, approving permanent rates and charges for utility service provided by the Company designed to produce a fair return thereon. In support thereof, Golden Shores states as follows:

1. Golden Shores is a public service corporation engaged in providing water utility services in portions of Mohave County, Arizona, pursuant to a certificate of public convenience and necessity granted by the Arizona Corporation Commission (the "Commission"). At the present time, the Company provides water utility service to nearly 1,600 customers in Arizona.

2. The Company's central business office is located at 12812 Highway 66, Topock, Arizona, 86436. Its mailing address is PO Box 37, Topock, Arizona 86436, and

1 its telephone number is (928) 768-3110. Golden Shores' President is Linda Wayland (nee  
2 Boyer), who is responsible for the management of the Company. **All discovery, data**  
3 **requests and other requests for information concerning this Application should be**  
4 **directed to Ms. Wayland, with a copy to undersigned counsel for the Company.**

5 3. In this Application, the Company seeks a determination of the current, fair  
6 value of its property devoted to public service and approval of permanent adjustments to  
7 its rates and charges for utility service based thereon.

8 4. The Company's current rates were approved in Decision No. 61832 on  
9 July 20, 1999. The Company's current rate of return, based on the adjusted Test Year  
10 data, is a negative 7.0 percent. Consequently, a rate increase is necessary to ensure that  
11 the Company recovers its operating expenses and has an opportunity to earn a reasonable  
12 return on the fair value of its utility plant and property devoted to public service.

13 5. Golden Shores maintains that revenues from its operations are presently  
14 inadequate to provide the Company a fair rate of return on the fair value of its utility plant  
15 and property devoted to public service. The Company's rate base has increased since the  
16 previous rate proceeding, and operating expenses also have increased due in large  
17 measure to growth and new water treatment requirements. These increases have caused  
18 the revenues produced by the current rates and charges for service to become inadequate  
19 to recover operating expenses and provide a reasonable rate of return. Therefore, the  
20 Company requests that certain adjustments to its rates and charges for utility service be  
21 approved by the Commission so that the Company may earn a just and reasonable rate of  
22 return on the fair value of its property.

23 6. Filed concurrently in support of this Application is the direct testimony of  
24 Thomas J. Bourassa, who will be sponsoring the Company's schedules. Mr. Bourassa's  
25 testimony is attached hereto as **Exhibit A.**

1           7.     Filed concurrently herewith included with the Company's direct testimony  
2 are the schedules required pursuant to A.A.C. R14-2-103 for the rate applications by Class  
3 "C" water utilities, with the exception of the schedules labeled "G" (cost of service  
4 analysis). The latter schedules have been omitted because the Company does not propose  
5 to change the allocation of the revenue requirement between customer types from that  
6 approved by the Commission when it established Golden Shores' current rates. The Test  
7 Year utilized by the Company in connection with the preparation of such schedules is the  
8 12-month period that ended June 30, 2006. Golden Shores requests that the Commission  
9 utilize such Test Year in connection with this Application, with appropriate adjustments  
10 for utility plant that has been completed and placed in service to serve existing customers  
11 by June 30, 2006, and appropriate adjustments to the Company's operating expenses in  
12 order to obtain a normal or more realistic relationship between revenues, expenses and  
13 rate base during the period in which the rates established in this proceeding are in effect.

14           8.     During the Test Year, the Company's adjusted gross revenues were  
15 **\$507,533** and the adjusted operating income was negative **\$49,181**. The adjusted fair  
16 value rate base was **\$702,219**. Thus, the rate of return on rate base during the Test Year  
17 was a negative **7.0%**. The Company submits that these rates of return are inadequate to  
18 allow it to service its debt, pay a reasonable dividend to its stockholders, maintain a sound  
19 credit rating, and enable Golden Shores to attract additional capital on reasonable and  
20 acceptable terms in order to continue the investment in utility plant necessary to  
21 adequately serve customers.

22           9.     The Company is requesting an increase in revenues equal to **\$154,035**,  
23 which constitutes an increase in revenues of **30.35%**. The adjustments to the Company's  
24 rates and charges that are proposed herein, when fully implemented, will produce a rate of  
25 return on rate base equal to **9.81 %**.

26

1           WHEREFORE, the Company requests the following relief:

2           A.     That the Commission, upon proper notice and at the earliest possible time,  
3     conduct a hearing in accordance with A.R.S. § 40-251 and determine the fair value of  
4     Golden Shores' utility plant and property devoted to public service;

5           B.     Based upon such determination, that the Commission approve permanent  
6     adjustments to the rates and charges for utility service provided by Golden Shores, as  
7     proposed by the Company herein, or approve such other rates and charges as will produce  
8     a just and reasonable rate of return on the fair value of the Company's utility plant and  
9     property; and

10          C.     That the Commission authorize such other and further relief as may be  
11     appropriate to ensure that Golden Shores has an opportunity to earn a just and reasonable  
12     return on the fair value of its utility plant and property and as may otherwise be required  
13     under Arizona law.

14                 RESPECTFULLY SUBMITTED this 23rd day of February, 2007.

15   FENNEMORE CRAIG

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By 

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Norman D. James  
Patrick J. Black  
3003 North Central Avenue  
Suite 2600  
Phoenix, Arizona 85012  
Attorneys for Golden Shores Water Company, Inc.

1 ORIGINAL and thirteen (13) copies of the  
2 foregoing, together with the separately bound  
3 schedules and direct testimony supporting  
4 this application, were delivered  
5 this 23rd day of February, 2007, to:

6 Docketing Supervisor  
7 Docket Control Division  
8 Arizona Corporation Commission  
9 1200 W. Washington St.  
10 Phoenix, AZ 85007

11 By: *Maria San Jose*

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# EXHIBIT A

Direct Testimony of Thomas J. Bourassa

1 FENNEMORE CRAIG  
2 Jay L. Shapiro (No. 014650)  
3 Patrick J. Black (No. 017141)  
4 3003 N. Central Ave.  
5 Suite 2600  
6 Phoenix, Arizona 85012  
7 Attorneys for Golden Shores Water Company

8 **BEFORE THE ARIZONA CORPORATION COMMISSION**

9 IN THE MATTER OF THE  
10 APPLICATION OF GOLDEN  
11 SHORES WATER COMPANY, AN  
12 ARIZONA CORPORATION, FOR A  
13 DETERMINATION OF THE FAIR  
14 VALUE OF ITS UTILITY PLANT  
15 AND PROPERTY AND FOR  
16 INCREASES IN ITS RATES AND  
17 CHARGES FOR UTILITY SERVICE  
18 BASED THEREON.

DOCKET NO: W-01815A-06 \_\_\_\_\_

19 **DIRECT TESTIMONY OF**  
20 **THOMAS J. BOURASSA**  
21  
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1 **I. INTRODUCTION AND QUALIFICATIONS.**

2 **Q. PLEASE STATE YOUR NAME AND ADDRESS.**

3 A. My name is Thomas J. Bourassa. My business address is 139 W. Wood Drive,  
4 Phoenix, Arizona 85029.

5 **Q. WHAT IS YOUR PROFESSION AND BACKGROUND?**

6 A. I am a Certified Public Accountant and am self-employed, providing consulting  
7 services to utility companies as well as general accounting services. I have a B.S.  
8 in Chemistry and Accounting from Northern Arizona University (1980) and an  
9 M.B.A. with an emphasis in Finance from the University of Phoenix (1991).

10 **Q. COULD YOU BRIEFLY SUMMARIZE YOUR PRIOR WORK AND**  
11 **REGULATORY EXPERIENCE?**

12 A. Yes. Prior to becoming a private consultant, I was employed by High-Tech  
13 Institute, Inc., and served as controller and chief financial officer. Prior to working  
14 for High-Tech Institute, I worked as a division controller for the Apollo Group,  
15 Inc. Before joining the Apollo Group, I was employed at Kozoman & Kermode,  
16 CPAs. In that position, I prepared compilations and other write-up work for water  
17 and wastewater utilities, as well as tax returns.

18 In my consulting practice, I have prepared and/or assisted in the preparation  
19 of various water and wastewater utility rate applications before the Arizona  
20 Corporation Commission ("Commission"), including Vail Water Company, E&T  
21 Water Company, Ponderosa Utility Company, Diablo Village Water Company,  
22 New River Utility Company, Far West Water & Sewer Company, Sedona Venture  
23 Water and Sewer, Bella Vista Water Company, Rio Verde Utilities, Gold Canyon  
24 Sewer Company, Green Valley Water Company, Beardsley Water Company,  
25 Livco Water and Sewer Company, Pine Water Company, Arizona-American  
26 Water Company, Chaparral City Water Company, Valley Utilities Water



1 Company, Community Water of Green Valley, Black Mountain Sewer Company,  
2 Goodman Water Company, Utility Source, and Avra Water Co-op.

3 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS PROCEEDING?**

4 A. I am testifying in this proceeding on behalf of the applicant, Golden Shores Water  
5 Company ("Golden Shores" or "the Company"). Golden Shores is seeking  
6 increases in its rates and charges for water utility service in its certificated service  
7 area, which is located in Mohave County.

8 **II. OVERVIEW OF THE COMPANY'S REQUEST FOR RATE RELIEF.**

9 **Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?**

10 A. I will testify in support of the Company's proposed adjustments to its rates and  
11 charges for water utility service. I am sponsoring Schedules A through H, which  
12 are filed concurrently herewith in support of the Company's application. I was  
13 responsible for the preparation of these schedules based on my investigation and  
14 review of the relevant books and records for the Company. The Company has not  
15 prepared a cost of service study, so the G Schedules are omitted.

16 **Q. PLEASE SUMMARIZE THE COMPANY'S APPLICATION.**

17 A. The test year used by Golden Shores is the 12-month period ending June 30, 2006  
18 ("Test Year"). The Company is requesting an 11.0 percent return on its fair value  
19 rate base ("FVRB"). The Company has also proposed certain pro forma  
20 adjustments to take into account known and measurable changes to rate base,  
21 expenses and revenues. These pro forma adjustments are consistent with normal  
22 ratemaking and are contemplated by the Commission's rules and regulations  
23 governing rate applications. *See* A.A.C. R14-2-103. These adjustments are  
24 necessary to obtain a normal or realistic relationship between revenues, expenses  
25 and rate base on a going-forward basis.

26 The Company's fair value rate base is \$702,219. The increase in revenues

1 to provide for recovery of operating expenses and an 11.0 percent return on rate  
2 base is approximately \$154,035, an increase of approximately 30.35 percent over  
3 the adjusted and annualized Test Year revenues.

4 **Q. WHY IS THE COMPANY FILING FOR RATE INCREASES AT THIS**  
5 **TIME?**

6 A. The Company's rates for water utility service have not been increased since its last  
7 rate case in 1999 (Decision No. 61832, July 20, 1999). The Company's current  
8 rate of return, based on the adjusted Test Year data, is a negative 7.0 percent.  
9 Consequently, rate increases are necessary to ensure that the Company recovers its  
10 operating expenses and has an opportunity to earn a reasonable return on the fair  
11 value of its utility plant and property devoted to public service.

12 **III. SUMMARY OF A, E AND F SCHEDULES.**

13 **Q. MR. BOURASSA, LET'S TURN TO THE COMPANY'S SCHEDULES.**  
14 **PLEASE DESCRIBE THE SCHEDULES LABELED AS A, E, AND F.**

15 A. Golden Shores is classified as a Class C utility per the Commission Rules. *See*  
16 *A.A.C. R14-2-103-A*. The Company has prepared the required schedules for Class  
17 C utilities.

18 The A-1 Schedule is a summary of the rate base, operating income, current  
19 operating margin, required operating margin, operating income deficiency, and the  
20 increase in gross revenue. As shown, a 9.81% percent return on FVRB is  
21 requested. The increase in the revenue requirement is \$154,035. Revenues at  
22 present and proposed and customer classifications are also shown on this schedule.

23 The A-2 Schedule is a summary of results of operations for the Test Year,  
24 prior years, and a projected year at present rates and proposed rates.

25 Schedule A-4 contains the plant construction, and plant in service for the  
26 Test Year and prior years. The projected plant additions are also shown on this

1 schedule.

2 The E-1 Schedule contains the comparative balance sheet data for the fiscal  
3 years 2004, 2005, and June 30, 2006.

4 Schedule E-2, page 1, contains the income statement for the fiscal years  
5 2004, 2005, and the year ending June 30, 2006.

6 Schedule E-5 contains the Company's plant in service at the end of the Test  
7 Year, and one year prior to the end of the Test Year.

8 Schedule E-7 contains operating statistics for the fiscal years ending  
9 June 30, 2004, June 30, 2005, and the Test Year.

10 Schedule E-8 contains the taxes charged to operations.

11 The accountant's notes to the financial statements and the financial  
12 assumptions used in preparing the rate filing schedules are shown on Schedules  
13 E-9 and F-4, respectively, in accordance with the Commission's standard filing  
14 requirements. The Company does not prepare audited financial statements and, as  
15 a consequence, they are not available.

16 Schedule F-1 contains the results of operations at the present rates (actual  
17 and adjusted), and at proposed rates.

18 Schedule F-3 shows the Company's projected construction requirements for  
19 one year subsequent to the Test Year.

20 Schedule F-4 contains the assumptions used in developing the adjustments  
21 and projections contained in the rate filing.

22 **IV. RATE BASE ("B" SCHEDULES).**

23 **Q. WOULD YOU EXPLAIN THE RATE BASE SCHEDULES, WHICH ARE**  
24 **LABELED AS THE "B" SCHEDULES?**

25 **A.** Yes. I will start with Schedule B-5, which provides the Company's working  
26 capital allowance. Because Golden Shores is a small water utility, I used the

1 formula method of computing the working capital allowance to reduce expenses  
2 associated with seeking rate relief.

3 **Q. WAS A WORKING CAPITAL ALLOWANCE INCLUDED IN RATE BASE**  
4 **IN THE COMPANY'S PRIOR RATE CASE?**

5 A. Yes. The Company was also classified as a Class C utility during that rate case as  
6 well, and used the formula method to compute working capital.

7 **Q. PLEASE CONTINUE.**

8 A. The Company's filing does not include Schedules B-3 and B-4. To reduce rate  
9 case expense, as well as the potential for disputed issues, Golden Shores is  
10 requesting that its original cost rate base ("OCRB") be used as its FVRB.

11 **Q. HAVE YOU PREPARED SCHEDULES SHOWING ADJUSTMENTS TO**  
12 **THE ORIGINAL COST RATE BASE?**

13 A. Yes. Schedule B-2 shows adjustments to the OCRB proposed by the Company.  
14 Schedules B-2, pages 2 through 3, are the supporting schedules. These  
15 adjustments are, in summary:

16 Adjustment number 1 reduces accumulated depreciation to the re-computed  
17 amounts per the Company's plant schedules.

18 **Q. ARE THE PLANT AND ACCUMULATED DEPRECIATION DATA**  
19 **SHOWN ON SCHEDULE B-2 CONSISTENT WITH THE LAST**  
20 **COMMISSION ORDER?**

21 A. Yes. As I stated, the Company's last rate case was concluded in 1999. The test  
22 year in the prior case was the 12 months ending May 31, 1998. Thus, the plant  
23 shown on Schedule B-2 started with the plant and accumulated depreciation  
24 approved in the last rate case and depicts plant additions and retirements through  
25 the end of the Test Year. Pages 2a through 2f of the B-2 schedule show the details  
26 of plant additions, retirements, and accumulated depreciation through the end of

1 the Test Year using the half-year convention for depreciation. The depreciation  
2 rate approved in the last rate case was a composite rate of 5.0 percent.

3 **Q. WHY IS THERE A DIFFERENCE BETWEEN THE RECORDED**  
4 **ACCUMULATED DEPRECIATION AT THE END OF THE TEST YEAR**  
5 **AND THE RECOMPUTED AMOUNT?**

6 A. The adjustment required is primarily due to unrecorded depreciation for the six  
7 months ended June 30, 2006.

8 **Q. PLEASE CONTINUE.**

9 A. Adjustment number 2 increases plant in service for post-Test Year plant. This  
10 plant consists of a new well, storage tank and related structures. The Company's  
11 long-term debt was used to finance this plant. This plant is revenue neutral and is  
12 necessary to serve the year-end level of customers. At this time, the remaining  
13 plant to be completed consists of fencing and security related items.

14 Adjustment number 3 increases plant-in-service for operating expenses and  
15 revenues reclassified to plant in service. The expense and revenue reclassification  
16 adjustments to plant-in-service will be discussed later in my testimony.

17 Adjustment number 4 reduces net contributions-in-aid of construction  
18 ("CIAC") for an additional 6 months of amortization.

19 Adjustment number 5 increases deferred income taxes to reflect the  
20 Company's proposed increases to plant-in-service and is in conformance with FAS  
21 109 – Accounting for Income Taxes. In the instant case, the deferred income tax is  
22 an asset rather than a liability.

23 Adjustment number 6 depicts working capital computed using the formula  
24 method as shown on schedule B-5.

1 Q. HOW WAS THE PROPOSED "FAIR VALUE" RATE BASE SHOWN ON  
2 A-1 DETERMINED?

3 A. As stated, the FVRB shown on Schedule A-1 is based on OCRB.

4 V. INCOME STATEMENT ("C" SCHEDULES).

5 Q. PLEASE EXPLAIN THE ADJUSTMENTS YOU ARE PROPOSING TO  
6 THE INCOME STATEMENT AS SHOWN ON SCHEDULES C-1 AND C-2.

7 A. The Test Year adjusted income statement is shown on Schedule C-1. Details of  
8 adjustments are shown on Schedule C-2, pages 1 through 13. The following is a  
9 summary of adjustments shown on Schedule C-1:

10 Adjustment 1 annualizes depreciation expense. The proposed depreciation  
11 rate for each component of utility plant is shown on Schedule C-2, page 2. The  
12 depreciation rates approved in the Company's last rate case was a composite rate  
13 equal to 5.0 percent for all plant. The Company requests authority to use  
14 individual rates by plant account to more realistically reflect individual plant lives.  
15 The Commission has been moving away from the use of composite depreciation  
16 rates in favor of individual rates. Uniform rates are not always appropriate  
17 because they do not reflect a realistic expected life of the plant. The Company's  
18 proposed depreciation rates are published by the ACC Staff and are considered  
19 typical and customary.

20 Q. IS THIS TREATMENT CONSISTENT WITH PRIOR COMMISSION  
21 DECISIONS?

22 A. Yes. Please see *Chaparral City Water Company*, Decision 68176 (September 30,  
23 2005) at 34, and *Valley Utilities Water Company*, Decision 62908 (September 18,  
24 2000) at 5.

25 Q. WERE DEPRECIATION STUDIES COMPLETED IN THOSE CASES?

26 A. No. While a depreciation study would provide more definitive rates, depreciation

1 studies are costly and often result in controversy. This in turn results in higher rate  
2 case expense. Staff's typical and customary rates are based on anticipated  
3 depreciation lives developed by the National Association of Regulatory  
4 Commissioners, a recognized authority.

5 Adjustment 2 increases the property taxes based on proposed revenues. The  
6 Company's adjustment recognizes the recently passed Arizona legislation (H.B.  
7 2779), now codified in A.R.S. § 42-15001, entitled "Assessed Valuation of Class  
8 One Property." The law reduces the assessment ratio ½ percent (0.5%) for the  
9 next 10 years starting in 2006. Golden Shores has proposed a three-year reduction  
10 in the assessment ratio, from 25 percent to 23.5 percent.

11 **Q. HOW DID YOU COMPUTE THE PROPERTY TAXES AT PROPOSED**  
12 **RATES?**

13 A. To determine full cash value, I used the method employed by the Arizona  
14 Department of Revenue - Centrally Valued Properties ("ADOR" or "the  
15 Department"). This method determines full cash value by using twice the average  
16 of three years of revenue, plus an addition for CWIP and a deduction for the book  
17 value of transportation equipment. In the instant case, I used two times the  
18 adjusted revenues for June 30, 2006, and revenues at proposed rates. The assessed  
19 value (23.5 percent of full cash value) was then multiplied by the property tax rate  
20 to determine adjusted property tax expense.

21 **Q. IS THIS METHOD CONSISTENT WITH HOW PROPERTY TAXES**  
22 **WERE TREATED IN PRIOR COMMISSION DECISIONS?**

23 A. Yes. Please see *Rio Rico Utilities*, Decision No. 67279 (October 5, 2004), at 8;  
24 *Arizona Water Company*, Decision No. 64282 (December 28, 2001) at 12-13;  
25 *Bella Vista Water Company*, Decision No. 65350 (November 1, 2002), at 16;  
26 *Arizona-American Water Company*, Decision No. 67093 (June 30, 2004), at 9-10.

1 Even more recently, this methodology was utilized by the Commission in  
2 *Chaparral City Water Company*, Decision No. 68176 (September 30, 2005), at 13-  
3 15 and *Arizona Water Company-Western Group*, Decision No. 68302  
4 (November 14, 2005) at 28-29. The Commission stated that "Staff calculated  
5 property taxes using its proposed adjusted test year revenues twice and its  
6 recommended revenues once to calculate a three year average of revenues. We  
7 agree with Staff that using only historical revenues to calculate property taxes to  
8 include in the cost of service fails to capture the effects of future revenue from new  
9 rates, and can result in an understatement or overstatement of property tax  
10 expense." Decision No. 67093 at 9-10.

11 **Q. IS THIS SYNCHRONIZATION OF PROPERTY TAX EXPENSE WITH**  
12 **REVENUES PROPER RATEMAKING?**

13 A. Yes. Like income taxes, which are also based on the amount of revenue the utility  
14 realizes, property taxes must be adjusted to ensure that the new rates are sufficient  
15 to produce the authorized return on rate base. For this reason, since the new  
16 ADOR methodology was adopted several years ago, the Commission has  
17 repeatedly approved the use of proposed revenues to determine an appropriate  
18 level of property tax expense to be recovered through rates.

19 **Q. MR. BOURASSA, ISN'T THERE A LAG FROM THE TIME NEW RATES**  
20 **CHARGED TO CUSTOMERS GO INTO EFFECT AND THE DATE ON**  
21 **WHICH PROPERTY TAXES ARE ACTUALLY PAID?**

22 A. Yes. As an example, if new rates for the Company went into effect on January 1,  
23 2007, property taxes based on these new rates would first appear on the property  
24 tax bill received in September 2008. However, the Company should be accruing  
25 property taxes to match the revenues collected. Thus, there is no mismatch  
26 between revenues and expenses. Moreover, the property taxes resulting from my



1 calculation are based on only a portion of proposed revenues. To properly  
2 consider the future impact of the rate increases, I should have computed the  
3 proposed property taxes based solely on proposed revenues rather than averaging  
4 proposed and historic revenues. In addition, I should have used a higher  
5 assessment ratio. However, I chose not to in order to make, this adjustment  
6 conservative.

7 **Q. PLEASE CONTINUE WITH YOUR DESCRIPTION OF THE INCOME**  
8 **STATEMENT ADJUSTMENTS.**

9 A. Adjustment 3 shows the rate case expense. The Company estimates rate case  
10 expense of \$100,000 amortized over four years because it believes a four-year  
11 cycle for future rate cases is reasonable given this utility's circumstances.

12 **Q. DO YOU BELIEVE THIS IS A REASONABLE AMOUNT OF RATE CASE**  
13 **EXPENSE GIVEN THE REQUESTED INCREASE IN REVENUE?**

14 A. Yes. Rate case expense is primarily driven by three factors: (1) the Commission's  
15 ratemaking process; (2) the length of time between rate cases; and (3) the number  
16 of parties, issues and complexity of the proceedings.

17 **Q. PLEASE DISCUSS THE FIRST OF THESE FACTORS.**

18 A. The Company cannot raise its rates except by filing for rate relief, and the  
19 Commission dictates the process for obtaining rate relief. Golden Shores, which is  
20 a Class C water provider with roughly 1,500 customers, has to file substantially the  
21 same schedules as a Class A or B utility (*i.e.*, APS, Arizona Water, and Southwest  
22 Gas) with thousands of customers. While a larger utility's filing would obviously  
23 be "larger," Golden Shores still faces the same requirements of filing multiple  
24 copies of every document, as well as complying with the notice requirements  
25 imposed by the Commission on larger utilities. For instance, the Company must  
26 prepare three rounds of pre-filed testimony, participate in all of the procedural and

1 evidentiary hearings and open meetings, and typically, file one or more rounds of  
2 closing briefs. To meet all of the requirements of obtaining rate relief, Golden  
3 Shores requires the assistance and expertise of a regulatory accountant and  
4 attorney, resulting in a substantial portion of the rate case expense actually  
5 incurred.

6 **Q. PLEASE DISCUSS THE SECOND FACTOR.**

7 A. The length of time between rate cases has a substantial impact on rate case  
8 expense. Every rate case involves reconciliation of plant accounts since the last  
9 rate case. Obviously, the longer it has been, the more difficult the reconciliation.  
10 Similarly, longer periods between the determination of operating expenses  
11 typically means more increases in expenses. This leads to larger increases, which  
12 are typically more controversial.

13 **Q. PLEASE DISCUSS THE THIRD FACTOR THAT YOU HAVE**  
14 **IDENTIFIED AS AFFECTING RATE CASE EXPENSE.**

15 A. The number of parties has a substantial impact on rate case expense. Cases where  
16 RUCO intervenes as a party require more effort than in cases where the only other  
17 party is Staff. Customers and other intervenors add to the complexity of the  
18 proceedings. The number and complexity of disputed issues also influences total  
19 rate case expense, and those impacts cannot be known until the case is nearly  
20 completed.

21 **Q. IS THIS THE REASON YOU REFERRED TO THE RATE CASE**  
22 **EXPENSE AS AN ESTIMATE?**

23 A. Yes, it is an estimate based on my experience. But I can only consider the  
24 foreseeable. If things turn out more complicated than anticipated, the Company  
25 will modify its request to account for that increased expense. Conversely, if the  
26 case proceeds and rate case expense is lower than expected, I would make an

1 appropriate adjustment downward.

2 **Q. SHOULDN'T THE COMPANY'S SHAREHOLDERS BEAR SOME OF**  
3 **THE BURDEN OF RATE CASE EXPENSE?**

4 A. As a practical matter, a utility's shareholders always bear some level of rate case  
5 expense. My estimate of \$100,000 assumes Golden Shores will actually incur a  
6 higher amount of total rate case expense. I would also agree that if the utility does  
7 something improper or advances positions in bad faith, it should shoulder the  
8 burden of such actions. But, as I testified, the Commission dictates the process,  
9 not the utility, and absent such circumstances, the utility must be allowed to  
10 recover its reasonably incurred rate case expense.

11 **Q. PLEASE CONTINUE WITH YOUR DISCUSSION OF THE INCOME**  
12 **STATEMENT ADJUSTMENTS?**

13 A. Adjustment 4 annualizes revenues to the year-end number of customers. The  
14 annualization was based on the number of customers at the end of the Test Year,  
15 compared to the actual number of customers during each month of the Test Year.  
16 Average revenues by month were computed for the Test Year. The average  
17 revenues were then multiplied by the increase (or decrease) in number of  
18 customers for each month of the Test Year.

19 **Q. WHY IS THE ANNUALIZATION OF REVENUES NEGATIVE – A**  
20 **REDUCTION OF REVENUES?**

21 A. The negative revenue is due primarily to annualization of standpipe or construction  
22 water sales. A new development, Topock Village Estates, began using a  
23 substantial amount of construction water in 2005 and ceased taking water in July  
24 2006, a month after the end of the Test Year. The Company has removed  
25 approximately \$44,000 from water revenues for these water sales. Since the  
26 Company does not expect construction water sales to continue at the level which

1 occurred during the Test Year, these revenues are not normal and recurring and  
2 should be excluded from the determination of the revenue requirement.

3 **Q. IS THE LOSS OF CONSTRUCTION WATER SALES A KNOWN AND**  
4 **MEASURABLE CHANGE?**

5 A. Yes. First, water sales to Topock Village Estates ceased in July 2006 and no  
6 subsequent water sales have occurred. Second, there are no other developments  
7 expected to provide a replacement to these water sales.

8 **Q. DID THE COMPANY REMOVE ALL STANDPIPE WATER SALES**  
9 **FROM THE TEST YEAR REVENUES?**

10 A. No. There remains approximately \$18,000 of these sales in the Test Year  
11 revenues. The Company believes that this level of standpipe water sales is more  
12 normal.

13 **Q. PLEASE CONTINUE.**

14 A. Adjustment number 5 removes a negative materials and supplies expense amount  
15 from the Test Year and sets it at zero, because a negative Test Year expense does  
16 not make sense.

17 Adjustment 6, labeled as 6a and 6b, removes other income and expenses to  
18 eliminate their effects on income taxes.

19 Adjustment 7 removes capitalized expenses from repairs and maintenance  
20 expense. The Company identified two invoices recorded to repairs and  
21 maintenance totaling over \$29,000, which the Company believes should be  
22 reclassified to plant-in-service. The nature and amount of these expenditures are  
23 more appropriately classified as capital related. This amount is reflected in the  
24 Company's rate base adjustment number 3.

25 Adjustment 8 adjusts interest expense for interest synchronization with rate  
26 base. The purpose of an interest synchronization adjustment is to synchronize the

1 portion of the rate base that is supported by debt with the interest expense  
2 deduction that determines income tax expense for ratemaking purposes. In  
3 determining the interest expense, the Company proposed rate base is multiplied by  
4 the weighted cost of long-term debt included in the capital structure.

5 Adjustment 9 annualizes purchased power expense based on the additional  
6 gallons sold from annualizing revenues to the year-end number of customers. This  
7 adjustment results in a reduction to purchased power expense of over \$5,000. The  
8 reduction is primarily due to the Company's proposed reduction to standpipe  
9 (construction) water sales.

10 Adjustment 10 increases miscellaneous revenues for a misposted capital  
11 related item. It appears the Company inadvertently recorded a construction related  
12 expenditure to water revenues. The amount has been removed from water  
13 revenues and reclassified to plant-in-service, and is reflected in the Company's rate  
14 base adjustment number 3.

15 Adjustment 11 reclassifies standpipe water sales originally booked to  
16 miscellaneous revenues to metered water revenues. This is basically a  
17 housekeeping adjustment because it does not impact total revenues.

18 Adjustment 12 adjusts income tax expense to reflect income taxes at  
19 proposed revenues.

20 **VI. COST OF CAPITAL ("D" SCHEDULES).**

21 **A. Rate Of Return Summary**

22 **Q. WOULD YOU PLEASE SUMMARIZE YOUR RECOMMENDED EQUITY**  
23 **RETURN?**

24 **A.** Yes. I am recommending a return on equity ("ROE") of 11.0 percent. My  
25 recommendation is based on cost of equity estimates using constant growth and  
26 multi-stage growth discounted cash flow ("DCF") models and is confirmed by a

1 risk premium analysis, current and projected equity returns for the sample group of  
2 publicly traded utilities, and my review of the economic conditions expected to  
3 prevail during the period in which new rates will be in effect. Golden Shores has  
4 long-term debt comprising approximately 32 percent of the capital structure. The  
5 weighted cost of capital as shown on schedule D-1 is 9.81 percent.

6 The cost of equity for Golden Shores cannot be estimated directly because it  
7 is extremely small and is not publicly traded. Therefore, there is no market data for  
8 Golden Shores. Consequently, I applied the DCF models to a sample of water  
9 utilities selected from the *Value Line Investment Survey*. There are six water  
10 utilities in my sample: American States Water, Aqua America, California Water,  
11 Connecticut Water, Middlesex Water, and SJW Corp. I selected these water  
12 utilities because Staff has used them in recent water utility rate cases. To test my  
13 DCF results, I performed a risk premium analysis based on 10-year Treasury rates.  
14 Computations of common equity returns using DCF and risk premium approaches  
15 are shown on schedules D-4.8 through D-4.12.

16 My DCF analysis indicates that a ROE in the range of 8.7 percent to 12.8  
17 percent is appropriate for the large publicly traded companies. My risk premium  
18 analysis serves as a check of reasonableness for the DCF results. That analysis  
19 indicates a ROE in the range of 10.2 percent to 11.1 percent. Value Line projects  
20 equity returns for the water utility industry for 2009-11 of 11.5 percent. A return  
21 on equity of 11.0 percent provides for the higher risk of an investment in Golden  
22 Shores compared to the large publicly traded water companies. It is within the  
23 ranges of my estimates and is conservative when Golden Shores' extremely small  
24 size compared to the sample and other business and operational risks not captured  
25 by the market data are considered.

1 **Q. HAVE YOU PREPARED ANY SCHEDULES AND ATTACHMENTS TO**  
2 **ACCOMPANY YOUR TESTIMONY?**

3 A. Yes. The D-1 Schedule shows the common equity, relevant long-term debt and the  
4 weighted cost of capital. As stated, Golden Shores requests a return of 9.81  
5 percent on its FVRB.

6 **B. Overview of the Cost of Capital**

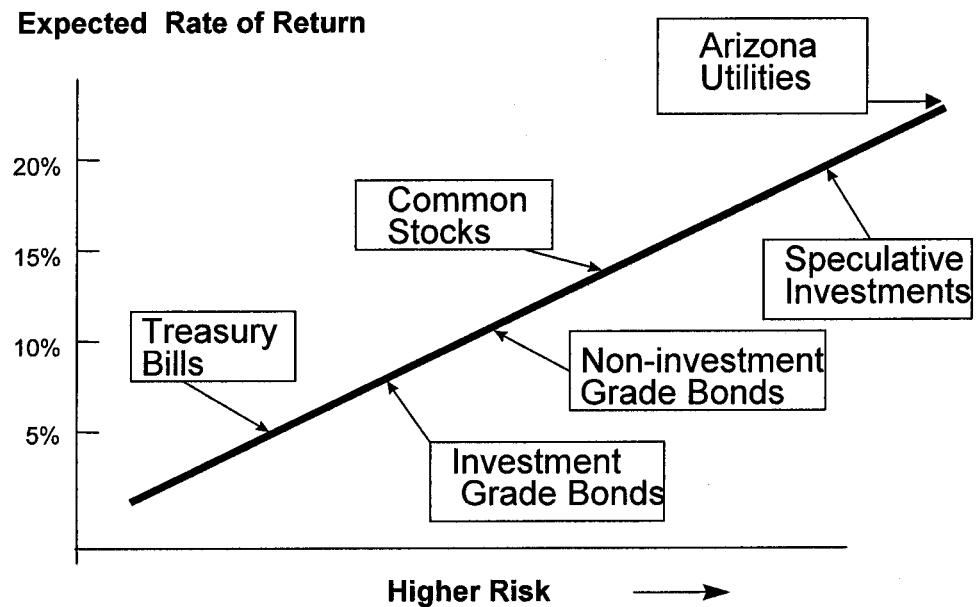
7 **Q. PLEASE PROVIDE AN OVERVIEW OF THE COST OF CAPITAL.**

8 A. Put simply, the cost of capital is the rate of return that equity investors expect to  
9 receive. Investors can choose to invest in many types of assets. Each will have  
10 varying degrees of risk, ranging from relatively low risk assets such as Treasury  
11 securities to somewhat higher risk corporate bonds to even higher risk common  
12 stocks. As the level of risk increases, investors require higher returns on their  
13 invested capital.

14 **Q. CAN YOU ILLUSTRATE THE CAPITAL MARKET RISK-RETURN**  
15 **CONCEPT?**

16 A. Yes. The following graph depicts the risk-return relationship that has become  
17 widely known as the Capital Market Line ("CML"). The CML illustrates in a  
18 general way the risk-return relationship.

## The Capital Market Line (CML)



The CML can be viewed as a continuum of the available investment opportunities for investors. Investment risk increases as one moves upward and to the right along the CML. As the risk of an investment increases, the expected return on the investment also increases.

**Q. HOW DOES THE RISK-RETURN TRADE-OFF CONCEPT WORK IN THE CAPITAL MARKET?**

A. As already suggested by the CML, the allocation of capital in a free market economy is based upon the relative risk of, and expected return from, an investment. In general, investors rank investment opportunities in the order of their relative risks. Investment alternatives in which the expected return is commensurate with the perceived risk become viable investment options. If all



1 other factors remain equal, the greater the risk, the higher the rate of return  
2 investors will require to compensate investors for the possibility of loss of either  
3 the principal amount invested or the expected annual income from such investment.

4 Short-term Treasury bills provide a high degree of certainty and in nominal  
5 terms (after considering inflation) are considered virtually risk free. Long-term  
6 bonds and preferred stocks, having priority claims to assets and fixed income  
7 payments, are relatively low risk, but are not risk free. The market values of long-  
8 term bonds often fluctuate when government policies or other factors cause interest  
9 rates to change. Common stocks are higher and to the right on the CML continuum  
10 because they have more risk. Common stock risk includes the nature of the  
11 underlying business and financial strength of the issuing corporation, as well as  
12 market-wide factors such as general changes in capital costs.

13 The capital markets reflect investor expectations and requirements each day  
14 through market prices. Prices for stocks and bonds change to reflect investor  
15 expectations and the relative attractiveness of one investment versus another.  
16 While the example provided above seems straightforward, returns on common  
17 stocks are not directly observable in advance, in contrast to debt or preferred stocks  
18 with fixed payment terms, and therefore they must be estimated from market data.  
19 Estimating the cost of equity capital is a matter of informed judgment about the  
20 relative risk of the company in question and the expected rate of return  
21 characteristics of other alternative investments.

22 **Q. HOW IS THE COST OF CAPITAL FOR A PARTICULAR UTILITY**  
23 **DETERMINED?**

24 A. The measurement of a utility's cost of capital is a complex topic. It requires an  
25 analysis of the factors influencing the cost of various types of capital, such as  
26 interest on long-term debt, dividends on preferred stock, and earnings on common

1 equity. Each of these sources of funds has a cost. The unit cost of the various  
2 component sources of capital is an important input into the calculation of a utility's  
3 overall cost of capital.

4 The data for such an analysis comes from the capital market where a firm  
5 raises funds by issuing common stock, selling bonds, and by borrowing (both long-  
6 and short-term) from banks and other financial institutions. In the highly  
7 competitive capital markets, the cost of capital, whether the capital is in the form of  
8 debt or equity, is determined by two important factors:

- 9 1) The pure or real rate of interest, often called the risk-free rate of  
10 interest; and
- 11 2) The uncertainty or risk premium (the compensation the investor  
12 requires over and above the real or pure rate of interest for subjecting  
his capital to additional risk).

13 **Q. WOULD YOU DISCUSS THESE FACTORS IN GREATER DETAIL?**

14 A. The pure rate of interest essentially reflects both the time preference for, and the  
15 productivity of, capital. From the standpoint of the individual, it is the rate of  
16 interest required to induce the individual to forgo present consumption and offer  
17 the funds to others for a specified length of time. Moreover, the pure rate of  
18 interest concept is based on the assumption that no uncertainty affects the  
19 investment undertaken by the individual, i.e., there is no doubt that the periodic  
20 interest payments will be made and the principal returned at the end of the time  
21 period. In reality, investments without risk do not exist. Every commitment of  
22 funds involves some degree of uncertainty. U.S. Government obligations,  
23 however, may at times approach something like a risk free rate of interest. It must  
24 be pointed out, however, that U.S. Treasury obligations are only "risk free" in the  
25 sense that they are typically regarded as being free of default risk. Holders of these  
26 obligations still face the dangers of purchasing power loss (inflation risk) and the

1 loss of capital values if real interest rates rise (interest rate risk).

2 Turning to the second factor affecting the cost of capital, it is generally  
3 accepted that the higher the degree of uncertainty, the higher the cost of capital.  
4 Investors are regarded as risk adverse and require that the rate of return increase as  
5 the risks (uncertainty) associated with an investment increase.

6 **Q. CAN YOU PROVIDE SOME PERSPECTIVE ON YOUR PREVIOUS**  
7 **DISCUSSION WITH RESPECT TO RETURNS ON COMMON STOCKS?**

8 A. Yes. Conceptually,

$$\begin{array}{rcccl} \text{Required Return for} & & \text{Return on a} & & \\ \text{Common Stocks} & = & \text{risk-free asset} & + & \text{Risk Premium} \end{array}$$

10  
11 where the risk premium investors require for common stocks will be higher than  
12 the risk premium they require for investment grade bonds. This relationship is  
13 depicted in the graph of the CML, above. As I will discuss in the next section, this  
14 concept is the basis of risk premium methods I used to estimate the cost of equity.

15 **Q. WHAT HAS BEEN THE RECENT EXPERIENCE IN THE U.S. CAPITAL**  
16 **MARKETS?**

17 A. In the past 10 years, inflation and capital market costs have generally declined.  
18 Interest rates have been lower than in previous decades. Inflation, as measured by  
19 the Consumer Price Index, has been at relatively low levels. The uneven pace of  
20 the economy kept consumer prices in check and resulted in low interest rates.  
21 Since the first quarter 2004, however, improving economic growth and concerns  
22 about inflation have led to fluctuating interest rates. The Federal Reserve began  
23 raising interest rates in June 2004 to address these concerns. The Federal Reserve  
24 has raised the interest rate 17 times since mid-2004.

25 The economic forecast data show clear expectations for continuing  
26 economic growth, albeit at a slower pace than was seen in 2004 and 2005. Real

1 GDP growth for the 3<sup>rd</sup> quarter of 2006 was 2.0 percent and is not expected to be  
2 much higher for the 4<sup>th</sup> quarter 2006. A greatly diminished drag from the  
3 construction and motor vehicle sectors are expected to foster a transition to an  
4 improving real GDP growth over the course of 2007. Helping to sustain consumer  
5 spending, economists expect a continued rise disposable personal income, lower  
6 energy prices, and the healthy effects of higher equity prices. Hindering consumer  
7 spending, economists expect a continued pullback in mortgage equity withdrawals  
8 and slower job growth. Combined, these factors are expected to result in real GDP  
9 growth of about 2.5 percent in the first half of 2007, improving to 2.9 percent by  
10 the 4<sup>th</sup> quarter of 2007. By the first half of 2008, real GDP growth is expected to  
11 reach 3.1 percent.

12 At the Federal Open Market Committee ("FOMC") meeting on December  
13 12<sup>th</sup> 2006, policymakers did not change the target federal funds rate but remained  
14 concerned about heightened inflation pressures and retained an interest rate  
15 tightening bias in its policy statement. While the yield curve currently remains  
16 inverted (an indication that the market expects short-term interest rates to decline),  
17 the Blue Chip consensus forecast suggests that no more than a 25-50 basis point  
18 easing by the FOMC in the latter part of 2007. The Blue Chip consensus also  
19 forecasts that the yield curve will disinvert in the second half of 2007 and remain  
20 fairly flat through the first half of 2008.

21 **Q. CAN YOU ILLUSTRATE THE TREND IN INTEREST RATES OVER THE**  
22 **PAST FEW YEARS?**

23 **A.** Yes. The 2003 annual yields for the 5, 10, and 20 year U.S. Treasuries were 2.97  
24 percent, 4.01 percent, and 4.96 percent, respectively. Current yields on 5, 10, and  
25 20 year U.S. Treasuries are 4.69 percent, 4.70 percent and 4.90 percent,  
26 respectively. The Blue Chip long-term forecasts (2008-2009) for the 5, 10, and 30

1 year U.S. Treasuries are 5.05 percent, 5.15 percent, and 5.35 percent, respectively.

2 **Q. IS THERE A RELATIONSHIP BETWEEN THE COST OF EQUITY AND**  
3 **INTEREST RATES?**

4 A. Yes. As illustrated by the CML, the cost of equity moves in the same direction as  
5 interest rates. Rising interest rates over the past few years indicate the cost of  
6 equity has risen. The trend in interest rates discussed above is an important factor  
7 in estimating the cost of capital.

8 **Q. IS GOLDEN SHORES AFFECTED BY THESE SAME MARKET**  
9 **UNCERTAINTIES AND CONCERNS?**

10 A. Yes. To varying degrees, all the water utilities in the sample are affected.

11 **Q. WHAT ARE THE RECENT DEVELOPMENTS IN THE WATER UTILITY**  
12 **INDUSTRY AFFECTING UTILITY INVESTMENTS AND THE MARKET?**

13 A. Although the water utilities in the sample have recently encountered a more  
14 favorable regulatory environment, especially in California, the water utility  
15 industry is expected to confront increasing infrastructure demands. Much of the  
16 current infrastructure is over 100 years old and in need of significant maintenance  
17 and, in some cases, massive renovation and replacement. In addition, water  
18 companies are faced with the continued heightened threat of bio-terrorism on U.S.  
19 pipelines and reservoirs as well as the continuing need to comply with EPA water  
20 quality standards and requirements. As infrastructure costs continue to climb,  
21 many smaller companies are at a disadvantage. Without sufficient resources to  
22 fund improvements, many companies are being forced to sell to larger utilities with  
23 the flexibility and capital to deal with these problems.

24 **Q. WOULD YOU PLEASE DISCUSS IN MORE DETAIL THE IMPACT OF**  
25 **RISK ON CAPITAL COSTS?**

26 A. Certainly. With reference to specific utilities, risk is often discussed as consisting

1 of two separate types of risk: business risk and financial risk.

2 Business risk, the basic risk associated with any business undertaking, is the  
3 uncertainty associated with the enterprise's day-to-day operations. In essence, it is  
4 a function of the normal day-to-day business environment, both locally and  
5 nationally. Business risks include the condition of the economy and capital  
6 markets, the state of labor markets, regional stability, government regulation,  
7 technological obsolescence, and other similar factors that may impact demand for  
8 the business product and its cost of production. For example, one of the biggest  
9 risks Golden Shores faces is the ever-changing regulatory climate. Water utilities  
10 are subject to strict regulation because of the health and safety risks associated with  
11 their operations. The environmental rules frequently change, usually resulting in  
12 additional requirements and increased costs.

13 The greater the degree of uncertainty regarding the various factors affecting  
14 a company's business, the greater the risk of an investment in the company and the  
15 greater the compensation required by the investor.

16 Financial risk, on the other hand, concerns the distribution of business risk  
17 to the various capital investors in the utility. As discussed earlier, permanent  
18 capital is normally divided into three categories: long-term debt, preferred stock,  
19 and common equity. Because common equity owners have only a residual claim  
20 on earnings after debt and preferred stockholders are paid, financial risk tends to be  
21 concentrated in that element of the firm's capital. Thus, a decision by management  
22 to raise additional capital by issuing additional debt concentrates even more of the  
23 financial risk of the utility in the common equity owners.

24 Although often discussed separately, the two types of risks are interrelated.  
25 Specifically, a common equity investor may seek to offset exposure to high  
26 financial risk by investing in a firm perceived to have a low degree of business risk.

1 In other words, the total risk to an investor would be higher if the enterprise was  
2 characterized as a high business risk with a large portion of its permanent capital  
3 financed with senior debt. To attract capital under these circumstances, the firm  
4 would have to offer higher rates of return to its common equity investors.

5 **Q. IS THERE A RELATIONSHIP BETWEEN A UTILITY'S CAPITAL**  
6 **STRUCTURE AND ITS COST OF CAPITAL?**

7 **A.** Generally, when a firm engages in debt financing, it exposes itself to risks that,  
8 once debt becomes significant relative to the total capital structure, increase in a  
9 geometric fashion compared to the linear percentage increase in the debt ratio  
10 itself. This risk is illustrated by considering the effect of leverage on net earnings.  
11 For example, as leverage increases, the equity ratio falls. This creates two adverse  
12 effects on the investor. First, equity earnings decline rapidly and may even  
13 disappear. Second, the "cushion" of equity protection for debt falls. A decline in  
14 the protection afforded debt holders, or the possibility of a serious decline in debt  
15 protection, will act to increase the cost of debt financing. Therefore, one may  
16 conclude that each new financing, whether through debt or equity, impacts the  
17 marginal cost of future financing by any alternative method. For a company  
18 already perceived as being over-leveraged, this additional borrowing would cause  
19 the marginal cost of both equity and debt to increase. On the other hand, if the  
20 same company instead employed equity funding, this could actually reduce the real  
21 marginal cost of additional borrowing, even if the particular equity issuance  
22 occurred at a higher unit cost than an equivalent amount of debt.

23 The theoretical optimum ratio of debt to equity in the capital structure will  
24 vary considerably from one industry to another and, to a very significant extent,  
25 among companies within a given industry, based on the size of the company and its  
26 ability (or inability) to attract capital. A theoretically "balanced" capital structure

1 is one that provides debt with adequate protection, yet contains enough leverage to  
2 produce equity earnings sufficient to attract new equity capital (but not so large a  
3 degree of leverage as to introduce earnings instability and render equity investment  
4 speculative). For smaller utilities, financial leverage often has detrimental impacts  
5 with very slight increases in expenses. As a consequence, smaller utilities like  
6 Golden Shores cannot support the same percentage of debt in their capital structure  
7 as a larger utility.

8 **Q. HAS THE U.S. SUPREME COURT SET FORTH ANY STANDARDS THAT**  
9 **APPLY TO EQUITY RETURNS?**

10 A. Yes. In 1923, the U.S. Supreme Court set forth the following criteria for  
11 determining whether a rate of return is reasonable in *Bluefield Water Works and*  
12 *Improvement Co. v. Public Service Commission of West Virginia*, 262 U.S. 679,  
13 692-93 (1923):

14 A public utility is entitled to such rates as will permit it to  
15 earn a return on the value of the property which it employs  
16 for the convenience of the public equal to that generally being  
17 made at the same time and in the same general part of the  
18 country on investments on other business undertaking which  
19 are attended by corresponding risks and uncertainties.... The  
20 return should be reasonably sufficient to assure confidence in  
21 the financial soundness of the utility and should be adequate,  
under efficient and economical management to maintain and  
support its credit and enable it to raise money necessary for  
the proper discharge of its public duties. A rate of return may  
be reasonable at one time and become too high or too low by  
changes affecting opportunities for investment, the money  
market, and business conditions generally.

22 In *Federal Power Commission v. Hope Natural Gas*, 320 U.S. 591, 603 (1944), the  
23 Supreme Court stated the following regarding the return to owners of a company:

24 [T]he return to the equity owner should be commensurate  
25 with returns on investments in other enterprises having  
26 corresponding risks. That return moreover, should be  
sufficient to assure confidence to the financial integrity of the  
enterprise so as to maintain its credit and to attract capital.



1 Taken together, these cases provide the foundation for later cases dealing with the  
2 issue of rate of return. In summary:

3 (1) The rate of return should be similar to the return in businesses with  
4 similar or comparable risks;

5 (2) The return should be sufficient to ensure the confidence in the financial  
6 integrity of the utility;

7 (3) The return should be sufficient to maintain and support the utility's  
8 credit; and

9 (4) The return should enable the utility to attract capital necessary for the  
10 proper discharge of its duties.

11 Based on these principles, the fair rate of return should closely parallel  
12 investor opportunity costs as discussed above. If the utility earns its market cost of  
13 equity, neither its stockholders nor its customers should be disadvantaged.

14 **Q. HOW HAVE THESE CRITERIA BEEN APPLIED IN REGULATORY**  
15 **PROCEEDINGS?**

16 A. The application of the "reasonableness" criteria laid down in these Supreme Court  
17 cases has resulted in significant controversy. The typical method of computing the  
18 overall cost of capital is quite straightforward: it is the composite, weighted cost of  
19 the various classes of capital (debt, preferred stock, and common equity), used by  
20 the utility. The weighting is done by calculating the proportion that each class of  
21 capital bears to total capital. However, there is no consensus regarding the best  
22 method of measuring the cost of equity capital. The increasing regulatory  
23 emphasis on objectivity in determining of return has resulted in a proliferation of  
24 quasi-mechanical techniques and formulae for use in equity return determination.  
25 As will be discussed more fully below, however, none of the techniques introduced  
26 has been universally accepted and they necessarily involve the exercise of

1 informed judgment.

2 **C. Estimating the Cost of Equity Capital**

3 **Q. WOULD YOU BRIEFLY DESCRIBE THE APPROACH YOU FOLLOWED**  
4 **IN YOUR COST OF CAPITAL STUDY?**

5 A. As I stated, estimating the cost of equity is a matter of informed judgment. The  
6 development of an appropriate rate of return for a regulated enterprise involves the  
7 determination of the level of risk associated with that enterprise and the  
8 determination of an appropriate return for that risk level. Practitioners employ  
9 various techniques that provide a link to actual capital market data, which assist in  
10 defining the various relationships that underlie the equity cost estimation process.

11 As I have testified, Golden Shores is not publicly traded so the information  
12 required to directly estimate Golden Shores' cost of equity is not available.  
13 Accordingly, I used a sample of publicly traded water utilities to provide means of  
14 developing an appropriate cost of equity for Golden Shores, recognizing that there  
15 are significant differences between the publicly traded firms and Golden Shores in  
16 terms of risk. There are six water utilities included in my sample: American States  
17 Water, Aqua America, California Water, Connecticut Water, Middlesex Water, and  
18 SJW Corp. All these companies are followed by the *Value Line Investment Survey*.

19 **Q. DOES THE MARKET DATA PROVIDED BY THE WATER UTILITY**  
20 **SAMPLE CAPTURE ALL OF THE MARKET RISKS GOLDEN SHORES**  
21 **MIGHT FACE IF IT WERE PUBLICLY TRADED?**

22 A. In my opinion, no. First, there is no comparable market data for utility companies  
23 the size of Golden Shores. The smallest company in the sample, Connecticut  
24 Water, has 100 times the net plant investment of Golden Shores, and over 260  
25 times Golden Shores' revenues. Second, market data for the sample water utilities  
26 do not include data for water utilities operating primarily in Arizona and thus

1 primarily subject to Arizona rate regulation. Arizona rate regulation requires use  
2 of historical test years and limited out of period adjustments. Further, Golden  
3 Shores faces the risk that unexpected changes in costs in the period in which new  
4 rates will be in effect will not be recovered without a costly and lengthy general  
5 rate case.

6 The water sample is heavily weighted with utilities doing business in  
7 California. American States, California Water, and SJW Corp. are based in  
8 California and receive the bulk of revenues from utility service in that state. These  
9 utilities are face less regulatory risk because the California Public Utilities  
10 Commission ("PUC") allows the use of future test years and balancing accounts for  
11 expenses such as purchased power and purchased water. Aqua America, the  
12 largest water utility in the group, has operations in more than 14 states. As a result,  
13 its systems are regulated by different state commissions and are less affected by  
14 unfavorable decisions and policies of a particular regulatory commission.

15 **Q. CAN YOU PROVIDE A GENERAL DESCRIPTION OF THE WATER**  
16 **UTILITIES IN YOUR SAMPLE?**

17 A. Certainly. Schedule D-4.1 lists the operating revenues and net plant for the six  
18 water utilities as reported by *AUS Utility Reports* (formerly *C.A. Turner Utility*  
19 *Reports*) and Golden Shores. In addition, below is a general description of each of  
20 the companies:

21 (1) American States primarily serves the California market though Southern  
22 California Water Company, which has over 265,000 California customers in 75  
23 communities, primarily in Los Angeles, San Bernardino and Oranges counties. It  
24 has one subsidiary serving the Arizona market with approximately 13,000  
25 customers in Fountain Hills and Scottsdale. Approximately 91 percent of  
26 American States revenues were derived from Southern California Water.

1 Revenues for American States were over \$236 million in 2005 and net plant was  
2 over \$673 million at the end of 2005.

3 (2) Aqua America owns regulated utilities in Pennsylvania, Ohio, North  
4 Carolina, Illinois, Texas, New Jersey, Florida, Indiana, Maine, Missouri, New  
5 York, and South Carolina, serving over 864,000 customers at the end of 2005.  
6 Revenues for Aqua America were over \$496 million in 2005 and net plant was  
7 over \$2.279 billion at the end of 2005. Aqua America is the largest U.S. based  
8 publicly traded water utility.

9 (3) California Water Service Group owns subsidiaries in California, New  
10 Mexico, Washington, and Hawaii serving over 479,000 customers. The California  
11 operations account for over 96 percent of operating revenues. Revenues for  
12 California Water were over \$320 million in 2005 and net plant was over \$862  
13 million at the end of 2005.

14 (4) Connecticut Water Services owns subsidiaries in Connecticut and  
15 Massachusetts serving over 81,000 customers. Revenues for Connecticut Water  
16 Service were over \$47 million in 2005 and net plant was over \$247 million at the  
17 end of 2005.

18 (5) Middlesex Water owns subsidiaries in New Jersey and Delaware  
19 serving over 86,000 customers. It also provides water service under contract to  
20 municipalities in central New Jersey with a population of over 267,000. Revenues  
21 for Middlesex Water were over \$74 million in 2005 and net plant was over \$282  
22 million at the end of 2005.

23 (6) SJW Corp. owns San Jose Water, which provides water service in an  
24 138 square mile area in San Jose, California, and surrounding communities, serving  
25 over 220,000 customers. Revenues for SJW Corp were over \$180 million in 2005  
26 and net plant was over \$455 million at the end of 2005.

1 **Q. WHAT ARE THE RISKS AFFECTING THE FINANCIAL**  
2 **PERFORMANCE OF REGULATED WATER UTILITIES?**

3 A. Major risk factors affecting the financial performance of water utilities include:  
4 extensive regulation, decisions by state regulatory commissions, timeliness and  
5 adequacy of rate relief, changes in laws and regulation, increased costs not  
6 recoverable from rate payers, increased operating costs affected by environmental  
7 regulations, lack of control over water supply, inability to finance capital  
8 expenditures, need for substantial capital investment, the size of capital  
9 expenditures compared to revenues, terrorism, interest rate risk on new financings,  
10 and, of course, the impact of weather and drought conditions on water sales  
11 demand.

12 **Q. HOW DOES GOLDEN SHORES COMPARE TO THE SAMPLE WATER**  
13 **UTILITIES?**

14 A. It is much smaller. At the end of the Test Year, Golden Shores had approximately  
15 1,500 water utility customers. Its revenues totaled less than \$600,000, and its  
16 original cost rate base was approximately \$700,000. And Golden Shores is not  
17 diversified. It has a relatively small service territory in Mohave County with low  
18 growth potential compared to the sample companies, and no alternative sources of  
19 revenue. The magnitude of the business and operational risks faced by Golden  
20 Shores is much higher than the risks faced by the publicly traded water utilities.

21 **Q. DOES GOLDEN SHORES PAY DIVIDENDS AS DO THE PUBLICLY**  
22 **TRADED WATER COMPANIES?**

23 A. No. Historically, the Company could not have afforded to pay dividends. And  
24 since the stock of Golden Shores is not publicly traded, it is not a liquid  
25 investment. This fact alone create additional risk because the investor may be  
26 saddled for an extended period with a poorly-performing investment. An equity

1 investment in a very small business like Golden Shores is much different from an  
2 equity investment in a publicly traded firm, and investors would expect to earn a  
3 significantly higher return on their investment as a result.

4 **Q. WOULD INVESTORS PRICE THESE RISKS IF GOLDEN SHORES**  
5 **WERE PUBLICLY TRADED?**

6 A. Yes. And I would expect market metrics for Golden Shores, if it were publicly  
7 traded, to be different. I would expect Golden Shores' beta (a measure of market  
8 risk), for instance, to be higher than that of the sample water utilities.

9 **Q. BASED ON THE FOREGOING, IS GOLDEN SHORES COMPARABLE TO**  
10 **THE SAMPLE WATER UTILITIES?**

11 A. Certainly, a good argument can be made that Golden Shores is not comparable to  
12 the six publicly traded water utilities in the same group. Unfortunately, as I  
13 testified, the approaches commonly used to estimate a utility's cost of equity  
14 require market data, which is not available for small private businesses like Golden  
15 Shores. As a result, much larger, public companies must be used as proxies. This  
16 is an important factor to keep in mind, since the criteria established by the Supreme  
17 Court in decisions such as *Bluefield Water Works* and *Hope Natural Gas* require  
18 the use of comparable companies, i.e., companies that would be viewed by  
19 investors as having similar risks.

20 **Q. YOU PREVIOUSLY DISCUSSED FINANCIAL RISK, WHICH IS**  
21 **RELATED TO A FIRM'S CAPITAL STRUCTURE. HOW DO THE**  
22 **CAPITAL STRUCTURES OF THE SAMPLE WATER UTILITIES**  
23 **COMPARE TO GOLDEN SHORES?**

24 A. Schedule D-4.2 shows that the capital structure of Golden Shores contains 32  
25 percent long-term debt and 68 percent equity, compared with the average of the  
26 water utility sample of 48 percent debt and 52 percent equity. Having less debt in

1 its capital structure implies less financial risk than the water utility sample.  
2 However, as I stated, small firms cannot support the same level of debt as large  
3 firms.

4 **Q. DO YOU HAVE ANY GENERAL CONCERNS WITH THE DATA**  
5 **AVAILABLE TO MAKE COST OF EQUITY ESTIMATES FOR THE**  
6 **WATER UTILITIES?**

7 A. Yes. Schedule D-4.3 shows that common stock prices have increased significantly  
8 during the past five years, and those increases have exceeded the average annual  
9 increases in dividends per share, earnings per share and book value per share.  
10 *Value Line* (January 2004) suggests part of the reason for this is consolidation in  
11 the water utility industry. *Value Line* has advised investors to expect mergers and  
12 acquisitions to continue and stock prices from an acquisition to be as much as four  
13 times book value.

14 Irrespective of investor merger and acquisition expectations, stock price  
15 growth has exceeded book growth. Schedule D-4.4 shows that common stock  
16 prices have had annual average price increases during the past 10 years that have  
17 exceeded the average annual increases in dividends per share, earnings per share,  
18 and book value per share.

19 **Q. ARE THERE OTHER DATA SHOWING THAT STOCK PRICES FOR**  
20 **THE WATER UTILITY STOCKS HAVE BEEN INCREASING?**

21 A. Yes. For example, the following "total" returns, which take into account both  
22 dividend payments and increases in stock price, are reported in *Value Line*:

<u>Company</u>	<u>5 Years</u>	<u>Annual Average</u>
Amer. States	81.8%	16.4%
Aqua America	92.9%	18.6%
Cal. Water	65.6%	13.1%

<u>Company</u>	<u>5 Years</u>	<u>Annual Average</u>
Conn. Water	-6.2%	-1.2%
Middlesex	38.5%	7.7%
SJW Corp.	<u>152.4%</u>	<u>30.5%</u>
Average	70.8%	14.2%

Data from *Value Line* (October 27, 2006). The 5-year historical compound annual return for the water utilities sample companies is 14.3 percent.

**Q. WOULD INVESTORS CONSIDER THE TOTAL MARKET RETURNS OF A STOCK?**

A. Yes. From the standpoint of an investor, a true market rate of return would take into account *both* anticipated dividends *and* capital gains resulting from future changes in the price of stock.

**Q. WHAT IMPLICATIONS DOES THIS HAVE FOR ESTIMATING THE COST OF EQUITY USING THE SAMPLE WATER UTILITIES?**

A. If investors have bid up prices for utility stocks in anticipation of a merger or acquisition, the stock prices will reflect the investor's expected premium at acquisition. As I will discuss later, this distorts the results produced by the DCF model and lowers the indicated equity cost.

Alternatively, investors may have bid up the prices for the water utility stocks because they expect increases in earnings and dividends in the future. In other words, investors expect the water utilities to be authorized, and to actually earn, higher returns on equity.

**Q. WHAT METHODS AND CAPITAL MARKET DATA ARE USED TO EVALUATE THE COST OF EQUITY CAPITAL?**

A. Techniques for estimating the cost of equity generally fall into three groups:

- (1) comparable earnings methods,



1           (2)     risk premium methods, and

2           (3)     DCF methods.

3     The comparable earnings methods used to determine the cost of equity is a direct  
4     outgrowth of judicial opinions on the rate of return. The *Bluefield* decision  
5     suggests that opportunity cost, as defined in the economic literature, is the  
6     appropriate measure of the actual cost of common equity for a regulated utility.  
7     This approach involves direct observation of market returns, an assessment of the  
8     persistence of those returns, and an evaluation of the risk accepted by that return.  
9     The advantage of the comparable earnings approach is that it is easy to calculate  
10    and the amount of subjective judgment required is minimal. The basis for  
11    comparison is the book value of common equity, which less vulnerable to  
12    regulatory influences, in contrast to the market-based DCF model and the capital  
13    asset pricing model ("CAPM").

14           The second group of estimation techniques are risk premium methods,  
15    which begin with currently observable market returns, such as yields on  
16    government or corporate bonds, and add an incremental amount for the additional  
17    risk associated with common equity. The CAPM, for example, is a type of risk  
18    premium approach. Although the CAPM method is widely used in academic  
19    research, questionable assumptions that underlie the model have detracted from its  
20    practical application. Other risk premium methods, such as the bond-yield plus  
21    risk premium method, are less subjective than the CAPM and are easier to  
22    implement. The risk premium method does not require estimates of beta or market  
23    risk premiums, for example, or depend on what interest rate is chosen as the proxy  
24    for the risk free rate.

25   **Q.     CAN YOU ELABORATE ON THE FLAWS IN THE CAPM?**

26   **A.     Yes.   Despite more than 30 years of attempts to empirically validate the CAPM**

1 approach, there is no consensus on its legitimacy. There are a few hints that the  
2 model is incorrect. For starters, we all hold different portfolios. Therefore, it  
3 cannot be exactly true. Researchers have focused on the more interesting issue of  
4 whether rates of return depend upon beta ( $\beta$ ) and whether the elegant, linear form  
5 of the model holds for all types of stocks. What they have found is that real  
6 markets typically deviate broadly from the original version of the CAPM, which is  
7 sometimes called the Sharpe-Linter model. Some of the most forceful arguments  
8 against the CAPM are presented in a recent article written by Dr. Eugene Fama and  
9 Dr. Kenneth French.<sup>1</sup> Reviewing various empirical studies of the CAPM, these  
10 authors found that beta does a relatively poor job of explaining differences in the  
11 actual returns of portfolios of U.S. stocks. They concluded that there are variables  
12 besides beta ( $\beta$ ) explain portfolio returns better, suggesting the CAPM, while  
13 theoretically interesting, is incomplete and has little practical application.

14 **Q. PLEASE CONTINUE.**

15 The final commonly used technique, the DCF method, is simply the sum of a  
16 stock's expected dividend yield and the expected long-term growth rate. Dividend  
17 yields are readily available, but long-term growth estimates are more difficult to  
18 obtain. DCF constant growth models require very long-term growth estimates, and  
19 it can be argued that more explicit multi-stage models are preferred. The DCF  
20 model results are generally more consistent with actual capital market behavior.  
21 However, as I have stated, the DCF model does require judgment in selecting  
22 appropriate growth rates.

23 In the final analysis, cost of equity estimates are subjective and should be  
24 based on sound, informed judgment. I have applied several versions of the DCF

25  
26 <sup>1</sup> Eugene F. Fama and Kenneth R. French, "The Capital Asset Pricing Model: Theory and Evidence," *Journal of Economic Perspectives* (Summer 2004) 25-46.

1 and risk premium methods that I believe brackets the fair cost of equity capital for  
2 the large publicly traded water companies without taking into account the  
3 additional risks Golden Shores possesses.

4 **Q. PLEASE EXPLAIN THE DCF METHOD OF ESTIMATING THE COST OF**  
5 **EQUITY.**

6 A. The DCF model is based on the concept that the current price of a share of stock is  
7 equal to the present value of future cash flows from the purchase of the stock. In  
8 other words, the DCF model is an attempt to replicate the market valuation process  
9 that sets the price investors are willing to pay for a share of a company's stock. It  
10 rests on the assumption that investors rely on the expected returns (i.e., cash flow  
11 they expect to receive) to set the price of a security. The DCF model in its most  
12 general form is:

13 
$$(1) \quad P_0 = CF_1/(1+k) + CF_2/(1+k)^2 + \dots + CF_n/(1+k)^n$$

14 where k is the cost of equity; n is a very large number;  $P_0$  is the current stock price;  
15 and,  $CF_1, CF_2, \dots, CF_n$  are all the expected future cash flows expected to be received  
16 in periods 1, 2, ..., n.

17 Equation (1) can be written to show that the current price ( $P_0$ ) is also equal  
18 to

19 
$$(2) \quad P_0 = CF_1/(1+k) + CF_2/(1+k)^2 + \dots + P_t/(1+k)^t$$

20 where  $P_t$  is the price expected to be received at the end of the period t. If the future  
21 price ( $P_t$ ) included a premium (an expected increase in the stock price or capital  
22 gain), the price the investor would pay today in anticipation of receiving that  
23 premium would increase. In other words, by estimating the cash flows from the  
24 purchase of a stock by considering future dividends and expected capital gains, we  
25 can calculate the investors' required rate of return, i.e., the rate of return investors  
26 presumptively used in bidding the current price to the stock ( $P_0$ ) to its current level.

1 This is a Market Price version of the DCF model. As with the general form of the  
2 DCF model in equation (1), in the Market Price approach the current stock price  
3 ( $P_0$ ) is the present value of the expected cash inflows. The cash flows are  
4 comprised of dividends and the final selling price of the stock. The estimated cost  
5 of equity ( $k$ ) is the rate of return investors expect if they bought the stock at today's  
6 price, held the stock and received dividends through the transition period, and then  
7 sold it for price ( $P_t$ ).

8 **Q. CAN YOU PROVIDE AN EXAMPLE TO ILLUSTRATE THE MARKET**  
9 **PRICE VERSION OF THE DCF MODEL?**

10 A. Yes. Assume an investor buys a share of common stock for \$40. If the expected  
11 dividend during the coming year is \$2.00, then the expected dividend yield is 5  
12 percent ( $\$2.00/\$40 = 5.0$  percent). If the stock price is also expected to increase to  
13 \$43.00 after one year, this \$3.00 expected gain adds an additional 7.5 percent to the  
14 expected total rate of return ( $\$3.00/\$40 = 7.5$  percent). Thus, the investor buying  
15 the stock at \$40 per share, expects a total return of 12.5 percent (5 percent dividend  
16 yield plus 7.5 percent price appreciation). The total return of 12.5 percent is the  
17 appropriate measure of the cost of capital because this is the rate of return that  
18 caused the investor to commit \$40 of his capital by purchasing the stock.

19 I have provided a Market Price DCF model in Exhibit 1 to illustrate the  
20 Market Price DCF model approach further. The model computes the implied rate  
21 of return from a stream of cash flows. The first cash flow is negative and is the  
22 purchase price of the stock. I used the spot price at March 28, 2006, as reported by  
23 *Zack's Investment Research* as the initial purchase price. The next series of cash  
24 flows are the expected dividends for the next four years. The final cash flow is the  
25 dividend in year 5 plus the expected selling price of the stock. The selling price of  
26 the stock is based on the historical 5-year average annual price growth for each of

1 the stocks. The average implied rate of return is 15.3 percent.

2 **Q. HOW DOES THE RESULT OF YOUR MARKET PRICE DCF COMPARE**  
3 **TO THE HISTORICAL COMPOUND ANNUAL MARKET RETURNS FOR**  
4 **THE WATER UTILITY SAMPLE?**

5 A. As shown in Exhibit 2, the average 5-year historical compound annual total market  
6 return for the water utility sample is 20.3 percent. The 5-year market Price DCF  
7 result is lower than the 5 year historical total market returns. The 5-year market  
8 price DCF using historical 10 year average annual price growth is closer at 18.3  
9 percent. Despite the fact that the historical 5-year average total market returns as  
10 well as the market price DCF indicate returns in the range of 15 to 20 percent, I do  
11 not rely on this method. I have instead used it to evaluate the reasonableness of the  
12 results produced by the other versions of the DCF model I have used.

13 **Q. PLEASE CONTINUE WITH YOUR DESCRIPTION OF THE DCF**  
14 **MODEL.**

15 A. Under the assumption that future cash flows are expected to grow at a constant rate  
16 ("g"), equation (1) can be solved for k and rearranged into the simple form:

17 (3)  $k = CF_1/P_0 + g$

18 where  $CF_1/P_0$  is the expected dividend yield and g is the expected long term  
19 dividend (price) growth rate ("g"). The expected dividend yield is computed as the  
20 ratio of next period's expected dividend ("CF<sub>1</sub>") divided by the current stock price  
21 ("P<sub>0</sub>"). This form of the DCF model is known as the constant growth DCF model  
22 and recognizes that investors expect to receive a portion of their total return in the  
23 form of current dividends and the remainder through future dividends and capital  
24 (price) appreciation. A key assumption of this form of the model is that investors  
25 expect that same rate of return (k) every year and that market price grows at the  
26 same rate as dividends. This has not been historically true for the water utility

sample as evidenced by the data shown in schedules D-4.3 and D-4.4. As a result, estimates of long-term growth rates (g) should take this into account.

**Q. HOW IS THE FORMULA FOR THE MULTI-STAGE DCF MODEL DERIVED?**

Under the multi-stage growth DCF model, equation (1) is expanded to incorporate two or more growth rate periods and is written as:

$$(4) \quad P_0 = CF_0(1+g_1)/(1+k) + \dots + CF_0(1+g_2)^n/(1+k)^n + CF_0(1+g_t)^{(t+1)}/(k-g_t)$$

where  $g_1$ ,  $g_2$ , etc., represent growth rates for periods 1, 2, etc., and  $g_t$  represents the growth rate from period  $t$  to infinity. This version of the DCF model assumes that cash flow growth will occur at different rates for one or more periods and ultimately reach a terminal growth stage that continues indefinitely.

**Q. LET'S TURN TO SPECIFIC INPUTS USED IN YOUR DCF MODELS. WHAT DATA HAVE YOU USED TO COMPUTE THE DIVIDEND YIELD ( $CF_1/P_0$ ) IN YOUR MODELS?**

A. I used the spot price for each of stocks of the water utilities in the sample group on December 21, 2006 as reported by *Zacks Investment Research*. The dividend is the expected 2007 dividend.

**Q. EARLIER YOU TESTIFIED THAT STOCK PRICES HAVE BEEN INCREASING DUE TO POTENTIAL MERGERS AND ACQUISITIONS, HOW DOES THIS IMPACT THE DIVIDEND YIELD?**

A. The DCF model results will be negatively biased because the dividend yield ( $CF_1/P_0$ ) is reduced by virtue of having a larger denominator, the stock price ( $P_0$ ). This impact is not by itself problematic, since the DCF model is intended to take into account changes in the stock price (upward or downward). Investors may have bid up the price of the stocks of the water utilities in the sample group because they expect increased growth in earnings and, as a result, increased dividend growth and

1 appreciation in the price of the stock. However, if stock prices have been bid up in  
2 anticipation of a merger or an acquisition, then the DCF model estimate will not  
3 reflect true market conditions and understate the cost of equity.

4 **Q. WHAT MEASURES OF GROWTH (“g”) HAVE YOU USED?**

5 A. I have used earnings growth forecasts, where available, from three different,  
6 widely-followed sources: *Zack’s Investment Research*, *Standard & Poor Earnings*  
7 *Guide*, and *Value Line Investment Survey*. Schedule D-4.6 reflects estimates of  
8 earnings growth.

9 I have also used forecasts of book returns, retention ratios, and growth in the  
10 number of common shares from *Value Line* to determine sustainable growth  
11 estimates, which I describe in more detail below. Schedules D-4.7 and D-4.8 show  
12 my calculations of sustainable growth.

13 For the multi-stage DCF, I employed a two-stage model with short-term and  
14 long-term growth rates. Staff normally uses two growth stages in its multi-stage  
15 DCF model, so I used that approach as well. I used analysts’ forecasts of EPS  
16 growth for the near term and average long-term GDP growth for the long-term.

17 **Q. DID YOU USE THE ARITHMETIC MEAN OR THE GEOMETRIC MEAN**  
18 **FOR GDP GROWTH?**

19 A. The arithmetic mean. It is well established that if the cost of capital is estimated  
20 from historical data, an arithmetic average should be used.<sup>2</sup>

21 **Q. WHY DID YOU USE FORECASTED GROWTH RATES IN YOUR**  
22 **MODELS?**

23 A. The DCF model requires estimates of growth that investors expect in the future.  
24 Accordingly, I used analysts’ forecasts of growth. Logically, in estimating future

25 <sup>2</sup> Ibbotson Associates, *SBBI Valuation Edition 2005 Yearbook* 75-77; Richard A. Brealey  
26 and Stewart C. Myers, *Principles of Corporation Finance* (7<sup>th</sup> ed. 2003) 156-157.

1 growth, financial institutions and analysts have taken into account all relevant  
2 historical information on a company as well as other more recent information.<sup>3</sup> To  
3 the extent that past results provide useful indications of future growth prospects,  
4 analysts' forecasts would already incorporate that information. In addition, a  
5 stock's current price reflects known historic information on that company,  
6 including its past earnings history. Any further recognition of the past will double  
7 count what has already occurred. Therefore, forward-looking growth rates should  
8 be used.

9 **Q. HAVE YOU COMPARED THE ANALYST ESTIMATES OF GROWTH**  
10 **WITH HISTORICAL DATA?**

11 A. Yes. As shown in Exhibit 3, the average 5-year historical average annual capital  
12 (price) appreciation is 10.65 percent. The average 10-year historical average  
13 annual capital (price) appreciation is 15.83 percent. This is significantly higher  
14 than the average analyst estimates of growth of 8.56 percent. While historical  
15 returns do not necessarily reflect what will occur in the future, the analysts'  
16 estimates of EPS growth are less than the historical capital appreciation. Thus, I  
17 believe using the analyst estimates of EPS growth for the growth rate in the DCF  
18 model is conservative.

19 **Q. WHY HAVE YOU NOT USED FORECASTS OF DIVIDEND GROWTH?**

20 A. For three reasons. First, the average annual forecast of dividend growth is  
21 extremely low. When forecasted dividend growth is used in the DCF model, it  
22 produces indicated costs of equity below the cost of debt. Second, only one of the  
23 three services (Value Line, Standard and Poor's, and Zacks) provides an estimate  
24 of DPS growth. I prefer to use estimates from more than one source so that any

25 <sup>3</sup> See David A. Gordon, Myron J. Gordon and Lawrence I. Gould, "Choice Among  
26 Methods of Estimating Share Yield," *Journal of Portfolio Management* (Spring 1989) 50-55.



1       overly optimistic estimates are offset by overly pessimistic estimates. Third, the  
2       predominance and availability of EPS estimates rather than DPS estimates are  
3       indicative that investors place more importance to earnings rather than dividends.

4       **Q.   HAVE YOU PREPARED CONSTANT GROWTH DCF MODELS USING**  
5       **ANALYST ESTIMATES OF DPS GROWTH?**

6       A.   Yes. Exhibit 4, attached hereto, reflect constant growth DCF results using analyst  
7       estimates of DPS growth. The result is 7.3 percent. The result higher than current  
8       yield on Moody's Baa investment grade bond of 6.2 percent and slightly higher  
9       than forecasted Moody's Baa investment grade bonds for 2007-2008 of 6.9  
10      percent. However, further inspection reveals that two of the three sample  
11      companies have indicated costs of equity below the current cost of debt, with one  
12      as low as 3.9 percent. These results are clearly unrealistic, which lead me to  
13      conclude the average analyst DPS growth rate should not be used.

14      **Q.   HAVE YOU PREPARED CONSTANT GROWTH DCF MODELS USING**  
15      **HISTORICAL DPS AND EPS GROWTH RATES?**

16      A.   Yes. Exhibits 5 and 6, attached hereto, reflect constant growth DCF results using  
17      five-year historical annual growth rates for DPS and EPS. The DCF results using  
18      five-year historical average annual DPS growth rate is 5.7 percent. This is less  
19      than the current yield Moody's Baa investment grade bonds at 6.2 percent.

20               The DCF results using five-year historical average annual EPS growth rate  
21      is 10.8 percent. This result excludes the estimate for Connecticut Water because of  
22      a negative growth rate. A negative growth rate is just as unrealistic as a growth  
23      rate which produces an indicated cost of equity below the cost of debt. The  
24      indicated cost of equity for American States Water, while not excluded, is at or  
25      near the projected cost of Baa bonds. Even though I do not rely on this result, it is  
26      consistent with my DCF results using analyst estimates of EPS growth.

1 **Q. WHY HAVEN'T YOU AVERAGED THESE RESULTS WITH THE**  
2 **RESULTS OF YOUR DCF USING ANALYST EXPECTATIONS OF EPS**  
3 **GROWTH?**

4 A. As I have shown, using the analyst expectations of DPS growth or the historical  
5 DPS growth results in returns which are unrealistic. Thus, averaging these results  
6 with the results using analyst estimates of EPS growth only serves to depress the  
7 indicated cost of equity. Investors would not bid up the price of a utility stock if  
8 the expected return is approximately the equal to or less than returns on bonds or  
9 other debt investments. As the CML depicted previously illustrates, common  
10 stocks are higher and to the right of investment grade bonds on the CML  
11 continuum because they are exposed to more risk. The DCF model is a forward  
12 looking model and the results using historical DPS are not unreasonable.

13 While the DCF result the five year historical average EPS growth rate is  
14 consistent with my results, I have not included it in my estimate of growth because,  
15 as I stated earlier, forward-looking rates should be used.

16 **Q. YOU MENTIONED SUSTAINABLE GROWTH EARLIER. PLEASE**  
17 **EXPLAIN WHAT SUSTAINABLE GROWTH IS?**

18 A. Sustainable growth is derived by combining the expected growth from future  
19 retained earnings and expected future growth from sales of common stock. The  
20 growth rate (g) becomes:

21 (5)  $g = br + sv$

22 where b is the expected retention ratio; r is the expected return on common equity;  
23 s is the funds raised from the sale of stock as a fraction of existing common equity;  
24 and v is the fraction of funds raised from the sale of stock that accrues to  
25 shareholders.<sup>4</sup>

26 <sup>4</sup> See Gordon Myron J., *The Cost of Capital to a Public Utility* (Michigan, 1974).

1 **Q. HOW DID YOU ESTIMATE “br” GROWTH?**

2 A. I used projected rates of return, dividends per share, and earnings per share found  
3 in *Value Line* to estimate “br” growth.

4 **Q. HOW DID YOU ESTIMATE “sv” GROWTH?**

5 A. I used *Value Line*’s projections of new issues of common stock to estimate “s” and  
6 reported books values and the spot price to estimate “v”. All of the water utility  
7 stocks used in my sample are currently selling at prices above book value and thus  
8 have “sv” growth.

9 **Q. HOW DO YOUR ESTIMATES FOR SUSTAINABLE GROWTH**  
10 **COMPARE TO THE HISTORICAL COMPOUND ANNUAL CAPITAL**  
11 **APPRECIATION RETURN?**

12 A. The average sustainable growth for the utility sample as shown in schedule D-4.7 is  
13 8.41 percent and is lower than the average 5-year and 10-year historical compound  
14 annual capital appreciation return of 10.65 percent and 15.83 percent, respectively.

15 **Q. LET’S MOVE ON TO YOUR OTHER EQUITY COST ESTIMATION**  
16 **METHOD, MR. BOURASSA. PLEASE EXPLAIN YOUR RISK PREMIUM**  
17 **METHODOLOGY.**

18 A. Risk premium methods are based on the assumption that equity securities are  
19 riskier than debt. Since equity securities are riskier, investors require a higher rate  
20 of return. The risk premium between equity securities and debt can be directly  
21 estimated by comparing authorized and actual returns on equity with the current  
22 yields of investment grade bonds or other debt instruments:

23 The risk premium method of determining the cost of equity,  
24 sometimes referred to as the “stock-bond-yield spread  
25 method” or the “risk positioning method,” or again the “bond-  
26 yield plus risk-premium” method, recognizes that common  
equity capital is more risky than debt from an investor’s  
standpoint, and that investors require higher returns on stocks  
than on bonds to compensate for the additional risk. The

1           general approach is relatively straightforward: First,  
2           determine the historical spread between the return on debt and  
3           the return on equity. Second, add this spread to the current  
4           debt yield to derive an estimate of current equity return  
5           requirements.

6           The risk premium approach to estimating the cost of equity  
7           derives its usefulness from the simple fact that while equity  
8           return requirements cannot be readily quantified at any given  
9           time, the returns on bonds can be assessed precisely at every  
10          instant in time. If the magnitude of the risk premium between  
11          stocks and bonds is known, then this information can be used  
12          to produce the cost of common equity. This can be  
13          accomplished retrospectively using historical risk premiums or  
14          prospectively using expected risk premiums.

15          Roger A. Morin, *Regulatory Finance: Utilities' Cost of Capital* (1994) 269. As I  
16          have testified, there is no need to estimate betas or market risk premiums, as  
17          required in implementing the CAPM. It is a simpler and less subjective approach.

18       **Q. PLEASE EXPLAIN YOUR BOND-YIELD PLUS RISK PREMIUM**  
19       **APPROACH.**

20       A. I have computed the average risk premium for the actual and authorized returns  
21       from 1996 to 2005 (10 years) when compared to the 10-year Treasury rate for the  
22       six water utilities in the sample group. I then add the average risk premium to the  
23       forecasted interest rates for 10-year Treasuries for 2008-2009.

24       **Q. WHY DO YOU USE PROJECTED INTEREST RATES FOR 2008-2009?**

25       A. I have used this period because it is the period in which Golden Shores' rates will  
26       be in effect.

27       **Q. WHY NOT USE CURRENT RATES FOR TREASURY SECURITIES?**

28       A. The goal is to determine the cost of capital for Golden Shores when new rates are  
29       in effect, not the cost of capital 12 months before new rates are approved. Current  
30       interest rates are sometimes higher and sometimes lower than rates during future  
31       periods.

1 **Q. ARE RISK PREMIUM ESTIMATES OF THE COST OF EQUITY**  
2 **CONSISTENT WITH OTHER CURRENT CAPITAL MARKET COSTS?**

3 A. Yes. The risk premium approach is founded on directly observable, market interest  
4 rates. This assures that the premium estimates of the cost of equity begin with a  
5 sound basis, and are tied to current capital market costs.

6 **Q. HAVE YOU PREPARED A DIFFERENT MARKET RISK PREMIUM**  
7 **ANALYSIS THAT IS ENTIRELY MARKET BASED?**

8 A. Yes. Preliminarily I would like to state that I believe my risk premium analysis to  
9 be valid. Putting this aside, I have prepared a bond risk premium analysis which is  
10 entirely market based. It is shown in Exhibit 7.

11 The average bond risk premium over the most recent 5 year period is 12.21  
12 percent. The current yield on a long-term U.S. Treasury Bond is 4.8 percent,  
13 suggesting a current indicated COE of 17.0 percent. The Blue Chip forecasted  
14 yield for long-term U.S. Treasury Bonds is 5.35 percent, suggesting a current  
15 indicated COE of 17.5 percent. The 10 and 15 year average risk premiums are far  
16 greater at 14.99 percent and 14.11 percent, and using either current or forecasted  
17 interest rates, the indicated COEs well are above 18 percent.

18 **Q. PLEASE EXPLAIN YOUR EQUITY RISK PREMIUM ANALYSIS?**

19 A. As a proxy for a risk premium applicable to my water utility sample, a historical  
20 risk premium for the sample is estimated with an annual time series analysis as  
21 applied to my water utility sample companies. The risk premium is estimated by  
22 computing the annual return on equity capital for the composite of the water utility  
23 sample companies for each year using the actual stock prices and dividends of the  
24 water utility sample companies, and then subtracting the long-term government  
25 bond for that year. The composite of the water utility sample companies is a value-  
26 weighted index, which means that each company in the index receives a weight

1 proportional to the market value of its equity. Value-weighted indexes have the  
2 useful property of tracking the performance of buy-and-hold investments in the  
3 underlying stocks. The *S&P 500*, for example, is a value-weighted index.

4 **Q. WHAT IS SUGGESTED BY YOUR BOND RISK PREMIUM ANALYSIS?**

5 A. It suggests that the true cost of capital may be much higher than the results of my  
6 DCF and risk premium analyses indicate. It also confirms my conclusion that an  
7 11 percent ROE is extremely conservative.

8 **D. Details of Cost of Equity Estimates**

9 **Q. PLEASE DISCUSS YOUR ANALYSIS OF THE COST OF EQUITY FOR**  
10 **GOLDEN SHORES.**

11 A. In the first part of my analysis, I applied two versions of the constant growth DCF  
12 and a two-stage DCF model using data for the six water utilities in the sample  
13 group. The DCF analyses appear on Schedules D-4.9, D-4.10, and D-4.11. The  
14 DCF models produce an indicated equity cost in the range of 9.1 percent to 12.8  
15 percent.

16 In the second part of my analysis, I developed and reviewed cost of equity  
17 estimates based on the bond-yield plus risk premium method. The risk premium  
18 analysis based on actual and authorized returns on equity indicates an equity cost in  
19 the range of 10.2 percent to 11.1 percent.

20 In the third part of my analysis, I compared the actual and authorized returns  
21 reported in *AUS Utility Reports* to the results of my DCF and risk premium  
22 methods. The range of actual returns is from 4.0 percent to 11.7 percent. The  
23 range of authorized returns is from 9.9 percent to 12.7 percent.

24 Finally, I also considered *Value Line*'s most current forecasts of the  
25 composite equity return for the water utility industry. *Value Line* forecasts a  
26 composite return of 9.5 percent for 2006, 10.5 percent for 2007, and 11.5 percent

1 for the 2009-11 period.

2 Based on the DCF and risk premium results, and taking into account current  
3 market, industry, and other factors, I believe a return on equity of 11.0 percent is  
4 appropriate. Golden Shores has a higher cost of equity than the water utility  
5 sample group due to its small size, leverage and other characteristics. Thus, an  
6 equity return of 11.0 percent is conservative for Golden Shores.

7 **Q. PLEASE DISCUSS YOUR CONSTANT GROWTH DCF MODELS.**

8 A. I computed the cost of equity using two constant growth models. The first, shown  
9 on Schedule D-4.9, uses analyst's forecasts of earning per share growth. The  
10 average of the results is 11.3 percent.

11 The second constant growth DCF model, shown on Schedule D-4.10, uses  
12 my computations of sustainable growth ("br + sv"). To compute sustainable  
13 growth I used analysts forecasts of the retention ratio and return of common equity  
14 to estimate "br" growth. I also used analysts' forecast of the growth in the number  
15 of common shares and the current market to book ratio to estimate "vs" growth.  
16 The average of the results is 9.8 percent.

17 **Q. PLEASE DISCUSS YOUR MULTISTAGE DCF MODEL.**

18 A. I use a two-stage growth DCF model. The average of the analysts' expected  
19 growth is used for the near-term and GDP growth for the long-term. Short-term  
20 growth is given a weight of .67. The average result of the two-stage DCF model,  
21 shown on Schedule D-4.10, is 10.7 percent.

22 **Q. PLEASE DISCUSS YOUR RISK PREMIUM ANALYSIS?**

23 A. The first risk premium analysis, shown on schedule D-4.11, computes the average  
24 risk premium on the actual returns for the six water companies from 1996 to 2005  
25 (10 years) when compared to the 10-year Treasury rates. The average risk  
26 premium is then added to the forecasted interest rates for 10-year Treasuries for

1 2008-2009. The result of the first risk premium analysis is 10.1 percent to 10.2  
2 percent.

3 The second risk premium analysis, shown on Schedule D-4.12, computes  
4 the average risk premium on the authorized returns for the six water companies  
5 from 1996 to 2005 (10 years) when compared to the 10-year Treasury rate. The  
6 average risk premium is then added to the forecasted interest rates for 10-year  
7 Treasuries for 2008-2009. The result of second risk premium analysis is 10.8  
8 percent to 11.3 percent.

9 **Q. WHAT ARE THE ACTUAL AND AUTHORIZED RETURNS FOR THE**  
10 **SAMPLE WATER UTILITIES?**

11 A. Schedule D-4-14 shows the actual and authorized returns for the six water utilities.  
12 The average of the actual returns is 9.4 percent. Upon further inspection, the data  
13 reveals that Connecticut Water has an actual return of 4.0 percent - clearly very  
14 low and unrealistic result for setting a rate of return. If the return for Connecticut  
15 Water is excluded, the average result is 10.1 percent. The average of the  
16 authorized returns is 10.4 percent.

17 **Q. PLEASE SUMMARIZE YOUR RESULTS.**

18 A. The following table summarizes the results of the models I have used, and provides  
19 the comparable earnings data I used as I check on my estimates:

<u>DCF Analysis</u>	<u>Range</u>	<u>Midpoint</u>
Constant Growth (earnings growth)	9.9% - 12.8%	11.4%
Constant Growth (sustainable growth)	8.7% - 10.8%	9.8%
Two-Stage Growth Model	9.6% - 11.7%	10.7%
<u>Risk Premium Analysis</u>		
Actual Returns	10.1% - 10.2%	10.2%
Authorized Returns	10.8% - 11.3%	11.1%



<u>DCF Analysis</u>	<u>Range</u>	<u>Midpoint</u>
<u>Comparable Earnings</u>		
Actual Returns	4.0% - 11.7%	7.9%
Authorized Returns	9.9% - 12.7%	11.3%
Value Line Industry Composite (2006)		9.5%
Value Line Industry Composite (2007)		10.5%
Value Line Industry Composite (2008-11)		11.5%

At 11.0 percent, my recommended cost of equity is in upper middle end of range of estimates produced by the DCF and risk premium models, but nevertheless within the ranges of both sets of estimates. My recommendation represents a reasonable balance between the economic forecasts of interest rates during the period in which rates will be in effect, the reduced equity costs obtained from low dividend yields using the DCF model, and my judgment about Golden Shores' additional risks not captured by the market based models.

## **VII. RATE DESIGN ("H" SCHEDULES).**

### **Q. WHAT ARE THE COMPANY'S PRESENT RATES?**

Golden Shores' present rates are:

A.	<u>Meter Size</u>	<u>Monthly Minimum</u>	<u>Gallons included in Monthly Minimum</u>
	5/8	\$ 16.05	0
	3/4	\$ 25.00	0
	1	\$ 50.00	0
	1 1/2	\$ 150.00	0
	2	\$ 250.00	0
	3	\$ 350.00	0

1                    4                    \$ 400.00                    0

2                    6                    \$ 900.00                    0

3                    The commodity charge for all meter sizes is \$1.31 per 1,000 gallons above  
4                    the gallons included in the minimum.

5                    The construction meter and standpipe rate is \$2.25 per 1,000 gallons  
6                    with no minimum monthly charge.

7                    **Q.    WHAT ARE THE COMPANY'S PROPOSED RATES?**

8                    A.    Golden Shores' proposed rates for customers by water meter size are:

	<u>Meter Size</u>	<u>Monthly Minimum</u>	<u>Gallons included in Monthly Minimum</u>
11	5/8	\$ 18.80	0
12	3/4	\$ 29.29	0
13	1	\$ 58.58	0
14	1 1/2	\$ 175.73	0
15	2	\$ 292.88	0
16	3	\$ 410.03	0
17	4	N/A	
18	6	\$1,054.35	0

19                    The commodity charges and tiers by meter size are:

	<u>Meter Size</u>	<u>Tier (gallons)</u>	<u>Charge per 1,000 gallons</u>
22	5/8 and 3/4 Inch	1 to 4,000	\$ 1.53
23		4,001 to 10,000	\$ 2.03
24		Over 10,000	\$ 2.53
25	1 Inch	1 to 25,000	\$ 2.03
26		Over 25,000	\$ 2.53

1	1-1/2 Inch	1 to 50,000	\$ 2.03
2		Over 50,000	\$ 2.53
3	2 Inch and larger	1 to 100,000	\$ 2.03
4		Over 100,000	\$ 2.53

5 The proposed construction meter and standpipe rate is \$2.53 per 1,000  
6 gallons, with no minimum monthly charge.

7 **Q. DID YOU PREPARE A COST OF SERVICE STUDY TO DERIVE THE**  
8 **MONTHLY MINIMUMS AND COMMODITY RATES?**

9 A. No. The monthly minimums are based on the rates from the prior rate case  
10 increased by the same percentage for all meter sizes. The percentage increase  
11 applied to the monthly minimums is less than that applied to the commodity  
12 rates. In the prior rate case the monthly minimums were scaled based on the  
13 flows from a 5/8 inch meter.

14 **Q. WOULD A COST OF SERVICE STUDY DETERMINE THE**  
15 **COMMODITY RATES, IF THE COMMODITY RATES ARE INVERTED,**  
16 **THAT IS THE CHARGE PER 1,000 GALLONS INCREASES AS MORE**  
17 **WATER IS USED?**

18 A. No. A cost of service study will determine the revenues that should be collected  
19 from monthly minimum charges and the revenues that should be collected from  
20 the rates charged for the commodity. Inverted rates for the commodity charge  
21 are not justified through a cost of service study. Inverted rates are really intended  
22 to encourage conservation. They are not consistent with the cost of providing  
23 service to larger customers.

24 **Q. HAVE YOU INVERTED THE COMMODITY RATES?**

25 A. Yes.

26

1 Q. ARE THE TIERS FOR THE COMMODITY RATES THE SAME FOR  
2 EACH SIZE METER? IF NOT, WOULD YOU PLEASE EXPLAIN WHY  
3 THE TIERS ARE DIFFERENT?

4 A. The commodity rate tiers are different for 5/8 inch and 3/4 inch, 1 inch and 2 inch  
5 and larger meters. The 5/8 inch and 3/4 inch metered customers have a three tire  
6 commodity rate design. For the 1 inch and larger meters, a two tier rate design is  
7 proposed.

8 The monthly minimum charges are higher for meters larger than 5/8 inch.  
9 The monthly minimums are supposed to reflect the demand that customers with  
10 larger meters place on the system. A customer on a meter size larger than 5/8  
11 inch is already paying for his or her higher demand. Thus, the commodity rate  
12 tiers should reflect the higher monthly minimums already being paid. To achieve  
13 the balance for higher monthly minimums, customers on larger sized meters  
14 should have more gallons in each rate tier.

15 Q. WHAT ARE THE TIERS FOR EACH METER SIZE, AND HOW ARE  
16 THEY COMPUTED?

17 A. The first commodity rate tier is computed on monthly average usage for the 5/8  
18 inch meter size. The monthly average for 5/8 inch meter is 7,555 gallons. I set  
19 the first tier for the 5/8 inch and 3/4 inch meters at 4,000 gallons, which is below  
20 the average residential average usage for the 5/8 inch metered customers. I set  
21 the second tier for the 5/8 inch meter at 10,000 gallons, which is two and one half  
22 times the first tier.

23 The first tier for a 1 inch meter is 25,000 gallons. A one inch meter flows  
24 two and one half times that of a 5/8 inch meter. The first tier for a 1-1/2 inch  
25 meter is 50,000 gallons. A 1-1/2 inch meter flows five times that of a 5/8 inch  
26

meter. The first tier for a 2 inch meter is 100,000 gallons. A two inch meter flows eight times that of a 5/8 inch meter.

**Q. WHAT IS THE IMPORTANCE OF THE COMMODITY RATES, AND HOW DID YOU COMPUTE THEM?**

A. The first goal of any rate design should be to generate the revenue requirement. For conservation rate designs, like the inverted tier design, revenue stability is a key aspect. Thus, commodity rates are very important. The second goal of the commodity rates should be that they are understandable by customers. The third goal of the commodity rates is to give customers a price signal to encourage water conservation.

The first commodity tier rate is the most important, as all customers will be charged this rate. Here, I set the commodity rate at \$1.53, or approximately 16.79 percent higher than the existing commodity rate of \$1.31. For the commodity tier two, I increased the first tier charge per 1,000 gallons by \$0.50 to \$2.03, or approximately 54.96 percent over the existing \$1.31 commodity rate. For the commodity tier three, I increased the second tier charge per 1,000 gallons by \$0.50 to \$2.53, or approximately 93.13 percent over the existing \$1.31 commodity rate.

**Q. WHAT IS THE RATE IMPACT ON 5/8 INCH METERED CUSTOMERS USING THE MONTHLY AVERAGE WATER USAGE?**

A. Customers on 5/8 meters who consume the average quantity of water (7,555 gallons per month) will experience a rate increase of \$6.19 per month, or an increase of approximately 23.85 percent.

**Q. IS THE COMPANY REQUESTING ANY OTHER CHANGES IN ITS RATES AND TARIFFS?**

A. The Company is requesting changes to the meter and service line installation

1 charges to reflect current costs. These changes are set forth in Schedule H-3,  
2 page 3.

3 **Q. ARE THERE ANY PROPOSED CHANGES TO THE COMPANY'S**  
4 **MISCELLANEOUS SERVICE CHARGES?**

5 A. No.

6 **Q. DOES THAT CONCLUDE YOUR DIRECT TESTIMONY?**

7 A. Yes.

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# EXHIBITS

Exhibit 1

**Witness: Bourassa**

[illegible]

**Sources:**

Value Line Data October 28, 2006

Yahoo Finance - Stock Price 12/22/2006



Golden Shores Water Company  
Historical Compound Annual Total Market Returns

Exhibit 2

Witness: Bourassa

<u>Company</u>	<u>3 Yr.** Return</u>	<u>5 Yr.** Return</u>	<u>10 Yr.*** Return</u>
1. American States	17.05%	11.14%	21.33%
2. Aqua America	34.55%	22.63%	28.45%
3. California Water	24.57%	15.70%	16.58%
4. Connecticut Water	5.40%	11.04%	14.91%
5. Middlesex	9.89%	9.01%	15.01%
6. SJW Corp.	26.37%	11.34%	19.86%
Average	19.64%	13.48%	19.36%

\* 2003-2005

\*\* 2001-2005

\*\*\* 1996-2005

Sources:

Value Line Data

Yahoo Finance

Golden Shores Water Company  
Historical Compound Annual Capital Appreciation Returns

Exhibit 3

Witness: Bourassa

<u>Company</u>	<u>3 Yr.*</u> <u>Return</u>	<u>5 Yr.**</u> <u>Return</u>	<u>10 Yr.***</u> <u>Return</u>
1. American States	13.90%	8.19%	13.25%
2. Aqua America	32.99%	21.12%	27.11%
3. California Water	21.10%	12.54%	13.65%
4. Connecticut Water	2.09%	7.61%	11.68%
5. Middlesex	6.11%	5.32%	11.55%
6. SJW Corp.	23.91%	9.11%	17.76%
 Average	 16.68%	 10.65%	 15.83%

\* 2003-2005

\*\* 2001-2005

\*\*\* 1996-2005

Sources:

Value Line Data

Yahoo Finance

**Golden Shores Water Company  
Discounted Cash Flow Analysis (Water)  
Constant Growth DCF Model  
Using Analyst Estimates of DPS Growth**

Exhibit 4

Witness: Bourassa

Line No.		(1)	(2)	(3)	(4)	(5)
						Indicated
						Equity Cost
						$k = \text{Div Yld} + G$
		Spot	Next	Dividend	Div.	
		Price (Po)	Year's	Yield	Growth	(Cols 1+4)
	<u>Company</u>		Div (D1)			
1.	American States	38.01	0.92	2.42%	1.50%	3.9%
2.	Aqua America	22.98	0.50	2.18%	11.50%	13.7%
3.	California Water	39.90	1.16	2.91%	1.50%	4.4%
4.	Connecticut Water	22.89	0.86	3.76%	Not Available	
5.	Middlesex	18.74	0.68	3.65%	Not Available	
6.	SJW Corp.	34.63	0.55	1.59%	Not Available	
	GROUP AVERAGE					7.3%
	GROUP MEDIAN					4.4%
	Current Baa interest rate					6.2%
	Blue Chip Forecast Baa Corporate Bond Interest Rate 2008-2009 Top 10					6.9%
	Blue Chip Forecast Baa Corporate Bond Interest Rate 2008-2009 Bottom 10					6.4%
	Blue Chip Forecast Baa Corporate Bond Interest Rate 2008-2009 Consensus					6.9%
	Sources:					
	Value Line Data December 22, 2006					
	Zacks Investment Research December 22, 2006					
	Yahoo Finance Stock Price December 22, 2006					
	Federal Reserve December 21, 2006					
	Blue Chip Financial Forecast December 2006					

**Golden Shores Water Company  
Discounted Cash Flow Analysis (Water)  
Constant Growth DCF Model - Historical  
Using 5 Year Historical Dividend Growth**

Exhibit 5

Witness: Bourassa

Line  
No.

		(1)	(2)	(3)	(4)	(5)
						Indicated
			Next		Historical	Equity Cost
		Spot	Year's	Dividend	Div.	k=Div Yld + G
	<u>Company</u>	<u>Price (Po)</u>	<u>Div (D1)</u>	<u>Yield</u>	<u>Growth</u>	<u>(Cols 1+4)</u>
7	1. American States	38.01	0.92	2.42%	0.92%	3.3%
8	2. Aqua America	22.98	0.50	2.18%	7.40%	9.6%
9	3. California Water	39.90	1.16	2.91%	0.72%	3.6%
10	4. Connecticut Water	22.89	0.86	3.76%	1.49%	5.2%
11	5. Middlesex	18.74	0.68	3.65%	1.90%	5.5%
12	6. SJW Corp.	34.63	0.55	1.59%	5.27%	6.9%
13						
14						
15	GROUP AVERAGE					5.7%
16	GROUP MEDIAN					5.4%
17						
18	Current Baa interest rate					6.2%
19						
20	Blue Chip Forecast Baa Corporate Bond Interest Rate 2008-2009 Top 10					6.9%
21	Blue Chip Forecast Baa Corporate Bond Interest Rate 2008-2009 Bottom 10					6.4%
22	Blue Chip Forecast Baa Corporate Bond Interest Rate 2008-2009 Consensus					6.9%

Sources:

Value Line Data December 22, 2006  
Zacks Investment Research December 22, 2006  
Yahoo Finance Stock Price December 22, 2006  
Federal Reserve December 21, 2006  
Blue Chip Financial Forecast December 2006

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**Golden Shores Water Company**  
**Discounted Cash Flow Analysis (Water)**  
**Constant Growth DCF Model - Historical**  
**Using 5 Year Historical EPS Growth**

Exhibit 6

Witness: Bourasse

Line  
No.

	(1)	(2)	(3)	(4)	(5)
					Indicated
					Equity Cost
					$k = \text{Div Yld} + G$
					(Cols 1+4)
	<u>Company</u>	<u>Spot</u>	<u>Next</u>	<u>Historical</u>	
		<u>Price (Po)</u>	<u>Year's</u>	<u>Dividend</u>	
			<u>Div (D1)</u>	<u>Yield</u>	
				<u>EPS</u>	
				<u>Growth</u>	
1.	American States	38.01	0.92	2.42%	4.84%
2.	Aqua America	22.98	0.50	2.18%	8.63%
3.	California Water	39.90	1.16	2.91%	4.58%
4.	Connecticut Water	22.89	0.86	3.76%	-3.56%
5.	Middlesex	18.74	0.68	3.65%	8.10%
6.	SJW Corp.	34.63	0.55	1.59%	14.97%
					Negative Growth
					11.8%
					16.6%
	GROUP AVERAGE			6.9%	10.8%
	GROUP MEDIAN			6.5%	10.8%
	Current Baa interest rate				6.2%
	Blue Chip Forecast Baa Corporate Bond Interest Rate 2008-2009 Top 10				6.9%
	Blue Chip Forecast Baa Corporate Bond Interest Rate 2008-2009 Bottom 10				6.4%
	Blue Chip Forecast Baa Corporate Bond Interest Rate 2008-2009 Consensus				6.9%

\* Indicated equity cost below current cost of debt (Baa) or negative growth.

\*\* Indicated cost of equity at or below projected cost of Baa bonds

**Sources:**

Value Line Data December 22, 2006  
Zacks Investment Research December 22, 2006  
Yahoo Finance Stock Price December 22, 2006  
Federal Reserve December 21, 2006  
Blue Chip Financial Forecast December 2006

Exhibit 7

Witness: Bourassa

[illegible]

# SCHEDULES

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**Golden Shores Water Company**  
**Index of Standard Filing Schedules**

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G-6	Distribution of Expense by Function	<i>Omitted - Not Prepared</i>
G-7	Development of Allocation Factors	<i>Omitted - Not Prepared</i>
G-8	Development of Monthly Minimums based on Customer Function Development of Monthly Minimums based on Demand Function Development of Commodity Rate	<i>Omitted - Not Prepared</i>
H-1	Comparison of revenues by customer classification or other classification of revenue for the test year, at present and proposed rates.	
H-2	Comparison of revenues by class of service and by rate schedule for the test year at present and proposed rates	
H-3	Present and proposed rates schedules.	
H-4	Typical bill analysis.	
H-5	Bill counts.	

# SCHEDULE

## A

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Computation of Increase in Gross Revenue  
Requirements As Adjusted

Exhibit  
Schedule A-1  
Page 1  
Witness: Bourassa

Line

No.

1	Fair Value Rate Base	\$	702,219
2			
3	Adjusted Operating Income		(49,181)
4			
5	Current Rate of Return		-7.00%
6			
7	Required Operating Income	\$	68,888
8			
9	Required Rate of Return on Fair Value Rate Base		9.81%
10			
11	Operating Income Deficiency	\$	118,069
12			
13	Gross Revenue Conversion Factor		1.3046
14			
15	Increase in Gross Revenue		
16	Requirement	\$	154,035

	<u>Present</u>	<u>Proposed</u>	<u>Dollar</u>	<u>Percent</u>
<b>Customer</b>	<b>Rates</b>	<b>Rates</b>	<b>Increase</b>	<b>Increase</b>
<b>Classification</b>				
<b>(Residential Commercial, Irrigation)</b>				
21 5/8 x 3/4 Inch	\$ 469,455	\$ 616,838	\$ 147,382	31.39%
22 3/4 Inch	-	-	-	0.00%
23 1 Inch	-	-	-	0.00%
24 2 Inch	8,043	10,362	2,319	28.84%
25 Standpipe	62,432	70,202	7,769	12.44%
26			-	0.00%
27 Revenue Annualization	(37,946)	(41,943)	(3,998)	10.54%
28			-	0.00%
29 <b>Subtotal</b>	<b>\$ 501,985</b>	<b>\$ 655,459</b>	<b>\$ 153,473</b>	<b>30.57%</b>
30				
31 Other Water Revenues	4,982	4,982	-	0.00%
32			-	0.00%
33			-	0.00%
34 <b>Total of Water Revenues (a)</b>	<b>\$ 506,967</b>	<b>\$ 660,440</b>	<b>\$ 153,473</b>	<b>30.27%</b>

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SUPPORTING SCHEDULES:

B-1  
C-1  
C-3  
H-1

Golden Shores Water Company  
Test Year Ended June 30, 2006  
Summary of Results of Operations

Exhibit  
Schedule A-2  
Page 1  
Witness: Bourassa

Line No.	Description	Prior Years Ended		Test Year		Projected Year	
		6/30/2004	6/30/2005	Actual 6/30/2006	Adjusted 6/30/2006	Present Rates 6/30/2007	Proposed Rates 6/30/2007
1	Gross Revenues	\$ 461,419	\$ 466,443	\$ 538,199	\$ 507,533	\$ 507,533	\$ 661,569
2							
3	Revenue Deductions and	493,258	510,023	542,994	556,715	556,715	592,681
4	Operating Expenses						
5							
6	Operating Income	\$ (31,838)	\$ (43,580)	\$ (4,795)	\$ (49,181)	\$ (49,181)	\$ 68,888
7							
8	Other Income and	-	-	(3,914)	-	-	-
9	Deductions						
10							
11	Interest Expense	-	(16,095)	(16,689)	(13,155)	(13,155)	(13,155)
12							
13	Net Income	\$ (31,838)	\$ (59,676)	\$ (25,398)	\$ (62,336)	\$ (62,336)	\$ 55,733
14							
15	Earned Per Average						
16	Common Share	(0.03)	(0.06)	(0.03)	(0.06)	(0.06)	0.06
17							
18	Dividends Per						
19	Common Share	-	-	-	-	-	-
20							
21	Payout Ratio	-	-	-	-	-	-
22							
23	Return on Average						
24	Invested Capital	-4.77%	-7.79%	-2.89%	-4.97%	-5.12%	4.58%
25							
26	Return on Year End						
27	Capital	-4.89%	-6.77%	-2.90%	-4.97%	-5.27%	4.71%
28							
29	Return on Average						
30	Common Equity	-11.61%	-11.50%	-5.32%	-13.60%	-14.38%	11.32%
31							
32	Return on Year End						
33	Common Equity	-5.80%	-12.19%	-5.47%	-14.60%	-15.50%	10.71%
34							
35	Times Bond Interest Earned						
36	Before Income Taxes	-	(2.73)	(0.25)	(5.18)	(5.18)	6.53
37							
38	Times Total Interest and						
39	Preferred Dividends Earned						
40	After Income Taxes	-	(2.71)	(0.52)	(0.62)	(0.62)	5.24
41							
42							
43	<u>SUPPORTING SCHEDULES</u>						
44	C-1						
45	E-2						
46	F-1						

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Construction Expenditures  
and Gross Utility Plant in Service

Exhibit  
Schedule A-4  
Page 1  
Witness: Bourassa

Line No.		Construction Expenditures	Net Plant Placed in Service	Gross Utility Plant in Service
1				
2	Prior Year Ended 06/30/2004	75,753	40,066	1,328,604
3				
4	Prior Year Ended 06/30/2005	306,740	39,920	1,368,523
5				
6	Test Year Ended 06/30/2006	104,517	50,657	1,419,181
7				
8	Projected Year Ended 06/30/2007	20,000	356,367	1,775,548
9				
10				
11				
12				
13	<u>SUPPORTING SCHEDULES:</u>			
14	B-2			
15	E-5			
16	F-3			
17				
18				

# SCHEDULE

## B

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Summary of Rate Base

Exhibit  
Schedule B-1  
Page 1  
Witness: Bourassa

Line No.		Original Cost Rate base	Fair Value Rate Base
1			
2	Gross Utility Plant in Service	\$ 1,812,332	\$ 1,812,332
3	Less: Accumulated Depreciation	1,045,933	1,045,933
4			
5	Net Utility Plant in Service	\$ 766,399	\$ 766,399
6			
7	<u>Less:</u>		
8	Advances in Aid of		
9	Construction	41,000	41,000
10	Contributions in Aid of		
11	Construction - Net of amortization	39,655	39,655
12	Customer Meter Deposits	98,327	98,327
13	Deferred Income Taxes & Credits	(50,812)	(50,812)
14	Investment tax Credits	-	-
15			
16			
17	<u>Plus:</u>		
18	Unamortized Finance		
19	Charges	-	-
20	Materials and Supplies	10,539	10,539
21	Prepayments	-	-
22	Allowance for Working Capital	53,452	53,452
23			
24			
25	Total Rate Base	<u>\$ 702,219</u>	<u>\$ 702,219</u>
26			
27			
28			
29	<u>SUPPORTING SCHEDULES:</u>		
30	B-2		
31	B-3		
32	B-5		
33	E-1		
34			

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Original Cost Rate Base Proforma Adjustments

Exhibit  
Schedule B-2  
Page 1  
Witness: Bourassa

Line No.		Actual at End of Test Year	Proforma Label	Adjustments Amount	Adjusted at end of Test Year
1	Gross Utility				
2	Plant in Service	\$ 1,419,181	2	356,367	\$ 1,812,332
3			3	36,784	
4	<b>Less:</b>				
5	Accumulated				
6	Depreciation	1,010,408	1	35,525	1,045,933
7					
8					
9	Net Utility Plant				
10	in Service	\$ 408,773			\$ 766,399
11					
12	<b>Less:</b>				
13	Advances in Aid of				
14	Construction	41,000			41,000
15					
16	Contributions in Aid of				
17	Construction - Net	41,023	4	(1,367)	39,655
18					
19	Customer Refundable Meter Deposits	98,327			98,327
20	Deferred Income Tax Liability (Asset)	(36,001)	5	(14,810)	(50,812)
21	Investment Tax Credits	-			-
22		-			-
23					
24	<b>Plus:</b>				
25	Unamortized Finance				
26	Charges	-			-
27	Materials and Supplies	10,539			10,539
28	Prepayments	-			-
29	Working capital	-	6	53,452	53,452
30		-			-
31					
32	Total	<u>\$ 274,963</u>			<u>\$ 702,219</u>

**SUPPORTING SCHEDULES:**

B-2, pages 2-3  
E-1

**RECAP SCHEDULES:**

B-1



**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Original Cost Rate Base Proforma Adjustments  
Adjustment 1

Exhibit  
Schedule B-2  
Page 2  
Witness: Bourassa

Line  
No.

1	<u>Accumulated Depreciation Adjustment</u>	
2		
3	Computed Balance	\$ 1,045,933
4	Balance per Company Schedule E-1	1,010,408
5	Difference	<u>\$ 35,525</u>
6		
7		
8		
9		
10		
11	Increase (Decrease) to Accumulated Depreciation	<u>\$ 35,525</u>
12		
13		
14		
15	<u>SUPPORTING SCHEDULES</u>	
16	B-2, pages 2a-2j	
17		
18		
19		
20		

Exhibit  
Schedule B-2  
Page 2a  
Witness: Bourassa

		Deprec.	Accum.	1998	1998	1998	1998	7 months
		Rate	Depr.	Plant	Plant	Adjusted Plant	Plant	1998
		5/31/1998		Additions	Adjustments	Additions	Retirements	Depr.
<b>Account</b>	<b>No. Description</b>							
	301 Organization Cost	0.00%	-	-	-	-	-	-
	302 Franchise Cost	0.00%	-	-	-	-	-	-
	303 Land and Land Rights	0.00%	1,800	-	-	-	1,800	-
	304 Structures and Improvements	5.00%	30,129	15,230	54	54	30,183	880
	305 Collecting and Impounding Res.	5.00%	81,128	41,009	-	-	81,128	2,366
	306 Lake River and Other Intakes	5.00%	-	-	-	-	-	-
	307 Wells and Springs	5.00%	49,731	25,139	-	-	49,731	1,450
	308 Infiltration Galleries and Tunnels	5.00%	-	-	-	-	-	-
	309 Supply Mains	5.00%	-	-	-	-	-	-
	310 Power Generation Equipment	5.00%	-	-	-	-	-	-
	311 Electric Pumping Equipment	5.00%	90,991	45,995	-	-	90,991	2,654
	320 Water Treatment Equipment	5.00%	-	-	-	-	-	-
	330 Distribution Reservoirs & Standpipe	5.00%	44,771	22,631	-	-	44,771	1,306
	331 Transmission and Distribution Mains	5.00%	455,430	230,215	-	-	455,430	13,283
	333 Services	5.00%	47,594	24,058	-	-	47,594	1,388
	334 Meters	5.00%	86,586	43,768	1,186	1,186	87,772	2,543
	335 Hydrants	5.00%	1,972	997	-	-	1,972	58
	336 Backflow Prevention Devices	5.00%	-	-	-	-	-	-
	339 Other Plant and Miscellaneous Equipment	5.00%	27,987	14,147	-	-	27,987	816
	340 Office Furniture and Fixtures	5.00%	31,561	15,954	892	892	32,453	934
	341 Transportation Equipment	5.00%	26,380	13,335	-	-	26,380	769
	342 Stores Equipment	5.00%	-	-	-	-	-	-
	343 Tools and Work Equipment	5.00%	6,735	3,404	-	-	6,735	196
	344 Laboratory Equipment	5.00%	-	-	-	-	-	-
	345 Power Operated Equipment	5.00%	64,891	32,801	-	-	64,891	1,893
	346 Communications Equipment	5.00%	7,798	3,942	-	-	7,798	227
	347 Miscellaneous Equipment	5.00%	2,146	1,085	-	-	2,146	63
	348 Other Tangible Plant	5.00%	41,296	20,875	-	-	41,296	1,204
	Plant Held for Future Use		-	-	-	-	-	-
	<b>TOTAL WATER PLANT</b>		<b>1,098,925</b>	<b>554,584</b>	<b>2,131</b>	<b>-</b>	<b>2,131</b>	<b>32,031</b>
	Depreciation						<b>32,031</b>	
(a)	Staff Accumulated Depreciation Allocated to Plant.		-					
	Retirements (excluding land)						-	
	Accumulated Depreciation Balance			<b>554,584</b>			<b>586,615</b>	
	Half Year Convention used on depreciation							

Golden Shores Water Company  
Plant Additions and Retirements

Exhibit  
Schedule B-2  
Page 2b  
Witness: Bourassa

Account	Deprec. Rate	1999 Plant Additions	1999 Plant Adjustments	1999 Adjusted Plant Additions	1999 Plant Retirements	1999 Plant Balance	1999 Deprec.
No. Description							
301 Organization Cost	0.00%			-		-	-
302 Franchise Cost	0.00%			-		-	-
303 Land and Land Rights	0.00%			-		1,800	-
304 Structures and Improvements	5.00%			-		30,183	1,509
305 Collecting and Impounding Res.	5.00%			-		81,128	4,056
306 Lake River and Other Intakes	5.00%			-		-	-
307 Wells and Springs	5.00%			-		49,731	2,487
308 Infiltration Galleries and Tunnels	5.00%			-		-	-
309 Supply Mains	5.00%			-		-	-
310 Power Generation Equipment	5.00%			-		-	-
311 Electric Pumping Equipment	5.00%			-		90,991	4,550
320 Water Treatment Equipment	5.00%			-		-	-
330 Distribution Reservoirs & Standpipe	5.00%			-		44,771	2,239
331 Transmission and Distribution Mains	5.00%		6,683	6,683		462,112	22,939
333 Services	5.00%	11,487		11,487		59,081	2,867
334 Meters	5.00%	800	415	1,214		88,986	4,419
335 Hydrants	5.00%			-		1,972	99
336 Backflow Prevention Devices	5.00%			-		-	-
339 Other Plant and Miscellaneous Equipment	5.00%			-		27,987	1,399
340 Office Furniture and Fixtures	5.00%	1,692		1,692		34,145	1,665
341 Transportation Equipment	5.00%			-		26,380	1,319
342 Stores Equipment	5.00%			-		-	-
343 Tools and Work Equipment	5.00%	1,275		1,275		8,010	369
344 Laboratory Equipment	5.00%			-		-	-
345 Power Operated Equipment	5.00%			-		64,891	3,245
346 Communications Equipment	5.00%			-		7,798	390
347 Miscellaneous Equipment	5.00%			-		2,146	107
348 Other Tangible Plant	5.00%			-		41,296	2,065
Plant Held for Future Use				-		-	-
<b>TOTAL WATER PLANT</b>		<b>15,254</b>	<b>7,097</b>	<b>22,351</b>	<b>-</b>	<b>1,123,408</b>	<b>55,522</b>
Depreciation						<u>55,522</u>	
(a) Staff Accumulated Depreciation Allocated to Plant.						<u>-</u>	
Retirements (excluding land)						<u>-</u>	
Accumulated Depreciation Balance						<u>642,136</u>	
Half Year Convention used on depreciation							

Account	No.	Description	Deprec. Rate	2000 Plant Additions	2000 Plant Adjustments	2000 Adjusted Plant Additions	2000 Plant Retirements	2000 Plant Balance	2000 Deprec.
	301	Organization Cost	0.00%			-	-	-	-
	302	Franchise Cost	0.00%			-	-	-	-
	303	Land and Land Rights	0.00%			-	1,800	-	-
	304	Structures and Improvements	5.00%			-	30,183	1,509	
	305	Collecting and Impounding Res.	5.00%			-	81,128	4,056	
	306	Lake River and Other Intakes	5.00%			-	-	-	-
	307	Wells and Springs	5.00%		120,235	120,235	-	169,967	5,492
	308	Infiltration Galleries and Tunnels	5.00%			-	-	-	-
	309	Supply Mains	5.00%			-	-	-	-
	310	Power Generation Equipment	5.00%			-	-	-	-
	311	Electric Pumping Equipment	5.00%			-	90,991	4,550	
	320	Water Treatment Equipment	5.00%			-	-	-	-
	330	Distribution Reservoirs & Standpipe	5.00%			-	44,771	2,239	
	331	Transmission and Distribution Mains	5.00%		349	349	462,461	23,114	
	333	Services	5.00%	228		228	59,309	2,960	
	334	Meters	5.00%	729	430	1,159	90,145	4,478	
	335	Hydrants	5.00%			-	1,972	99	
	336	Backflow Prevention Devices	5.00%			-	-	-	-
	339	Other Plant and Miscellaneous Equipment	5.00%			-	27,987	1,399	
	340	Office Furniture and Fixtures	5.00%	1,589		1,589	35,734	1,747	
	341	Transportation Equipment	5.00%	14,861	6,037	20,898	47,279	1,841	
	342	Stores Equipment	5.00%			-	-	-	-
	343	Tools and Work Equipment	5.00%	791		791	8,801	420	
	344	Laboratory Equipment	5.00%			-	-	-	-
	345	Power Operated Equipment	5.00%			-	64,891	3,245	
	346	Communications Equipment	5.00%			-	7,798	390	
	347	Miscellaneous Equipment	5.00%			-	2,146	107	
	348	Other Tangible Plant	5.00%			-	41,296	2,065	
		Plant Held for Future Use				-	-	-	-
TOTAL WATER PLANT				18,198	127,052	145,250	-	1,268,657	59,712
Depreciation								59,712	
(a)	Staff Accumulated Depreciation Allocated to Plant.								
	Retirements (excluding land)								
	Accumulated Depreciation Balance							701,848	
	Half Year Convention used on depreciation								

**Golden Shores Water Company**  
Plant Additions and Retirements

Exhibit  
Schedule B-2  
Page 2d  
Witness: Bourassa

Account	Deprec. Rate	2001 Plant Additions	2001 Plant Adjustments	2001 Adjusted Plant Additions	2001 Plant Retirements	2001 Plant Balance	2001 Deprec.
<b>No. Description</b>							
301 Organization Cost	0.00%			-		-	-
302 Franchise Cost	0.00%			-		-	-
303 Land and Land Rights	0.00%			-		1,800	-
304 Structures and Improvements	5.00%			-		30,183	1,509
305 Collecting and Impounding Res.	5.00%			-		81,128	4,056
306 Lake River and Other Intakes	5.00%			-		-	-
307 Wells and Springs	5.00%			-		169,967	8,498
308 Infiltration Galleries and Tunnels	5.00%			-		-	-
309 Supply Mains	5.00%			-		-	-
310 Power Generation Equipment	5.00%			-		-	-
311 Electric Pumping Equipment	5.00%			-		90,991	4,550
320 Water Treatment Equipment	5.00%			-		-	-
330 Distribution Reservoirs & Standpipe	5.00%			-		44,771	2,239
331 Transmission and Distribution Mains	5.00%		1,356	1,356		463,817	23,157
333 Services	5.00%	159		159		59,468	2,969
334 Meters	5.00%	882	2,430	3,312		93,456	4,590
335 Hydrants	5.00%			-		1,972	99
336 Backflow Prevention Devices	5.00%			-		-	-
339 Other Plant and Miscellaneous Equipment	5.00%			-		27,987	1,399
340 Office Furniture and Fixtures	5.00%	1,815		1,815		37,548	1,832
341 Transportation Equipment	5.00%			-		47,279	2,364
342 Stores Equipment	5.00%			-		-	-
343 Tools and Work Equipment	5.00%	300		300		9,101	448
344 Laboratory Equipment	5.00%			-		-	-
345 Power Operated Equipment	5.00%			-		64,891	3,245
346 Communications Equipment	5.00%			-		7,798	390
347 Miscellaneous Equipment	5.00%			-		2,146	107
348 Other Tangible Plant	5.00%			-		41,296	2,065
Plant Held for Future Use				-		-	-
<b>TOTAL WATER PLANT</b>		<b>3,155</b>	<b>3,786</b>	<b>6,941</b>	<b>-</b>	<b>1,275,598</b>	<b>63,516</b>
Depreciation						<u>63,516</u>	
(a) Staff Accumulated Depreciation Allocated to Plant.						<u>-</u>	
Retirements (excluding land)						<u>-</u>	
Accumulated Depreciation Balance						<u>765,364</u>	
Half Year Convention used on depreciation							

Golden Shores Water Company  
Plant Additions and Retirements

Exhibit  
Schedule B-2  
Page 2a  
Witness: Bourassa

Account	Deprec. Rate	2002 Plant Additions	2002 Plant Adjustments	2002 Adjusted Plant Additions	2002 Plant Retirements	2002 Plant Balance	2002 Deprec.
No. Description							
301 Organization Cost	0.00%			-		-	-
302 Franchise Cost	0.00%			-		-	-
303 Land and Land Rights	0.00%			-		1,800	-
304 Structures and Improvements	5.00%			-		30,183	1,509
305 Collecting and Impounding Res.	5.00%			-		81,128	4,056
306 Lake River and Other Intakes	5.00%			-		-	-
307 Wells and Springs	5.00%			-		169,967	8,498
308 Infiltration Galleries and Tunnels	5.00%			-		-	-
309 Supply Mains	5.00%			-		-	-
310 Power Generation Equipment	5.00%			-		-	-
311 Electric Pumping Equipment	5.00%			-		90,991	4,550
320 Water Treatment Equipment	5.00%			-		-	-
330 Distribution Reservoirs & Standpipe	5.00%			-		44,771	2,239
331 Transmission and Distribution Mains	5.00%			-		463,617	23,191
333 Services	5.00%			-		59,468	2,973
334 Meters	5.00%	1,249	2,901	4,150		97,607	4,777
335 Hydrants	5.00%			-		1,972	99
336 Backflow Prevention Devices	5.00%			-		-	-
339 Other Plant and Miscellaneous Equipment	5.00%			-		27,987	1,399
340 Office Furniture and Fixtures	5.00%			-		37,548	1,877
341 Transportation Equipment	5.00%			-		47,279	2,364
342 Stores Equipment	5.00%			-		-	-
343 Tools and Work Equipment	5.00%			-		9,101	455
344 Laboratory Equipment	5.00%			-		-	-
345 Power Operated Equipment	5.00%			-		64,891	3,245
346 Communications Equipment	5.00%	1,340		1,340		9,138	423
347 Miscellaneous Equipment	5.00%	2,183		2,183		4,329	162
348 Other Tangible Plant	5.00%			-		41,296	2,065
Plant Held for Future Use				-		-	-
TOTAL WATER PLANT		4,772	2,901	7,674	-	1,283,272	63,882
Depreciation						63,882	
(a) Staff Accumulated Depreciation Allocated to Plant.							
Retirements (excluding land)							
Accumulated Depreciation Balance						829,246	
Half Year Convention used on depreciation							

Account	Deprec. Rate	2003 Plant Additions	2003 Plant Adjustments	2003 Adjusted Plant Additions	2003 Plant Retirements	2003 Plant Balance	2003 Deprec.
No. Description							
301 Organization Cost	0.00%			-		-	-
302 Franchise Cost	0.00%			-		-	-
303 Land and Land Rights	0.00%			-		1,800	-
304 Structures and Improvements	5.00%			-		30,183	1,509
305 Collecting and Impounding Res.	5.00%			-		81,128	4,056
306 Lake River and Other Intakes	5.00%			-		-	-
307 Wells and Springs	5.00%			-		169,967	8,498
308 Infiltration Galleries and Tunnels	5.00%			-		-	-
309 Supply Mains	5.00%			-		-	-
310 Power Generation Equipment	5.00%			-		-	-
311 Electric Pumping Equipment	5.00%			-		90,991	4,550
320 Water Treatment Equipment	5.00%			-		-	-
330 Distribution Reservoirs & Standpipe	5.00%			-		44,771	2,239
331 Transmission and Distribution Mains	5.00%			-		463,817	23,191
333 Services	5.00%	1,860		1,860		61,328	3,020
334 Meters	5.00%	3,156	3,000	6,156		103,763	5,034
335 Hydrants	5.00%			-		1,972	99
336 Backflow Prevention Devices	5.00%			-		-	-
339 Other Plant and Miscellaneous Equipment	5.00%			-		27,987	1,399
340 Office Furniture and Fixtures	5.00%	1,377		1,377		38,925	1,912
341 Transportation Equipment	5.00%			-		47,279	2,364
342 Stores Equipment	5.00%			-		-	-
343 Tools and Work Equipment	5.00%	1,795		1,795		10,896	500
344 Laboratory Equipment	5.00%			-		-	-
345 Power Operated Equipment	5.00%			-		64,891	3,245
346 Communications Equipment	5.00%			-		9,138	457
347 Miscellaneous Equipment	5.00%			-		4,329	216
348 Other Tangible Plant	5.00%	27,929		27,929		69,225	2,763
Plant Held for Future Use				-		-	-
<b>TOTAL WATER PLANT</b>		<b>36,118</b>	<b>3,000</b>	<b>39,118</b>	<b>-</b>	<b>1,322,389</b>	<b>65,052</b>
Depreciation						<u>65,052</u>	
(a) Staff Accumulated Depreciation Allocated to Plant.						<u>-</u>	
Retirements (excluding land)						<u>-</u>	
Accumulated Depreciation Balance						<u>894,297</u>	
Half Year Convention used on depreciation							

Golden Shores Water Company  
Plant Additions and Retirements

Exhibit  
Schedule B-2  
Page 2g  
Witness: Bourassa

		Deprec.	2004	2004	2004	2004	2004	2004
		Rate	Plant	Plant	Adjusted Plant	Plant	Plant	2004
			Additions	Adjustments	Additions	Retirements	Balance	Deprec.
Account	No. Description							
	301 Organization Cost	0.00%			-		-	-
	302 Franchise Cost	0.00%			-		-	-
	303 Land and Land Rights	0.00%			-		1,800	-
	304 Structures and Improvements	5.00%			-		30,183	1,509
	305 Collecting and Impounding Res.	5.00%			-		81,128	4,056
	306 Lake River and Other Intakes	5.00%			-		-	-
	307 Wells and Springs	5.00%			-		169,967	8,498
	308 Infiltration Galleries and Tunnels	5.00%			-		-	-
	309 Supply Mains	5.00%			-		-	-
	310 Power Generation Equipment	5.00%			-		-	-
	311 Electric Pumping Equipment	5.00%			-		90,991	4,550
	320 Water Treatment Equipment	5.00%			-		-	-
	330 Distribution Reservoirs & Standpipe	5.00%			-		44,771	2,239
	331 Transmission and Distribution Mains	5.00%			-		463,617	23,191
	333 Services	5.00%			-		61,328	3,066
	334 Meters	5.00%	10,068	19,481	29,549		133,312	5,927
	335 Hydrants	5.00%			-		1,972	99
	336 Backflow Prevention Devices	5.00%			-		-	-
	339 Other Plant and Miscellaneous Equipment	5.00%			-		27,987	1,399
	340 Office Furniture and Fixtures	5.00%	1,078		1,078		40,003	1,973
	341 Transportation Equipment	5.00%	8,356		8,356		55,635	2,573
	342 Stores Equipment	5.00%			-		-	-
	343 Tools and Work Equipment	5.00%	1,083		1,083		11,979	572
	344 Laboratory Equipment	5.00%			-		-	-
	345 Power Operated Equipment	5.00%			-		64,691	3,245
	346 Communications Equipment	5.00%			-		9,138	457
	347 Miscellaneous Equipment	5.00%			-		4,329	216
	348 Other Tangible Plant	5.00%			-		69,225	3,461
	Plant Held for Future Use				-		-	-
TOTAL WATER PLANT			20,585	19,481	40,066	-	1,362,455	67,031
Depreciation							67,031	
(a)	Staff Accumulated Depreciation Allocated to Plant.							
	Retirements (excluding land)							
	Accumulated Depreciation Balance						961,328	
	Half Year Convention used on depreciation							



Golden Shores Water Company  
Plant Additions and Retirements

Exhibit  
Schedule B-2  
Page 2h  
Witness: Bourassa

Account	Deprec. Rate	2005 Plant Additions	2005 Plant Adjustments	2005 Adjusted Plant Additions	2005 Plant Retirements	2005 Plant Balance	2005 Deprec.
<b>No. Description</b>							
301 Organization Cost	0.00%			-		-	-
302 Franchise Cost	0.00%			-		-	-
303 Land and Land Rights	0.00%			-		1,800	-
304 Structures and Improvements	5.00%			-		30,183	1,509
305 Collecting and Impounding Res.	5.00%			-		81,128	4,056
306 Lake River and Other Intakes	5.00%			-		-	-
307 Wells and Springs	5.00%			-		169,967	8,498
308 Infiltration Galleries and Tunnels	5.00%			-		-	-
309 Supply Mains	5.00%			-		-	-
310 Power Generation Equipment	5.00%			-		-	-
311 Electric Pumping Equipment	5.00%			-		90,991	4,550
320 Water Treatment Equipment	5.00%			-		-	-
330 Distribution Reservoirs & Standpipe	5.00%			-		44,771	2,239
331 Transmission and Distribution Mains	5.00%		41,000	41,000		504,817	24,216
333 Services	5.00%			-		61,328	3,066
334 Meters	5.00%	9,751	21,053	30,803		164,115	7,436
335 Hydrants	5.00%			-		1,972	99
336 Backflow Prevention Devices	5.00%			-		-	-
339 Other Plant and Miscellaneous Equipment	5.00%			-		27,987	1,399
340 Office Furniture and Fixtures	5.00%	290		290		40,293	2,007
341 Transportation Equipment	5.00%		(6,856)	(6,856)	(6,144)	42,635	2,457
342 Stores Equipment	5.00%			-		-	-
343 Tools and Work Equipment	5.00%		1,500	1,500	(944)	12,536	613
344 Laboratory Equipment	5.00%			-		-	-
345 Power Operated Equipment	5.00%			-	(12,840)	52,051	2,924
346 Communications Equipment	5.00%		494	494		9,632	469
347 Miscellaneous Equipment	5.00%			-		4,329	216
348 Other Tangible Plant	5.00%			-		69,225	3,461
Plant Held for Future Use				-		-	-
<b>TOTAL WATER PLANT</b>		<b>10,041</b>	<b>57,191</b>	<b>67,231</b>	<b>(19,928)</b>	<b>1,409,758</b>	<b>69,215</b>
Depreciation						<u>69,215</u>	
(a) Staff Accumulated Depreciation Allocated to Plant.						<u>(19,928)</u>	
Retirements (excluding land)						<u>1,010,616</u>	
Accumulated Depreciation Balance							
Half Year Convention used on depreciation							

Golden Shores Water Company  
Plant Additions and Retirements

Exhibit  
Schedule B-2  
Page 2i  
Witness: Bourassa

		Deprec.	2006	2006	2006	2006	2006	Through
		Rate	Plant	Plant	Adjusted Plant	Plant	Plant	June
			Additions	Adjustments	Additions	Retirements	Balance	2006
Account	Description							Deprec.
No.								
301	Organization Cost	0.00%	-	-	-	-	-	-
302	Franchise Cost	0.00%	-	-	-	-	-	-
303	Land and Land Rights	0.00%	-	-	-	-	1,800	-
304	Structures and Improvements	5.00%	0	-	0	-	30,183	755
305	Collecting and Impounding Res.	5.00%	0	-	0	-	81,128	2,028
306	Lake River and Other Intakes	5.00%	-	-	-	-	-	-
307	Wells and Springs	5.00%	-	-	-	-	169,967	4,249
308	Infiltration Galleries and Tunnels	5.00%	-	-	-	-	-	-
309	Supply Mains	5.00%	-	-	-	-	-	-
310	Power Generation Equipment	5.00%	-	-	-	-	-	-
311	Electric Pumping Equipment	5.00%	-	-	-	-	90,991	2,275
320	Water Treatment Equipment	5.00%	-	-	-	-	-	-
330	Distribution Reservoirs & Standpipe	5.00%	-	-	-	-	44,771	1,119
331	Transmission and Distribution Mains	5.00%	1,152	-	1,152	-	505,969	12,635
333	Services	5.00%	-	-	-	-	61,328	1,533
334	Meters	5.00%	7,511	-	7,511	-	171,626	4,197
335	Hydrants	5.00%	-	-	-	-	1,972	49
336	Backflow Prevention Devices	5.00%	-	-	-	-	-	-
339	Other Plant and Miscellaneous Equipment	5.00%	-	-	-	-	27,987	700
340	Office Furniture and Fixtures	5.00%	290	-	290	-	40,583	1,011
341	Transportation Equipment	5.00%	-	-	-	-	42,635	1,066
342	Stores Equipment	5.00%	-	-	-	-	-	-
343	Tools and Work Equipment	5.00%	469	-	469	-	13,004	319
344	Laboratory Equipment	5.00%	-	-	-	-	-	-
345	Power Operated Equipment	5.00%	-	-	-	-	52,051	1,301
346	Communications Equipment	5.00%	0	-	0	-	9,632	241
347	Miscellaneous Equipment	5.00%	-	-	-	-	4,329	108
348	Other Tangible Plant	5.00%	(0)	-	(0)	-	69,225	1,731
	Plant Held for Future Use							-
TOTAL WATER PLANT			9,422	-	9,422	-	1,419,181	35,317
Depreciation							35,317	
(a)	Staff Accumulated Depreciation Allocated to Plant.						-	
	Retirements (excluding land)						-	
	Accumulated Depreciation Balance						1,045,933	
	Half Year Convention used on depreciation							

Exhibit  
Schedule B-2  
Page 2j  
Witness: Bourassa

		Year End Accumulated Depreciation by Account										
		Deprec.										
Account		Rate	May-98	1998	1999	2000	2001	2002	2003	2004	2005	2006
No.	Description											
301	Organization Cost	0.00%	-	-	-	-	-	-	-	-	-	-
302	Franchise Cost	0.00%	-	-	-	-	-	-	-	-	-	-
303	Land and Land Rights	0.00%	-	-	-	-	-	-	-	-	-	-
304	Structures and Improvements	5.00%	15,230	16,109	17,619	19,128	20,837	22,146	23,655	25,164	26,673	27,428
305	Collecting and Impounding Res.	5.00%	41,009	43,376	47,432	51,488	55,545	59,601	63,658	67,714	71,770	73,799
306	Lake River and Other Intakes	5.00%	-	-	-	-	-	-	-	-	-	-
307	Wells and Springs	5.00%	25,139	26,589	29,076	34,568	43,066	51,565	60,063	68,561	77,060	81,309
308	Infiltration Galleries and Tunnels	5.00%	-	-	-	-	-	-	-	-	-	-
309	Supply Mains	5.00%	-	-	-	-	-	-	-	-	-	-
310	Power Generation Equipment	5.00%	-	-	-	-	-	-	-	-	-	-
311	Electric Pumping Equipment	5.00%	45,995	48,649	53,199	57,748	62,298	66,847	71,397	75,946	80,496	82,771
320	Water Treatment Equipment	5.00%	-	-	-	-	-	-	-	-	-	-
330	Distribution Reservoirs & Standpipe	5.00%	22,631	23,937	26,176	28,414	30,653	32,891	35,130	37,368	39,607	40,726
331	Transmission and Distribution Mains	5.00%	230,215	243,498	266,437	289,551	312,708	335,899	359,090	382,280	406,496	419,131
333	Services	5.00%	24,058	25,446	28,113	31,073	34,042	37,016	40,036	43,102	46,168	47,702
334	Meters	5.00%	43,768	46,311	50,730	55,208	59,798	64,575	69,609	75,536	82,972	87,168
335	Hydrants	5.00%	997	1,054	1,153	1,251	1,350	1,448	1,547	1,646	1,744	1,793
336	Backflow Prevention Devices	5.00%	-	-	-	-	-	-	-	-	-	-
339	Other Plant and Miscellaneous Equipment	5.00%	14,147	14,963	16,363	17,762	19,161	20,561	21,960	23,359	24,759	25,459
340	Office Furniture and Fixtures	5.00%	15,954	16,887	18,552	20,299	22,131	24,009	25,920	27,894	29,901	30,912
341	Transportation Equipment	5.00%	13,335	14,104	15,423	17,265	19,629	21,982	24,356	26,929	23,242	24,308
342	Stores Equipment	5.00%	-	-	-	-	-	-	-	-	-	-
343	Tools and Work Equipment	5.00%	3,404	3,601	3,969	4,390	4,837	5,292	5,792	6,364	6,033	6,352
344	Laboratory Equipment	5.00%	-	-	-	-	-	-	-	-	-	-
345	Power Operated Equipment	5.00%	32,801	34,694	37,939	41,183	44,428	47,672	50,917	54,161	44,245	45,546
346	Communications Equipment	5.00%	3,942	4,169	4,559	4,949	5,339	5,762	6,219	6,676	7,145	7,386
347	Miscellaneous Equipment	5.00%	1,085	1,147	1,255	1,362	1,469	1,631	1,847	2,064	2,280	2,389
348	Other Tangible Plant	5.00%	20,875	22,079	24,144	26,209	28,274	30,338	33,101	36,563	40,024	41,754
Plant Held for Future Use			-	-	-	-	-	-	-	-	-	-
TOTAL WATER PLANT			554,584	586,615	642,136	701,846	765,364	829,246	894,297	961,328	1,010,616	1,045,933
Depreciation												
(a)	Staff Accumulated Depreciation Allocated to Plant.											
	Retirements (excluding land)											
	Accumulated Depreciation Balance											
	Half Year Convention used on depreciation											

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Original Cost Rate Base Proforma Adjustments  
Adjustment 2

Exhibit  
Schedule B-2  
Page 3  
Witness: Bourassa

Line  
No.

1	Transfer CWIP to Plant-in-Service		
2			
3	CWIP from E-1 (Well, Storage Tank, and related structures)		
4	304 Structures and Improvements	\$	2,500
5	305 Collecting and Impounding Res.		28,355
6	307 Wells and Springs		231,378
7	311 Electric Pumping Equipment		50,328
8	339 Other Plant and Miscellaneous Equipment		43,806
9			
10			
11	Total		<u>356,367</u>
12			
13	Increase (Decrease) to Plant in Service		<u>\$ 356,367</u>
14			
15			
16			
17			
18			
19			
20			
21			
22			

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Original Cost Rate Base Proforma Adjustments  
Adjustment 3

Exhibit  
Schedule B-2  
Page 4  
Witness: Bourassa

Line

No.

1	Reclassify Repairs & Maintenance Expense to Plant-in-Service		
2			
3	Layne Christiansen Invoice August 2005 (Reclass from Repairs & Maintenance)	\$	14,256
4	Layne Christiansen Invoice June 2006 (Reclass from Repairs & Maintenance)		15,248
5	Concrete January 2006 (Reclass from Misc. Revenues)		<u>7,280</u>
6	Total		<u>36,784</u>
7			
8	Increase (Decrease) to Plant in Service	\$	<u>36,784</u>
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Original Cost Rate Base Proforma Adjustments  
Adjustment 4

Exhibit  
Schedule B-2  
Page 5  
Witness: Bourassa

Line

No.

1	CIAC from January 2005 throguh June 2006		
2			
3	Gross CIAC at 12/31/2005	\$	54,697
4	Amortization rate		5%
5	Amortization from Jan-June 2006	\$	1,367
6			
7			
8	Increase (Decrease) to net CIAC	\$	<u>(1,367)</u>
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Original Cost Rate Base Proforma Adjustments  
Adjustment 5

Exhibit  
Schedule B-2  
Page 6  
Witness: Bourassa

Line

No.

1 Deferred Income Taxes (DIT)

2

3 DIT Estimate at June 30, 2006

\$ 50,812

4 Actual DIT at December 31, 2005

36,001

5 Increase (Decrease)

\$ 14,810

6

7

8 Decrease (Increase) to DIT

\$ (14,810)

9

10

11

12 SUPPORTING SCHEDULES

13 Schedule B-2, page 6a

14

15

16

17

18

19

20

Golden Shores Water Company  
Deferred Tax Analysis - Detail Computation  
06/30/2006 ESTIMATE AS 2006 RETURN IS NOT FINALIZED

Exhibit  
Schedule B-2  
Page 6a

Line No.			Adjusted Tax	Per Rate Case Book
2	<b>Fixed assets</b>			
3	Accounting Basis at end of year (excluding WIP)	\$ 726,744	Plant in Service	\$ 1,812,332
4			CIAC	(54,697)
5	Tax basis of capital assets at end of year	903,359	Amort on CIAC	15,042
6			Cost	\$ 1,441,928
7	Timing Difference	(176,615)	Accum	(538,569)
8			NBV	903,359
9	Tax rate (from Schedule C-3 and based in proposed revenues)	23.35%		\$ 1,772,677
10				(1,045,933)
11	Deferred tax liability (asset) - Fixed Assets [1]	(41,238.50)		\$ 726,744
12		ASSET		
13				
14	<b>AIA</b>			
15	Accounting Basis at end of year	41,000		
16				
17	Tax basis at end of year	0		
18				
19	Timing Difference	41,000		
20				
21	Tax rate (from Schedule C-3 and based in proposed revenues)	23.35%		
22				
23	Deferred tax asset - AIA [2]	\$ 9,573		
24		ASSET		
25				
26	Net Future tax liability (asset)[1 + 2 = 3]	\$ (50,812)		
27		ASSET		
28				
29	Note: Net Operating Loss carry-forwards as of 12/31/2005 are \$35,000 for Federal and \$30,000 for State.			
30	Additional DIT Asset from NOL carry-forwards (not including in above computation)			
31	Federal \$ 35,000 15.00% \$ 5,250			
32	State \$ 30,000 6.97% 2,091			
33		\$ 7,341		

June 30, 2006 Estimates

Tax Basis Computation PIS

Per Return 2005	\$ 1,048,777
WIP to PIS	356,367
Rate Case Adj.	36,784
June 2006 basis	\$ 1,441,928

Tax Basis A/D

Per Return 2005	\$ 530,706
WIP to PIS	7,127
Rate Case Adj.	736
June 2006 basis	\$ 538,569



**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Computation of Working Capital

Exhibit  
Schedule B-5  
Page 1  
Witness: Bourassa

Line

No.

1	Cash Working Capital (1/8 of Allowance		
2	Operation and Maintenance Expense)	\$	51,783
3	Pumping Power (1/24 of Pumping Power)		1,669
4	Purchased Water (1/24 of Purchased Water)		-
5			
6			
7			
8			
9	Total Working Capital Allowance	<u>\$</u>	<u>53,452</u>
10			
11			
12	Working Capital Requested	<u>\$</u>	<u>53,452</u>
13			
14			
15	<u>SUPPORTING SCHEDULES:</u>	<u>RECAP SCHEDULES:</u>	
16	E-1	B-1	
17			

SCHEDULE

C

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Income Statement

Exhibit  
Schedule C-1  
Page 1  
Witness: Bourassa

Line No.		(1) Test Year Book Results	(2) Label	(3) Adjustment	(4) Test Year Adjusted Results	(5) Proposed Rate Increase	(6) Adjusted with Rate Increase
1	<b>Revenues</b>						
2	Metered Water Revenues	\$ 478,064	4/12	\$ 24,487	\$ 502,551	\$ 154,035	\$ 656,586
3	Unmetered Water Revenues	-			-		-
4	Other Water Revenues	60,135	10/11	(55,153)	4,983		4,983
5		<u>\$ 538,199</u>		<u>\$ (30,666)</u>	<u>\$ 507,533</u>	<u>\$ 154,035</u>	<u>\$ 661,569</u>
6	<b>Operating Expenses</b>						
7	Salaries and Wages - Employees	\$ 148,058			\$ 148,058		\$ 148,058
8	Salaries and Wages - Officers, Directors and Maji	12,181			12,181		12,181
9	Employee Pensions and Benefits .	-			-		-
10	Purchased Water .	-			-		-
11	Purchased Power	45,113	9	(5,045)	40,068		40,068
12	Fuel for Power Production	224			224		224
13	Chemicals and Water Testing	4,478			4,478		4,478
14	Materials and Supplies	(3,920)	5	3,920	-		-
15	Materials and Supplies (office)	1,593			1,593		1,593
16	Freight	363			363		363
17	Repairs and Maintenance	49,773	7	(29,504)	20,269		20,269
18	Contractual Services - Engineering .	-			-		-
19	Contractual Services - Accounting .	2,780			2,780		2,780
20	Contractual Services - Legal .	230			230		230
21	Contractual Services - Management Fees .	-			-		-
22	Contractual Services - Casual labor	320			320		320
23	Contractual Services - Other .	90,000			90,000		90,000
24	Rental of Building/Real Property .	4,800			4,800		4,800
25	Rental of Equipment .	-			-		-
26	Transportation Expenses .	13,955			13,955		13,955
27	Telephone	4,679			4,679		4,679
28	Insurance	50,247			50,247		50,247
29	Advertising Expenses .	855			855		855
30	Reg. Comm. Exp. - Amortization of Rate Case	-	3	25,000	25,000		25,000
31	Bad Debt Expense .	971			971		971
32	Miscellaneous Expenses .	15,673			15,673		15,673
33	Depreciation Expenses .	67,456	1	23,542	90,998		90,998
34	Property Taxes .	24,864	2	5,512	30,376		30,376
35	Sales Tax Expense	3,410			3,410		3,410
36	Payroll Taxes	14,176			14,176		14,176
37	Income Tax	(9,283)	13	(9,705)	(18,989)	35,966	16,977
38							
39	<b>Total Operating Expenses</b>	<u>\$ 542,994</u>		<u>\$ 13,721</u>	<u>\$ 556,715</u>	<u>\$ 35,966</u>	<u>\$ 592,681</u>
40	<b>Operating Income</b>	<u>\$ (4,795)</u>		<u>\$ (44,386)</u>	<u>\$ (49,181)</u>	<u>\$ 118,069</u>	<u>\$ 68,888</u>
41	<b>Other Income (Expense)</b>						
42	Interest Income	518	6a	(518)	-		-
43	Other income	(3,914)	6b	3,914	-		-
44	Interest Expense	(16,689)	8	3,533	(13,155)		(13,155)
45	Other Expense	-			-		-
46							
47	<b>Total Other Income (Expense)</b>	<u>\$ (20,085)</u>		<u>\$ 6,930</u>	<u>\$ (13,155)</u>	<u>\$ -</u>	<u>\$ (13,155)</u>
48	<b>Net Profit (Loss)</b>	<u>\$ (24,880)</u>		<u>\$ (37,456)</u>	<u>\$ (62,336)</u>	<u>\$ 118,069</u>	<u>\$ 55,733</u>

SUPPORTING SCHEDULES:

C-2

E-2

RECAP SCHEDULES:

A-1

Golden Shores Water Company  
Test Year Ended June 30, 2006  
Adjustments to Revenues and Expenses

Exhibit  
Schedule C-2  
Page 1  
Witness: Bourassa

Line No.	Adjustments to Revenues and Expenses						Subtotal
	1 Depreciation Expense	2 Property Taxes	3 Rate Case Expense	4 Revenue Annualization	5 Materials & Supplies	6 Remove Other Inc./Oth. Expense	
1							
2							
3	Revenues			(37,946)			(37,946)
4							
5	Expenses	23,542	5,512	25,000	3,920		57,975
6							
7	Operating						
8	Income	(23,542)	(5,512)	(25,000)	(3,920)	-	(95,921)
9							
10	Interest						
11	Expense					(518)	(518)
12	Other						
13	Income /					3,914	3,914
14	Expense						
15							
16	Net Income	(23,542)	(5,512)	(25,000)	(3,920)	3,397	(92,524)
17							
18							
19	Adjustments to Revenues and Expenses						Subtotal
20	7 Capitalize Repairs & Maintenance	8 Interest Synchronization	9 Purchased Power Annualization	10 Capitalize Revenues	11 Reclass Revenues	12 Income Taxes	
21				7,280	-		(30,666)
22	Revenues						
23							
24	Expenses	(29,504)	(5,045)			(9,705)	13,721
25							
26	Operating						
27	Income	29,504	-	5,045	7,280	-	(44,386)
28							
29	Interest						
30	Expense		3,533				3,016
31	Other						
32	Income /						3,914
33	Expense						
34							
35	Net Income	29,504	3,533	5,045	7,280	-	(37,456)
36							
37							
38	Adjustments to Revenues and Expenses						Total
39	13	14	15	16	17	18	
40							
41							
42	Revenues						(30,666)
43							
44	Expenses						13,721
45							
46	Operating						
47	Income	-	-	-	-	-	(44,386)
48							
49	Interest						
50	Expense						3,016
51	Other						
52	Income /						3,914
53	Expense						
54							
55	Net Income	-	-	-	-	-	(37,456)
56							

Golden Shores Water Company  
Test Year Ended June 30, 2006  
Adjustments to Revenues and Expenses  
Adjustment Number 1

Exhibit  
Schedule C-2  
Page 2  
Witness: Bourassa

Line

<u>No.</u>	<u>Depreciation Expense</u>			
1				
2				
3	<b>Account</b>		<b>Proposed</b>	<b>Depreciation</b>
4	<b>No.</b>	<b>Description</b>	<b>Original Cost</b>	<b>Rate</b>
5	301	Organization Cost	-	0.00%
6	302	Franchise Cost	-	0.00%
7	303	Land and Land Rights	1,800	0.00%
8	304	Structures and Improvements	30,183	3.33%
9	305	Collecting and Impounding Res.	81,128	2.50%
10	306	Lake River and Other Intakes	-	2.50%
11	307	Wells and Springs	169,967	3.33%
12	308	Infiltration Galleries and Tunnels	-	6.67%
13	309	Supply Mains	-	2.00%
14	310	Power Generation Equipment	-	5.00%
15	311	Electric Pumping Equipment	90,991	12.50%
16	320	Water Treatment Equipment	-	3.33%
17	330	Distribution Reservoirs & Standpipe	44,771	2.22%
18	331	Transmission and Distribution Mains	505,969	2.00%
19	333	Services	61,328	3.33%
20	334	Meters	171,626	8.33%
21	335	Hydrants	1,972	2.00%
22	336	Backflow Prevention Devices	-	6.67%
23	339	Other Plant and Miscellaneous Equipment	27,987	6.67%
24	340	Office Furniture and Fixtures	40,583	6.67%
25	341	Transportation Equipment	42,635	20.00%
26	342	Stores Equipment	-	4.00%
27	343	Tools and Work Equipment	13,004	5.00%
28	344	Laboratory Equipment	-	10.00%
29	345	Power Operated Equipment	52,051	5.00%
30	346	Communications Equipment	9,632	10.00%
31	347	Miscellaneous Equipment	4,329	10.00%
32	348	Other Tangible Plant	69,225	10.00%
33				
34	TOTALS		\$ 1,419,181	\$ 72,230
35				
36				
37	Capitalized Expenses (See B-2 Adjustment #3)			
38				
39	307	Pumping Equipment	\$ 29,503	12.50%
40				
41			\$ 29,503	\$ 3,688
42				
43	Post Test Year Plant per B-2			
44				
45	304	Structures and Improvements	\$ 2,500	3.33%
46	305	Collecting and Impounding Res.	28,355	2.50%
47	307	Wells and Springs	231,378	3.33%
48	311	Electric Pumping Equipment	50,328	12.50%
49	339	Other Plant and Miscellaneous Equipment	43,806	6.67%
50				
51	Total PTY Plant		\$ 356,367	\$ 17,710
52				
53	Less: Amortization of Contributions - Balance End of TY		\$ 54,697	4.81%
54				
55	Total Depreciation Expense			\$ 90,998
56				
57	Test Year Depreciation Expense			67,456
58				
59	Increase (decrease) in Depreciation Expense			23,542
60				
61	Adjustment to Revenues and/or Expenses			\$ 23,542

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Adjustment to Revenues and Expenses  
Adjustment Number 2

Exhibit  
Schedule C-2  
Page 3  
Witness: Bourassa

Line

No.

1	<u>Adjust Property Taxes to Reflect Proposed Revenues:</u>	
2		
3	Adjusted Revenues in year ended 09/31/05	\$ 507,533
4	Adjusted Revenues in year ended 09/31/05	507,533
5	Proposed Revenues	<u>661,569</u>
6	Average of three year's of revenue	\$ 558,879
7	Average of three year's of revenue, times 2	\$ 1,117,757
8	Add:	
9	Construction Work in Progress at 10%	\$ -
10	Deduct:	
11	Book Value of Transportation Equipment	<u>18,327</u>
12		
13	Full Cash Value	\$ 1,099,430
14	Assessment Ratio	<u>23.50%</u>
15	Assessed Value	258,366
16	Property Tax Rate	11.7571%
17		
18	Property Tax	30,376
19	Tax on Parcels	0
20		
21	Total Property Tax at Proposed Rates	<u>\$ 30,376</u>
22	Property Taxes in the test year	<u>24,864</u>
23	Change in Property Taxes	<u>\$ 5,512</u>
24		
25		
26	Adjustment to Revenues and/or Expenses	<u>\$ 5,512</u>
27		
28		

Golden Shores Water Company  
Test Year Ended June 30, 2006  
ADJUSTMENTS TO REVENUES AND/OR EXPENSES  
Adjustment Number 3

Exhibit  
Schedule C-2  
Page 4  
Witness: Bourassa

Line

No.

1	<u>Rate Case Expense</u>		
2			
3	Estimated Rate Case Expense	\$	100,000
4			
5	Estimated Amortization Period in Years		4
6			
7	Annual Rate Case Expense	\$	25,000
8			
9	Test Year Rate Case Expense	\$	-
10			
11	Increase(decrease) Rate Case Expense	\$	25,000
12			
13	Adjustment to Revenue and/or Expense	\$	25,000
14			
15			
16			
17			
18			
19			
20			

Golden Shores Water Company  
Test Year Ended June 30, 2006  
Adjustment to Revenues and Expenses  
Adjustment Number 4

Exhibit  
Schedule C-2  
Page 5  
Witness: Bourassa

Line

No.

1	<u>Revenue Annualization</u>	
2		
3		
4	Revenue Annualization 5/8X3/4 Inch Metered Customers	\$ 6,238
5	Revenue Annualization - Standpipe Construction Water Topock Village Estates	(44,183)
6		
7		
8	Total Revenue from Annualization	<u>\$ (37,946)</u>
9		
10		
11	Adjustment to Revenue and/or Expense	<u>\$ (37,946)</u>
12		
13	<u>SUPPORTING SCHEDULES</u>	
14	H-1	
15		
16		
17		
18		
19		
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Golden Shores Water Company  
Test Year Ended June 30, 2006  
Adjustment to Revenues and Expenses  
Adjustment Number 5

Exhibit  
Schedule C-2  
Page 6  
Witness: Bourassa

Line

No.

1 Remove Negative Materials and Supplies Expense

2

3 Test Year Materials and Supplies Expense

\$ (3,920)

4

5

6

7

8 Adjustment to Revenue and/or Expense

\$ 3,920

9

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Golden Shores Water Company  
Test Year Ended June 30, 2006  
Adjustment to Revenues and Expenses  
Adjustment Number 6

Exhibit  
Schedule C-2  
Page 7  
Witness: Bourassa

Line

No.

1 Remove Other Income and Expenses to Eliminate Effects on Income Taxes

2

3

4 Test Year Interest Income

\$ (518)

Adjustment Label

6a

5 Test Year Other Expense

3,914

6b

6

7

8 Total

\$ 3,397

9

10

11 Adjustment to Revenue and/or Expense

\$ 3,397

12

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Golden Shores Water Company  
Test Year Ended December 31, 2001  
Adjustment to Revenues and Expenses  
Adjustment Number 7

Exhibit  
Schedule C-2  
Page 8  
Witness: Bourassa

Line

No.

1	<u>Reclassify Repairs and Maintenance to Plant-in-Service</u>	
2		
3	Layne Christiansen Invoice August 2005	\$ 14,256
4	Layne Christiansen Invoice June 2006	<u>15,248</u>
5		
6	Total Invoices Reclassified	<u>\$ 29,504</u>
7		
8		
9		
10		
11	Adjustment to Revenue and/or Expense	<u>\$ (29,504)</u>
12		
13		
14		
15		
16		
17		
18		
19		
20		

Golden Shores Water Company  
Test Year Ended December 31, 2001  
Adjustment to Revenues and Expenses  
Adjustment Number 8

Exhibit  
Schedule C-2  
Page 9  
Witness: Bourassa

Line  
No.

1	<u>Interest Expense Synchronization with Rate Base</u>			
2				
3	Rate Base (From B-1)	\$	702,219	
4	Projected Weighted Cost of Debt (See D-1)		1.87%	
5	Synchronized Interest Expense			\$ 13,155
6	Test Year Interest Expense			16,689
7				
8	Increase (Decrease) in Interest Expense			<u>\$ (3,533)</u>
9				
10				
11	Adjustment to Revenue and/or Expense			<u>\$ 3,533</u>
12				
13				
14				
15				
16				
17				
18				

Golden Shores Water Company  
Test Year Ended December 31, 2001  
Adjustment to Revenues and Expenses  
Adjustment Number 9

Exhibit  
Schedule C-2  
Page 10  
Witness: Bourassa

Line

No.

1	<u>Annualize power cost for additonal gallons from annualization of revenues</u>		
2			
3	Test Year Power Costs	\$	45,113
4	Gallons sold in Test Year (1,000's)		165,996
5	Cost per 1,000 gallons		0.27177
6	Additonal gallons from annualization (in 1,000's)		(18,563)
7			
8	Additional Expense	\$	<u>(5,045)</u>
9			
10			
11	Adjustment to Revenue and/or Expense	\$	<u>(5,045)</u>
12			
13			
14			
15			
16			
17			
18			
19			
20			

Golden Shores Water Company  
Test Year Ended June 30, 2006  
Adjustment to Revenues and Expenses  
Adjustment Number 10

Exhibit  
Schedule C-2  
Page 11  
Witness: Bourassa

Line

No.

1 Reclassify Mispost to Misc. Revenues to Plant-in-Service

2

3

4 Concrete - January 2006

\$ 7,280

5

6

7

8

9 Adjustment to Misc Revenues

\$ 7,280

10

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Golden Shores Water Company  
Test Year Ended June 30, 2006  
Adjustment to Revenues and Expenses  
Adjustment Number 11

Exhibit  
Schedule C-2  
Page 12  
Witness: Bourassa

Line

No.

1 Reclassify Wholesale/Construction Water Sales to Metered Revenues

2

3

4 Wholesale Water Recorded to Misc. Revenues

\$ 62,432

5

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**Golden Shores Water Company  
Income Tax Calculation  
Adjustment to Revenues and Expenses  
Adjustment Number 12**

Exhibit  
Schedule C-2  
Page 13

Witness: Bourassa

Line No.		Test Year Book Results	Test Year Adjusted Results	Adjusted with Rate Increase
1				
2				
3				
4				
1	Income Before Taxes	(34,164)	(81,325)	72,710
2	Arizona Income Before Taxes	(34,164)	(81,325)	72,710
3				
4	Less Arizona Income Tax	(2,381)	(5,667)	5,066
5	Rate : 6.97%			
6				
7	Arizona Taxable Income	(31,783)	(75,658)	67,643
8	Arizona Income Taxes	(2,381)	(5,667)	5,066
9				
10	Federal Income Before Taxes	(34,164)	(81,325)	72,710
11				
12	Less Arizona Income Taxes	(2,381)	(5,667)	5,066
13				
14	Federal Taxable Income	(31,783)	(75,658)	67,643
15				
16				
17				
18	FEDERAL INCOME TAXES:			
19	15% BRACKET	(4,767)	(11,349)	7,500
20	25% BRACKET	-	-	4,411
21	34% BRACKET	- Federal	- Federal	0
22	39% BRACKET	- Effective	- Effective	0
23	34% BRACKET	- Tax	- Tax	0
24		Rate	Rate	
25	Federal Income Taxes	(4,767) 13.95%	(11,349) 13.95%	11,911
26				
27				
28	Total Income Tax	-7,148	-17,016	16,977
29				
30	Overall Tax Rate	20.92%	20.92%	23.35%
31				
32	Income Tax at Proposed Rates Effective Rate		(18,989)	
33				
34				



**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Computation of Gross Revenue Conversion Factor

Exhibit  
Schedule C-3  
Page 1  
Witness: Bourassa

Line		Percentage of Incremental Gross Revenues
No.	Description	
1	Federal Income Taxes	16.38%
2		
3	State Income Taxes	6.97%
4		
5	Other Taxes and Expenses	0.00%
6		
7		
8	Total Tax Percentage	23.35%
9		
10	Operating Income % = 100% - Tax Percentage	76.65%
11		
12		
13		
14		
15	<u>1</u> = Gross Revenue Conversion Factor	
16	Operating Income %	1.3046
17		
18	<u>SUPPORTING SCHEDULES:</u>	<u>RECAP SCHEDULES:</u>
19		A-1
20		

SCHEDULE

D

Exhibit  
Schedule D-1  
Page 1  
Witness: Bourassa

End of Test Year					End of Projected Year				
Line No.	Item of Capital	Dollar Amount	Percent of Total	(e) Cost Rate	Weighted Cost	Dollar Amount	Percent of Total	(e) Cost Rate	Weighted Cost
1	Long-Term Debt	223,151	31.71%	7.25%	2.30%	186,867	25.84%	7.25%	1.87%
2									
3	Stockholder's Equity (1) (2)	480,586	68.29%	11.00%	7.51%	536,318	74.16%	11.00%	8.16%
4									
5	Totals	703,737	100.00%		9.81%	723,186	100.00%		10.03%
6									
7									
8	(1) Decrease Equity for A/D adjustment 1, B-2, page 1	\$ (35,525)							
9	(2) Increase Equity for expense reclassified to plant adjustment 2, B-2, page 1				\$ 36,784				
10	(2) Increase Equity for expense for increase in DIT asset, B-2, page 1			\$ 14,810					
11	<u>SUPPORTING SCHEDULES:</u>					<u>RECAP SCHEDULES:</u>			
12	D-1					A-3			
13	D-3								
14	D-4								
15	E-1								
16									
17									
18									
19									
20									
21									
22									
23									
24									
25									
26									
27									
28									
29									
30									
31									

Golden Shores Water Company  
Test Year Ended June 30, 2006  
Cost of Long Term Debt

Exhibit  
Schedule D-2  
Page 1  
Witness: Bourassa

Line No.	Description of Debt	End of Test Year				End of Projected Year			
		Amount Outstanding	Annual Interest	Interest Rate	Weighted Cost	Amount Outstanding	Annual Interest	Interest Rate	Weighted Cost
1									
2	Bank One	223,151	16,178	7.25%	7.25%	186,867	13,548	7.25%	7.25%
3		-	-	0.00%	0.00%	-	-	0.00%	0.00%
4		-	-	0.00%	0.00%	-	-	0.00%	0.00%
5		-	-	0.00%	0.00%	-	-	0.00%	0.00%
6		-	-	0.00%	0.00%	-	-	0.00%	0.00%
7		-	-	0.00%	0.00%	-	-	0.00%	0.00%
8		-	-	0.00%	0.00%	-	-	0.00%	0.00%
9		-	-	0.00%	0.00%	-	-	0.00%	0.00%
10		-	-	0.00%	0.00%	-	-	0.00%	0.00%
11									
12									
13	Totals	<u>\$ 223,151</u>	<u>16,178</u>		<u>7.25%</u>	<u>\$ 186,867</u>	<u>13,548</u>		<u>7.25%</u>
14									
15	Supporting Schedules:								
16	E-2								
17									
18									
19									
20									
21									

(\$21,474.88)

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Cost of Preferred Stock

Exhibit  
Schedule D-3  
Page 1  
Witness: Bourassa

Line No.	Description of Issue	<u>End of Test Year</u>		<u>End of Projected Year</u>		
		Shares Outstanding	Dividend Amount Requirement	Shares Outstanding	Dividend Amount Requirement	
1						
2						
3	NOT APPLICABLE, NO PREFERRED STOCK ISSUED OR OUTSTANDING					
4						
5						
6						
7						
8						
9						
10						
11						
12						
13						
14						
15						
16						
17	SUPPORTING SCHEDULES:			RECAP SCHEDULES:		
18	(a) E-1			(a) D-1		
19						
20						

isa

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Cost of Common Equity

Exhibit  
Schedule D-4  
Page 1  
Witness: Bourassa

Line  
No.

1  
2 The Company is proposing a cost of common equity of 11.0% .  
3

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SUPPORTING SCHEDULES:  
(a) E-1

RECAP SCHEDULES:  
(a) D-1

**Golden Shores Water Company  
Summary of Results**

Exhibit  
Schedule D-4.0  
Witness: Bourassa

Line No.		<u>Low</u>	<u>High</u>	<u>Midpoint</u>
1	DCF Constant Growth	9.9%	12.8%	11.4%
2	DCF Sustainable Growth	8.7%	10.8%	9.8%
3	DCF Two-Stage	9.6%	11.7%	10.7%
4				
5	Risk Premium - Actual Returns	10.1%	10.2%	10.2%
6	Risk Premium - Authorized Returns	10.8%	11.3%	11.1%
7				
8	Actual Returns	4.0%	11.7%	7.9%
9	Authorized Returns	9.9%	12.7%	11.3%
10				
11	Water Utility Industry			
12	2006			9.5%
13	2007			10.5%
14	09-11			11.5%
15				
16				
17				
18				
19				
20				



Golden Shores Water Company  
Selected Characteristics of Water Utilities

Exhibit  
Schedule D-4.1  
Witness: Bourassa

Line No.		<u>% Water Revenues</u>	<u>Operating Revenues (millions)</u>	<u>Net Plant (millions)</u>	<u>S&amp;P Bond Rating</u>	<u>Moody's Bond Rating</u>
1						
2						
3						
4	1. American States	85%	\$ 248.7	\$ 644.8	A-	A2
5	2. Aqua America	88%	\$ 519.6	\$ 2,115.5	AA-	NR
6	3. California Water	95%	\$ 325.3	\$ 797.4	NR	A2
7	4. Connecticut Water	88%	\$ 51.1	\$ 206.4	AAA	NR
8	5. Middlesex	89%	\$ 80.5	\$ 274.4	A	NR
9	6. SJW Corp.	97%	\$ 188.3	\$ 406.7	NR	NR
10						
11	Average	90%	\$ 235.6	\$ 740.9		
12						
13	Golden Shores Water Company	100%	\$ 0.5	\$ 0.8		
14						
15	Source: AUS Utility Reports (December 2006)					

Golden Shores Water Company  
Capital Structures of Water Utilities December 2005

Exhibit  
Schedule D-4.2  
Witness: Bourassa

<u>No.</u>		Book Value		Market Value	
		Long-Term <u>Debt</u>	Common <u>Equity</u>	Long-Term <u>Debt</u>	Common <u>Equity</u>
1					
2					
3					
4	1. American States	50.4%	49.6%	29.6%	70.4%
5	2. Aqua America	52.0%	48.0%	22.9%	77.1%
6	3. California Water	48.3%	51.7%	27.2%	72.8%
7	4. Connecticut Water	40.6%	59.4%	25.7%	74.3%
8	5. Middlesex	56.3%	43.7%	37.1%	62.9%
9	6. SJW Corp.	42.6%	57.4%	18.7%	81.3%
10					
11	Average	48.3%	51.7%	26.9%	73.1%
12					
13	Golden Shores Water Company	31.7%	68.3%	N/A	N/A
14					
15					
16	Sources:				
17	Zacks Investment Research				
18					
19					
20					

**Golden Shores Water Company**  
**Comparisons of Past and Future Estimates of Growth**

Exhibit  
Schedule D-4.3  
Page 1  
Witness: Bourassa

Line

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**Five-year historical compound annual changes**

Average

Future

Growth\*

Price

Book

Value

DPS

EPS

Company

1. American States

8.19%

4.29%

0.91%

1.29%

7.50%

2. Aqua America

21.12%

10.35%

7.39%

8.60%

10.67%

3. California Water

12.54%

4.38%

0.72%

2.33%

7.50%

4. Connecticut Water

7.61%

5.25%

1.48%

Negative

5. Middlesex

5.32%

4.26%

1.89%

6.84%

6. SJW Corp.

9.11%

6.30%

5.27%

14.07%

GROUP AVERAGE

10.65%

5.80%

2.95%

6.62%

8.56%

GROUP MEDIAN

8.65%

4.81%

1.69%

6.84%

7.50%

\* See Schedule D-4.5

Sources:

Value Line Data

Yahoo Finance

**Golden Shores Water Company**  
**Comparisons of Past and Future Estimates of Growth**

Exhibit  
Schedule D-4.4  
Page 1  
Witness: Bourassa

Line

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**Ten-year historical compound annual changes**

		Book				Average
		<u>Price</u>	<u>Value</u>	<u>DPS</u>	<u>EPS</u>	<u>Future Growth*</u>
1.	American States	13.25%	4.33%	1.06%	3.42%	7.50%
2.	Aqua America	27.11%	9.86%	6.16%	9.37%	10.67%
3.	California Water	13.65%	3.15%	0.92%	2.31%	7.50%
4.	Connecticut Water	11.68%	4.03%	1.26%	Negative	
5.	Middlesex	11.55%	3.93%	2.18%	0.43%	
6.	SJW Corp.	17.76%	5.44%	3.94%	2.38%	
GROUP AVERAGE		15.83%	5.12%	2.59%	3.58%	8.56%
GROUP MEDIAN		13.45%	4.18%	1.72%	2.38%	7.50%

\* See Schedule D-4.5

Sources:

Value Line Data  
Yahoo Finance

**Golden Shores Water Company**  
**Analysts Forecasts of Earnings Per Share Growth**

Exhibit  
Schedule D-4.5  
Witness: Bourassa

Line  
No.

		(1)	(2)	(3)	(4)
		EPS GROWTH			Average
				Value	Growth (G)
	<u>Company</u>	<u>Zacks</u>	<u>S&amp;P</u>	<u>Line</u>	<u>(Cols 1-3)</u>
1.	American States	6.00%	6.00%	10.50%	7.50%
2.	Aqua America	8.00%	12.00%	12.00%	10.67%
3.	California Water	10.00%	8.00%	4.50%	7.50%
4.	Connecticut Water				8.56%
5.	Middlesex				8.56%
6.	SJW Corp.				8.56%
	GROUP AVERAGE	8.00%	8.67%	9.00%	8.56%
	GROUP MEDIAN				8.56%

Sources:

Value Line Investment Analyzer Data December 22, 2006  
Zacks Investment Research Site December 22, 2006  
S&P Earnings Guide December 2006

**Golden Shores Water Company  
Estimates of Sustainable Growth**

Exhibit  
Schedule D-4.6  
Witness: Bourassa

Line No.		(1)	(2)	(3)	(4)	(5)
1						
2						
3						
4						Average
5						Sustainable
6	<u>Company</u>	Retention	Rate	br	sv	Growth
7		<u>Ratio</u>	<u>of Return</u>	<u>Growth</u>	<u>Growth</u>	<u>(Cols 3+4)</u>
8	1. American States	0.49	10.00%	4.95%	3.35%	8.30%
9	2. Aqua America	0.42	14.50%	6.15%	0.74%	6.89%
10	3. California Water	0.32	9.00%	2.90%	3.18%	6.08%
11	4. Connecticut Water					
12	5. Middlesex					
13	6. SJW Corp.					
14						
15	GROUP AVERAGE	0.41	11.17%	4.67%	2.42%	7.09%
16	GROUP MEDIAN	0.42	10.00%	4.95%	3.18%	6.89%
17						
18	Sources:					
19	Value Line Investment Analyzer Data December 22, 2006					
20						
21						
22						
23						

**Golden Shores Water Company**  
**Estimates of sv Growth**

Exhibit  
Schedule D-4.7  
Witness: Bourassa

Line No.		(1)	(2)	(3)	(4)	
4		Stock	Current		sv	
5		Financing	Market to Book		Growth	
6	Company	Rate	Ratio	v		
7	1. American States	5.71%	2.42	0.59	3.35%	0.02
8	2. Aqua America	1.03%	3.65	0.73	0.74%	0.01
9	3. California Water	5.26%	2.52	0.60	3.18%	0.02
10	4. Connecticut Water				na	
11	5. Middlesex				na	
12	6. SJW Corp.				na	
13						
14						
15	GROUP AVERAGE	4.00%	2.86	0.64	2.42%	
16	GROUP MEDIAN	5.26%	2.52	0.60	3.18%	
17						
18	Sources:					
19	Value Line Investment Analyzer Data December 22, 2006					
20	Zacks Investment Research Site December 22, 2006					
21	S&P Earnings Guide December 2006					

**Golden Shores Water Company  
Discounted Cash Flow Analysis (Water)  
Constant Growth DCF Model  
Using Projected EPS Growth**

Exhibit  
Schedule D-4.8  
Witness: Bourassa

Line No.		(1)	(2)	(3)	(4)	(5)
						Indicated
						Cost of
					(a)	Equity
		Spot	Next	Dividend	EPS	$k = \text{Div Yld} + g$
	<u>Company</u>	<u>Price (P<sub>0</sub>)</u>	<u>Year's</u> <u>Div (D<sub>1</sub>)</u>	<u>Yield</u>	<u>Growth (g)</u>	<u>(Cols 3+4)</u>
7	1. American States	38.01	0.92	2.42%	7.50%	9.9%
8	2. Aqua America	22.98	0.50	2.18%	10.67%	12.8%
9	3. California Water	39.90	1.16	2.91%	7.50%	10.4%
10	4. Connecticut Water	22.89	0.86	3.76%	8.56%	12.3%
11	5. Middlesex	18.74	0.68	3.65%	8.56%	12.2%
12	6. SJW Corp.	34.63	0.55	1.59%	8.56%	10.1%
13						
14						
15	GROUP AVERAGE			2.75%	8.56%	11.3%
16	GROUP MEDIAN					11.3%
17						
18	a) See Schedules D-4.5					
19						
20	Sources:					
21	Value Line Investment Analyzer Data December 22, 2006					
22						
23						



**Golden Shores Water Company**  
**Discounted Cash Flow Analysis (Water)**  
**Constant Growth DCF Model - Sustainable Growth**

Exhibit  
Schedule D-4.9  
Witness: Bourassa

Line

No.

		(1)	(2)	(3)	(4)	(5)	(6)	(7)
								Indicated
								Cost of
								Equity
			Next					
		Spot	Year's	Dividend			br+sv	k=Div Yld + g
		<u>Price (Po)</u>	<u>Div (D1)</u>	<u>Yield</u>	<u>br</u>	<u>vs</u>	<u>Growth (g)</u>	<u>(Cols 3+6)</u>
7	1.	American States	38.01	0.92	2.42%	4.95%	3.35%	8.30%
8	2.	Aqua America	22.98	0.50	2.18%	6.15%	0.74%	6.89%
9	3.	California Water	39.90	1.16	2.91%	2.90%	3.18%	6.08%
10	4.	Connecticut Water	22.89	0.86	3.76%			7.09%
11	5.	Middlesex	18.74	0.68	3.65%			7.09%
12	6.	SJW Corp.	34.63	0.55	1.59%			7.09%
13								
14								
15		GROUP AVERAGE		2.75%			7.09%	9.8%
16		GROUP MEDIAN						9.9%
17								
18								
19								
20		a) See Schedule D-4.6 and D-4.7						
21								
22								
23								
24								

Exhibit  
Schedule D-4.10  
Witness: Bourassa

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**Golden Shores Water Company**  
**Risk Premium Equity Cost Analysis**  
**Average Equity Returns of Sample Water Companies**

Exhibit  
Schedule D-4.11  
Witness: Bourassa

Line No.		Actual Returns on Equity	Annual Average 10 Year Treasury	Risk Premium 10 Year Treasury
1	2005	9.22%	4.29%	4.93%
2	2004	9.00%	4.27%	4.73%
3	2003	8.75%	4.01%	4.74%
4	2002	10.25%	4.61%	5.64%
5	2001	10.05%	5.02%	5.03%
6	2000	9.62%	6.03%	3.59%
7	1999	11.20%	5.65%	5.55%
8	1998	10.62%	5.26%	5.36%
9	1997	11.52%	6.35%	5.17%
10	1996	11.67%	6.44%	5.23%
11	1995	10.93%	6.57%	4.36%
12				
13				
14	10 Year Average Premium			5.00%
15	5 Year Average Premium			5.01%
16				
17				
18	Consensus Forecast Interest Rates for 2008-2009			5.15%
19				
20	Projected Returns on Equity			
21	10 Year Average			10.1%
22	5 Year Average			10.2%
23				
24				
25	Sources:			
26	Value Line Data December 22, 2006			
27	Ibbotson Associates SBBI Valuation Edition 2006 Yearbook			
28	Blue Chip Forecast Interest Rates - 10 year Treas. December 2006			
29	Federal Reserve			
30				

**Golden Shores Water Company  
Risk Premium Equity Cost Analysis  
Authorized Equity Returns of Sample Water Companies**

Exhibit  
Schedule D-4.12  
Witness: Bourassa

Line No.		Authorized Returns on <u>Equity</u>	Average Annual 10 Year <u>Treasury</u>	Risk Premium 10 Year <u>Treasury</u>
1	2005	10.47%	4.34%	6.13%
2	2004	10.40%	4.27%	6.13%
3	2003	10.48%	4.01%	6.47%
4	2002	10.62%	4.61%	6.01%
5	2001	10.86%	5.02%	5.84%
6	2000	11.12%	6.03%	5.09%
7	1999	11.12%	5.65%	5.47%
8	1998	11.06%	5.26%	5.80%
9	1997	11.18%	6.35%	4.83%
10	1996	11.58%	6.44%	5.14%
11	1995	11.51%	6.57%	4.94%
12				
13				
14	10 Year Average Premium			5.69%
15	5 Year Average Premium			6.12%
16				
17				
18	Consensus Forecast Interest Rates for 2008-2009			5.15%
19				
20	Projected Returns on Equity			
21	10 Year Average			10.8%
22	5 Year Average			11.3%
23				
24				
25	Sources:			
26	AUS Utility Reports, issues for December various years			
27	Ibbotson Associates SBBI Valuation Edition 2006 Yearbook			
28	Blue Chip Forecast Interest Rates - 10 year Treas. December 2006			
29	Federal Reserve			

Test Year Ended June 30, 2006  
Returns on Equity of Nationally Traded Water  
Utilities as Reported in AUS Utility Reports  
December 2006

Exhibit  
Schedule D-4.13  
Witness: Bourassa

Line		Authorized	Current
<u>No.</u>		<u>Rate of</u>	<u>Rate of</u>
		<u>Return</u>	<u>Return</u>
1	American States Water Co.	9.9%	11.1%
2	Aqua America	10.1%	10.5%
3	California Water	10.1%	8.8%
4	Connecticut Water Service	12.7%	4.0%
5	Middlesex Water Co.	10.0%	10.0%
6	SJW Corp.	9.9%	11.7%
7			
8			
9	Averages	<u>10.4%</u>	<u>9.4%</u>
10			
11			
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14			
15			

SCHEDULE

E

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Comparative Balance Sheets

Exhibit  
Schedule E-1  
Page 1  
Witness: Bourassa

Line No.		Test Year Ended 6/30/2006	Year Ended 6/30/2005	Year Ended 6/30/2004
1	<b><u>ASSETS</u></b>			
2	Plant In Service	\$ 1,419,181	\$ 1,368,523	\$ 1,328,604
3				
4	Non-Utility Plant	30,785	30,785	30,785
5	Construction Work in Progress	356,367	302,508	35,687
6	Less: Accumulated Depreciation	(1,010,408)	(959,598)	(891,591)
7	Net Plant	<u>\$ 795,925</u>	<u>\$ 742,218</u>	<u>\$ 503,484</u>
8				
9	Debt Reserve Fund	\$ -	\$ -	\$ -
10				
11		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
12				
13	<b><u>CURRENT ASSETS</u></b>			
14	Cash and Equivalents	\$ 24,094	\$ 90,790	\$ 91,834
15	Restricted Cash	-	-	-
16	Accounts Receivable, Net	41,305	40,517	45,363
17	Unbilled Revenues	-	-	-
18	Materials and Supplies	10,539	4,094	10,284
19	Prepayments	-	-	-
20	Other Current Assets	2,871	3,366	-
21	Total Current Assets	<u>\$ 78,808</u>	<u>\$ 138,767</u>	<u>\$ 147,481</u>
22				
23	Deferred Debits	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
24				
25	Other Investments & Special Funds	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
26				
27	<b>TOTAL ASSETS</b>	<u><b>\$ 874,733</b></u>	<u><b>\$ 880,986</b></u>	<u><b>\$ 650,965</b></u>
28				
29				
30	<b><u>LIABILITIES AND STOCKHOLDERS' EQUITY</u></b>			
31				
32	Common Equity	<u>\$ 464,516</u>	<u>\$ 489,416</u>	<u>\$ 548,514</u>
33				
34	Long-Term Debt	<u>\$ 223,151</u>	<u>\$ 262,053</u>	<u>\$ -</u>
35				
36	<b><u>CURRENT LIABILITIES</u></b>			
37	Accounts Payable	\$ 8,158	\$ 4,576	\$ 4,602
38	Current Portion of Long-Term Debt	-	-	-
39	Payables to Associated Companies	-	-	-
40	Customer Meter Deposits, Current	2,490	2,240	2,420
41	Accrued Taxes	34,559	32,767	20,142
42	Accrued Interest	-	-	-
43	Other Current Liabilities	-	-	-
44	Total Current Liabilities	<u>\$ 45,208</u>	<u>\$ 39,583</u>	<u>\$ 27,164</u>
45	<b><u>DEFERRED CREDITS</u></b>			
46	Customer Meter Deposits, less current	\$ 95,837	\$ 72,245	\$ 46,932
47	Advances in Aid of Construction	41,000	-	-
48	Accumulated Deferred Income Taxes	(36,001)	(26,069)	(18,136)
49	Contributions In Aid of Construction, Net	41,023	43,757	46,492
50	Asset Retirement Obligations	-	-	-
51	Total Deferred Credits	<u>\$ 141,858</u>	<u>\$ 89,933</u>	<u>\$ 75,288</u>
52				
53	Total Liabilities & Common Equity	<u><b>\$ 874,733</b></u>	<u><b>\$ 880,986</b></u>	<u><b>\$ 650,965</b></u>
54				
55	<b><u>SUPPORTING SCHEDULES:</u></b>			
56	E-5			
57				

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Comparative Income Statements

Exhibit  
Schedule E-2  
Page 1  
Witness: Bourassa

Line No.		Test Year Ended 6/30/2006	Prior Year Ended 6/30/2005	Prior Year Ended 6/30/2004
1	<b>Revenues</b>			
2	Metered Water Revenues	\$ 478,064	\$ 447,886	\$ 458,747
3	Unmetered Water Revenues	-	-	-
4	Other Water Revenues	60,135	18,557	2,673
5	<b>Total Revenues</b>	<b>\$ 538,199</b>	<b>\$ 466,443</b>	<b>\$ 461,419</b>
6	<b>Operating Expenses</b>			
7	Salaries and Wages - Employees	\$ 148,058	\$ 145,185	\$ 132,362
8	Salaries and Wages - Officers, Directors and Maj	12,181	3,300	2,400
9	Employee Pensions and Benefits .			
10	Purchased Water .			
11	Purchased Power	45,113	37,310	41,960
12	Fuel for Power Production	224	245	257
13	Chemicals and Water Testing	4,478	6,114	10,648
14	Materials and Supplies (repairs and maintenance	(3,920)	3,514	4,882
15	Materials and Supplies (office)	1,593	3,129	3,282
16	Freight	363	470	583
17	Repairs and Maintenance	49,773	22,196	16,132
18	Contractual Services - Engineering .	-	-	-
19	Contractual Services - Accounting .	2,780	2,560	2,515
20	Contractual Services - Legal .	230	1,782	1,388
21	Contractual Services - Management Fees .			
22	Contractual Services - Casual labor	320	50	1,462
23	Contractual Services - Other .	90,000	97,500	93,750
24	Rental of Building/Real Property .	4,800	4,000	4,800
25	Rental of Equipment .			
26	Transportation Expenses .	13,955	9,524	8,760
27	Telephone	4,679	4,655	3,814
28	Insurance	50,247	46,455	61,659
29	Advertising Expenses .	855	915	-
30	Reg. Comm. Exp. - Amortization of Rate Case	-	-	-
31	Bad Debt Expense .	971	1,084	869
32	Miscellaneous Expenses .	15,673	17,517	12,167
33	Depreciation Expenses .	67,456	65,271	63,292
34	Property Taxes .	24,864	25,833	23,586
35	Sales Tax Expense	3,410	2,298	1,949
36	Payroll Taxes	14,176	17,484	12,949
37	Income Tax	649	(437)	(20)
38	Provision for Deferred Income Taxes	(9,932)	(7,933)	(12,189)
39	<b>Total Operating Expenses</b>	<b>\$ 542,994</b>	<b>\$ 510,023</b>	<b>\$ 493,258</b>
40	<b>Operating Income</b>	<b>\$ (4,795)</b>	<b>\$ (43,580)</b>	<b>\$ (31,838)</b>
41	<b>Other Income (Expense)</b>			
42	Interest Income	518	578	580
43	Other income	(3,914)	-	-
44	Interest Expense	(16,689)	(16,095)	-
45	Other Expense	-	-	-
46				
47	<b>Total Other Income (Expense)</b>	<b>\$ (20,085)</b>	<b>\$ (15,517)</b>	<b>\$ 580</b>
48	<b>Net Profit (Loss)</b>	<b>\$ (24,880)</b>	<b>\$ (59,098)</b>	<b>\$ (31,258)</b>

SUPPORTING SCHEDULES:

RECAP SCHEDULES:  
A-2



**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Detail of Plant in Service

Exhibit  
Schedule E-5  
Page 1  
Witness: Bourassa

Line No.	Acct. No.	Plant Description	Plant Balance at 6/30/2005	Plant Additions, Reclassifications or Retirements	Plant Balance at 6/30/2006
1					
2	301	Organization Cost	\$ -	\$ -	\$ -
3	302	Franchise Cost	-	-	-
4	303	Land and Land Rights	1,800	-	1,800
5	304	Structures and Improvements	30,183	-	30,183
6	305	Collecting and Impounding Res.	81,128	-	81,128
7	306	Lake River and Other Intakes	-	-	-
8	307	Wells and Springs	169,967	-	169,967
9	308	Infiltration Galleries and Tunnels	-	-	-
10	309	Supply Mains	-	-	-
11	310	Power Generation Equipment	-	-	-
12	311	Electric Pumping Equipment	90,991	-	90,991
13	320	Water Treatment Equipment	-	-	-
14	330	Distribution Reservoirs & Standpipe	44,771	-	44,771
15	331	Transmission and Distribution Mains	463,817	42,152	505,969
16	333	Services	61,328	-	61,328
17	334	Meters	138,733	32,893	171,626
18	335	Hydrants	1,972	-	1,972
19	336	Backflow Prevention Devices	-	-	-
20	339	Other Plant and Miscellaneous Equipment	27,987	-	27,987
21	340	Office Furniture and Fixtures	40,003	580	40,583
22	341	Transportation Equipment	55,635	(13,000)	42,635
23	342	Stores Equipment	-	-	-
24	343	Tools and Work Equipment	12,132	872	13,004
25	344	Laboratory Equipment	-	-	-
26	345	Power Operated Equipment	64,891	(12,840)	52,051
27	346	Communications Equipment	9,632	-	9,632
28	347	Miscellaneous Equipment	4,329	-	4,329
29	348	Other Tangible Plant	69,225	-	69,225
30					
31					
32		TOTAL WATER PLANT	\$ 1,368,523	\$ 50,657	\$ 1,419,181

SUPPORTING SCHEDULES

RECAP SCHEDULES:

A-4  
E-1

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Operating Statistics

Exhibit  
Schedule E-7  
Page 1  
Witness: Bourassa

Line No.		Test Year Ended <u>6/30/2006</u>	Prior Year Ended <u>6/30/2005</u>	Prior Year Ended <u>6/30/2004</u>
1	<u>WATER STATISTICS:</u>			
2				
3				
4				
5	Total Gallons Sold (in Thousands)	165,996	128,326	147,314
6				
7				
8				
9	Water Revenues from Customers:	\$ 478,064	\$ 447,886	\$ 458,747
10				
11				
12				
13				
14	Year End Number of Customers	1,529	1,438	1,372
15				
16				
17	Annual Gallons (in Thousands)			
18	Sold Per Year End Customer	109	89	107
19				
20				
21				
22	Annual Revenue per Year End Customer	\$ 312.66	\$ 311.46	\$ 334.36
23				
24	Pumping Cost Per 1,000 Gallons	\$ 0.2718	\$ 0.2907	\$ 0.2848
25	Purchased Water Cost per 1,000 Gallons	\$ -	\$ -	\$ -

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Taxes Charged to Operations

Exhibit  
Schedule E-8  
Page 1  
Witness: Bourassa

Line No.	Description	Test Year Ended <u>6/30/2006</u>	Prior Year Ended <u>6/30/2005</u>	Prior Year Ended <u>6/30/2004</u>
1				
2				
3	Federal Income Taxes	\$ (9,283)	\$ (8,370)	\$ (12,209)
4	State Income Taxes	-	-	-
5	Payroll Taxes	14,176	17,484	12,949
6	Property Taxes	24,864	25,833	23,586
7				
8	Totals	<u>\$ 29,757</u>	<u>\$ 34,947</u>	<u>\$ 24,326</u>
9				
10				
11				
12				
13				
14				

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Notes To Financial Statements

Exhibit  
Schedule E-9  
Page 1  
Witness: Bourassa

The Company does conduct independent audits

# SCHEDULE

## F

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Projected Income Statements - Present & Proposed Rates

Exhibit  
Schedule F-1  
Page 1  
Witness: Bourassa

Line No.		Test Year Actual Results	At Present Rates Year Ended 6/30/2007	At Proposed Rates Year Ended 6/30/2007
1	<b>Revenues</b>			
2	Metered Water Revenues	\$ 478,064	\$ 502,551	\$ 656,586
3	Unmetered Water Revenues	-	-	-
4	Other Water Revenues	60,135	4,983	4,983
5		<u>\$ 538,199</u>	<u>\$ 507,533</u>	<u>\$ 661,569</u>
6	<b>Operating Expenses</b>			
7	Salaries and Wages	\$ 148,058	\$ 148,058	\$ 148,058
8	Purchased Water	12,181	12,181	12,181
9	Purchased Power	-	-	-
10	Chemicals	-	-	-
11	Repairs and Maintenance	45,113	40,068	40,068
12	Office Supplies and Expense	224	224	224
13	Outside Services	4,478	4,478	4,478
14	Water Testing	(3,920)	-	-
15	Rents	1,593	1,593	1,593
16	Transportation Expenses	363	363	363
17	Insurance - General Liability	49,773	20,269	20,269
18	Insurance - health and Life	-	-	-
19	Regulatory Commission Expense - Rate Case	2,780	2,780	2,780
20	Miscellaneous Expense	230	230	230
21	Depreciation Expense	-	-	-
22	Taxes Other Than Income	320	320	320
23	Property Taxes	90,000	90,000	90,000
24	Income Tax	(9,283)	(18,989)	16,977
25				
26	<b>Total Operating Expenses</b>	<u>\$ 341,909</u>	<u>\$ 301,575</u>	<u>\$ 337,541</u>
27	<b>Operating Income</b>	<u>\$ 196,290</u>	<u>\$ 205,959</u>	<u>\$ 324,028</u>
28	<b>Other Income (Expense)</b>			
29	Interest Income	518	-	-
30	Other income	(3,914)	-	-
31	Interest Expense	(16,689)	(13,155)	(13,155)
32	Other Expense	-	-	-
33	Gain/Loss Sale of Fixed Assets	-	-	-
34	<b>Total Other Income (Expense)</b>	<u>\$ (20,085)</u>	<u>\$ (13,155)</u>	<u>\$ (13,155)</u>
35	<b>Net Profit (Loss)</b>	<u>\$ 176,205</u>	<u>\$ 192,804</u>	<u>\$ 310,873</u>
36				

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Projected Construction Requirements

Exhibit  
Schedule F-3  
Page 1  
Witness: Bourassa

Line				
No.				
1				
2	Account			
3	<u>Number</u>	<u>Plant Asset:</u>	<u>Test Year</u>	<u>2007</u>
4	301	Organization Cost	\$ -	\$ -
5	302	Franchise Cost	-	-
6	303	Land and Land Rights	-	-
7	304	Structures and Improvements	-	-
8	305	Collecting and Impounding Res.	53,859	-
9	306	Lake River and Other Intakes	-	-
10	307	Wells and Springs	-	-
11	308	Infiltration Galleries and Tunnels	-	-
12	309	Supply Mains	-	-
13	310	Power Generation Equipment	-	-
14	311	Electric Pumping Equipment	-	-
15	320	Water Treatment Equipment	-	-
16	330	Distribution Reservoirs & Standpipe	-	-
17	331	Transmission and Distribution Mains	42,152	-
18	333	Services	-	-
19	334	Meters	32,893	-
20	335	Hydrants	-	-
21	336	Backflow Prevention Devices	-	-
22	339	Other Plant and Miscellaneous Equipment	-	20,000
23	340	Office Furniture and Fixtures	580	-
24	341	Transportation Equipment	(13,000)	-
25	342	Stores Equipment	-	-
26	343	Tools and Work Equipment	872	-
27	344	Laboratory Equipment	-	-
28	345	Power Operated Equipment	(12,840)	-
29	346	Communications Equipment	-	-
30	347	Miscellaneous Equipment	-	-
31	348	Other Tangible Plant	-	-
32				
33	Total		<u>\$ 104,517</u>	<u>\$ 20,000</u>
34				
35				
36				

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Assumptions Used in Rate Filing

Exhibit  
Schedule F-4  
Page 1  
Witness: Bourassa

Line

No.

- 1 Property Taxes were computed using the method used by the Arizona Department
- 2 of Revenue
- 3
- 4 Projected construction expenditures are shown on Schedule A-4.
- 5
- 6 Expense adjustments are shown on Schedule C2, and are explained in the testimony.
- 7
- 8 Income taxes were computed using statutory state and federal income tax rates.
- 9
- 10
- 11
- 12
- 13
- 14
- 15



# SCHEDULE

## H

**Golden Shores Water Company**  
Revenue Summary  
Test Year Ended June 30, 2006

Exhibit  
Schedule H-1  
Page 1  
Witness: Bourassa

Line No.	Customer Classification and/or Meter Size	Total Revenues at Present Rates	Total Revenues at Proposed Rates	Dollar Change	Percent Change		
1	5/8 x 3/4 Inch Meter	\$ 469,455	\$ 616,838	\$ 147,382	31.39%		
2	3/4 Inch Meter	-	-	-	0.00%		
3	1 Inch Meter	-	-	-	0.00%		
4	2 Inch Meter	8,043	10,362	2,319	28.84%		
5	Standpipe (Construction Water TVE)	44,183	49,682	5,498	12.44%		
6	Standpipe	18,249	20,520	2,271	12.44%		
7		-	-	-			
8							
9							
10	Subtotals of Revenues	\$ 539,931	\$ 697,402	\$ 157,471	29.17%		
11							
12	Other Water Revenues	4,982	4,982	-	0.00%		
13							
14							
15	Subtotals of Revenues	\$ 544,912	\$ 702,383	\$ 157,471	28.90%	Addition	Addition
16	Revenue Annualizations:					Bills	Gallons
17	5/8 Inch residential	\$ 6,238	\$ 7,738	\$ 1,501	24.06%	239	1,074,239
18	3/4 Inch Meter	-	-	-	0.00%	-	-
19	1 Inch Meter	-	-	-	0.00%	0	-
20	2 Inch Meter	-	-	-	0.00%	-	-
21	Standpipe (Construction Water TVE)	(44,183)	(49,682)	(5,498)	12.44%	(1)	(19,637,000)
22	Subtotal Revenue Annualization	(37,946)	(41,943)	(3,998)	10.54%	238	(18,562,762)
23							
24	Total Revenues Per Bill Count	\$ 506,967	\$ 660,440	\$ 153,473	30.27%		
25	With Annualization						
26							
27	<b>REVENUE RECONCILIATION</b>						
28	Revenues including Annualization	\$ 506,967					
29	Adjusted Revenues per C-1 (Column 4, Line 5)	\$ 507,533					
30	Difference in Dollars	\$ 567					
31	Difference in Percentage	0.11%					
32	Tolerance Allowed (+ or -)	0.50%					
33							
34							

**Golden Shores Water Company**  
**Analysis of Revenue by Detailed Class**  
**Test Year Ended June 30, 2006**

Exhibit  
Schedule H-2  
Page 1  
Witness: Bourassa

		(a) Average Number of Customers		Revenues		Proposed Increase		Percent of
Line No.	Customer Classification and/or Meter Size	at 6/30/2006	Average Consumption	Present Rates	Proposed Rates	Dollar Amount	Percent Amount	Customers
1	5/8 x 3/4 Inch Meter	1,508	7,555	\$ 469,455	\$ 616,838	\$ 147,382	31.39%	99.74%
2	3/4 Inch Meter	-	-	-	-	-	0.00%	0.00%
3	1 Inch Meter	-	-	-	-	-	0.00%	0.00%
4	2 Inch Meter	2	64,980	8,043	10,362	2,319	28.84%	0.13%
5	Standpipe (Construction Water TVE)	1	1,636,417	44,183	49,682	5,498	12.44%	0.07%
6	Standpipe (Other)	1	1,013,847	18,249	20,520	2,271	12.44%	0.07%
7								
8								
9								
10								
11								
12								
13								
14	Totals	<u>1,512</u>						<u>100.00%</u>
15								
16	Actual Year End Number							
17	of Customers:	<u>1,518</u>						
18								
19								
20	*TVE = Topock Village Estates							
21								

**Golden Shores Water Company**  
Present and Proposed Rates  
Test Year Ended June 30, 2006

Exhibit  
Schedule H-3  
Page 1  
Witness: Bourassa

Line No.	Customer Classification and Meter Size	Present Rates	Proposed Rates	Percent Change
1	Monthly Usage Charge for:			
2	5/8 x 3/4 Inch	\$ 16.05	\$ 18.80	17.13%
3	3/4 Inch	25.00	29.29	17.16%
4	1 Inch	50.00	58.58	17.16%
5	1 1/2 Inch	150.00	175.73	17.15%
6	2 Inch	250.00	292.88	17.15%
7	3 Inch	350.00	410.03	17.15%
8	4 Inch	400.00	468.60	17.15%
9	5 Inch	600.00	N/A	
10	6 Inch	900.00	1,054.35	17.15%
11			-	
12	Standpipe	-	-	0.00%
13				
14				
15	<u>Gallons included in Minimum</u>	-	-	
16				
17	<u>Tier 1: (Gallon upper limit, up to, but not exceeding)</u>	<u>Present Rates</u>	<u>Proposed Rates</u>	
18	5/8 x 3/4 Inch	All gallons over min.	Please See	
19	3/4 Inch	All gallons over min.	Page 2	
20	1 Inch	All gallons over min.		
21	1.5 Inch	All gallons over min.		
22	2 Inch	All gallons over min.		
23	3 Inch	All gallons over min.		
24	4 Inch	All gallons over min.		
25	6 Inch	All gallons over min.		
26	8 Inch	All gallons over min.		
27				
28	<u>Tier 2: (Gallon upper limit, up to, but not exceeding)</u>			
29	5/8 x 3/4 Inch	Not Applicable	Please See	
30	3/4 Inch	Not Applicable	Page 2	
31	1 Inch	Not Applicable		
32	1.5 Inch	Not Applicable		
33	2 Inch	Not Applicable		
34	3 Inch	Not Applicable		
35	4 Inch	Not Applicable		
36	6 Inch	Not Applicable		
37	8 Inch	Not Applicable		
38				
39	<u>Tier 3: (Gallon upper limit, up to, but not exceeding)</u>			
40	5/8 x 3/4 Inch	Not Applicable	Please See	
41	3/4 Inch	Not Applicable	Page 2	
42	1 Inch	Not Applicable		
43	1.5 Inch	Not Applicable		
44	2 Inch	Not Applicable		
45	3 Inch	Not Applicable		
46	4 Inch	Not Applicable		
47	6 Inch	Not Applicable		
48	8 Inch	Not Applicable		

**Golden Shores Water Company**  
Present and Proposed Rates  
Test Year Ended June 30, 2006

Exhibit  
Schedule H-3  
Page 2  
Witness: Bourassa

Line No.	Customer Classification and Meter Size		Present Rates	Proposed Rates	Change
1					
2					
3			<u>Present</u>	<u>Proposed</u>	<u>Change</u>
4	<u>Commodity Rates (per 1,000 gallons in excess of gallons in Each Tier)</u>				
5	All customer classes except Standpipe	Tier 1	\$ 1.31	\$ 1.53	16.79%
6	All customer classes except Standpipe	Tier 2	1.31	2.03	54.96%
7	All customer classes except Standpipe	Tier 3	1.31	2.53	93.13%
8					
9	Standpipe	All Water	\$ 2.25	\$ 2.64	17.15%
10					
11			<u>Proposed Rates</u>		
12			<u>From Gallons</u>	<u>To Gallons</u>	<u>Price</u>
13					
14	<b>5/8 Inch and 3/4 Inch Meters</b>				
15	Tier 1	over	- up to	4,000	\$ 1.53
16	Tier 2	over	4,001 up to	10,000	\$ 2.03
17	Tier 3	over	10,001		\$ 2.53
18					
24	<b>1 Inch Meter</b>				
25	Tier 1	over	- up to	25,000	\$ 2.03
26	Tier 2	over	25,001		\$ 2.53
27					
28					
29	<b>1.5 Inch Meter</b>				
30	Tier 1	over	- up to	50,000	\$ 2.03
31	Tier 2	over	50,001		\$ 2.53
32					
33					
34	<b>2 Inch and Larger Meters</b>				
35	Tier 1	over	- up to	80,000	\$ 2.03
36	Tier 2	over	80,001		\$ 2.53
37					
38					
39	Standpipe		All Water		\$ 2.53

**Golden Shores Water Company**  
Present and Proposed Rates  
Test Year Ended June 30, 2006

Exhibit  
Schedule H-3  
Page 3  
Witness: Bourassa

Line  
No.

**1 Meter and Service Line Charges**

	Present Service Line Charge	Present Meter Install- ation Charge	Total Present Charge	Proposed Service Line Charge	Proposed Meter Install- ation Charge	Total Proposed Charge
7 5/8 x 3/4 Inch			\$ 410.00	\$ 385.00	\$ 135.00	\$ 520.00
8 3/4 Inch			455.00	385.00	215.00	600.00
9 1 Inch			520.00	435.00	255.00	690.00
10 1 1/2 Inch			740.00	470.00	465.00	935.00
11 2 Inch Turbo			NA	630.00	965.00	1,595.00
12 2 Inch, Compound			1,800.00	630.00	1,690.00	2,320.00
13 3 Inch Turbo			NA	805.00	1,470.00	2,275.00
14 3 Inch, compound			2,340.00	845.00	2,265.00	3,110.00
15 4 Inch Turbo			NA	1,170.00	2,350.00	3,520.00
16 4 Inch, compound			3,405.00	1,230.00	3,245.00	4,475.00
17 5 Inch		Cost	N/A	N/A	N/A	N/A
18 6 Inch Turbo			NA	1,730.00	4,545.00	6,275.00
19 6 Inch, compound			6,510.00	1,770.00	6,280.00	8,050.00
20 8 Inch			NA	At Cost	At Cost	At Cost
21 10 Inch			NA	At Cost	At Cost	At Cost
22 12 Inch			NA	At Cost	At Cost	At Cost

**24 Other Charges:**

27 Establishment	\$ 30.00
28 Establishment (After Hours)	\$ 45.00
29 Reconnection (Delinquent)	\$ 45.00
30 Reconnection (Delinquent) after hours	\$ 45.00
31 Meter Test	\$ 30.00
32 Deposit	PER RULE
33 Deposit Interest	PER RULE
34 Re-establishment (Within 12 months)	PER RULE
35 NSF Check	\$ 10.00
36 Deferred Payment per month	1.5%
37 Meter Re-read	\$ 15.00
38 Late Fee (a)	1.5%
39 Customer requested Meter Test	\$ 30.00
40 Sprinkler Service	\$ 30.00

\$ 30.00
\$ 45.00
\$ 45.00
\$ 45.00
\$ 30.00
PER RULE
PER RULE
PER RULE
\$ 10.00
1.5%
\$ 15.00
1.5%
\$ 30.00
\$ 30.00

**RULES**

Establishment (R14-2-403.D.1)
Establishment (After Hours) (R14-2-403.D.2)
Meter Test (R14-2-408.F)
Deposit (R14-2-403.B)
Deposit Interest (R14-2-403.B.3)
Re-establishment (R14-2-403.D.1)
NSF Check (R14-2-409.F.1)
Deferred Payment (R14-2-409.G.6)
Meter Re-read (R14-2-408.C.2)

(a) 1.5% of unpaid balance

(b) 1% of monthly minimum for a comparable sized meter connection, but no less than \$5.00 per month.

Golden Shores Water Company  
 Bill Comparison of Present and Proposed Rates  
 Customer Classification 0  
 Test Year Ended June 30, 2006  
 (Excludes all Revenue Related Taxes)

Exhibit  
 Schedule H-4  
 Page 1  
 Witness: Bourassa

<u>Usage</u>	<u>Present</u> <u>Bill</u>	<u>Proposed</u> <u>Bill</u>	<u>Dollar</u> <u>Increase</u>	<u>Percent</u> <u>Increase</u>
-	\$ 16.05	\$ 18.80	\$ 2.75	17.13%
1,000	17.36	20.33	\$ 2.97	17.11%
2,000	18.67	21.86	\$ 3.19	17.09%
3,000	19.98	23.39	\$ 3.41	17.07%
4,000	21.29	24.92	\$ 3.63	17.05%
5,000	22.60	26.95	\$ 4.35	19.25%
6,000	23.91	28.98	\$ 5.07	21.20%
7,000	25.22	31.01	\$ 5.79	22.96%
8,000	26.53	33.04	\$ 6.51	24.54%
9,000	27.84	35.07	\$ 7.23	25.97%
10,000	29.15	37.10	\$ 7.95	27.27%
12,000	31.77	42.16	\$ 10.39	32.70%
14,000	34.39	47.22	\$ 12.83	37.31%
16,000	37.01	52.28	\$ 15.27	41.26%
18,000	39.63	57.34	\$ 17.71	44.69%
20,000	42.25	62.40	\$ 20.15	47.69%
25,000	48.80	75.05	\$ 26.25	53.79%
30,000	55.35	87.70	\$ 32.35	58.45%
35,000	61.90	100.35	\$ 38.45	62.12%
40,000	68.45	113.00	\$ 44.55	65.08%
45,000	75.00	125.65	\$ 50.65	67.53%
50,000	81.55	138.30	\$ 56.75	69.59%
60,000	94.65	163.60	\$ 68.95	72.85%
70,000	107.75	188.90	\$ 81.15	75.31%
80,000	120.85	214.20	\$ 93.35	77.24%
90,000	133.95	239.50	\$ 105.55	78.80%
100,000	147.05	264.80	\$ 117.75	80.07%

**Present Rates:**

Monthly Minimum:	\$ 16.05
Gallons in Minimum	-
Charge Per 1,000 Gallons	
All gallons	\$ 1.31

**Proposed Rates:**

Monthly Minimum:	\$ 18.80
Gallons in Minimum	-
Charge Per 1,000 Gallons	
Up to 4,000	\$ 1.53
Up to 10,000	\$ 2.03
Over 10,001	\$ 2.53

Average Usage				
7,555 \$	25.95	\$ 32.14	\$ 6.19	23.85%
Median Usage				
4,500 \$	21.95	\$ 25.94	\$ 3.99	18.18%

Golden Shores Water Company  
 Bill Comparison of Present and Proposed Rates  
 Customer Classification 2 Inch Meter  
 Test Year Ended June 30, 2006  
 (Excludes all Revenue Related Taxes)

Exhibit  
 Schedule H-4  
 Page 2  
 Witness: Bourassa

<u>Usage</u>	<u>Present</u> <u>Bill</u>	<u>Proposed</u> <u>Bill</u>	<u>Dollar</u> <u>Increase</u>	<u>Percent</u> <u>Increase</u>
-	\$ 250.00	\$ 292.88	\$ 42.88	17.15%
1,000	251.31	294.91	\$ 43.60	17.35%
2,000	252.62	296.94	\$ 44.32	17.54%
3,000	253.93	298.97	\$ 45.04	17.74%
4,000	255.24	301.00	\$ 45.76	17.93%
5,000	256.55	303.03	\$ 46.48	18.12%
6,000	257.86	305.06	\$ 47.20	18.30%
7,000	259.17	307.09	\$ 47.92	18.49%
8,000	260.48	309.12	\$ 48.64	18.67%
9,000	261.79	311.15	\$ 49.36	18.85%
10,000	263.10	313.18	\$ 50.08	19.03%
12,000	265.72	317.24	\$ 51.52	19.39%
14,000	268.34	321.30	\$ 52.96	19.74%
16,000	270.96	325.36	\$ 54.40	20.08%
18,000	273.58	329.42	\$ 55.84	20.41%
20,000	276.20	333.48	\$ 57.28	20.74%
25,000	282.75	343.63	\$ 60.88	21.53%
30,000	289.30	353.78	\$ 64.48	22.29%
35,000	295.85	363.93	\$ 68.08	23.01%
40,000	302.40	374.08	\$ 71.68	23.70%
45,000	308.95	384.23	\$ 75.28	24.37%
50,000	315.50	394.38	\$ 78.88	25.00%
60,000	328.60	414.68	\$ 86.08	26.20%
70,000	341.70	434.98	\$ 93.28	27.30%
80,000	354.80	455.28	\$ 100.48	28.32%
90,000	367.90	480.58	\$ 112.68	30.63%
100,000	381.00	505.88	\$ 124.88	32.78%
150,000	446.50	632.38	\$ 185.88	41.63%
200,000	512.00	758.88	\$ 246.88	48.22%
250,000	577.50	885.38	\$ 307.88	53.31%
300,000	643.00	1,011.88	\$ 368.88	57.37%
350,000	708.50	1,138.38	\$ 429.88	60.67%
400,000	774.00	1,264.88	\$ 490.88	63.42%
450,000	839.50	1,391.38	\$ 551.88	65.74%

**Present Rates:**  
 Monthly Minimum: \$ 250.00  
 Gallons in Minimum  
 Charge Per 1,000 Gallons  
 All gallons \$ 1.31

**Proposed Rates:**  
 Monthly Minimum: \$ 292.88  
 Gallons in Minimum -  
 Charge Per 1,000 Gallons  
 Up to 80,000 \$ 2.03  
 Over 80,001 \$ 2.53

Average Usage  
 64,980 \$ 335.12 \$ 424.79 \$ 89.67 26.76%  
 Median Usage  
 45,000 \$ 308.95 \$ 384.23 \$ 75.28 24.37%



Golden Shores Water Company  
 Bill Comparison of Present and Proposed Rates  
 Customer Classification      Standpipe (Construction Water)  
 Test Year Ended June 30, 2006  
 (Excludes all Revenue Related Taxes)

Exhibit  
 Schedule H-4  
 Page 3  
 Witness: Bourassa

<u>Usage</u>	<u>Present</u>	<u>Proposed</u>	<u>Dollar</u>	<u>Percent</u>
	<u>Bill</u>	<u>Bill</u>	<u>Increase</u>	<u>Increase</u>
-	\$ -	\$ -	\$ -	0.00%
1,000	2.25	2.53	0.28	12.44%
2,000	4.50	5.06	0.56	12.44%
3,000	6.75	7.59	0.84	12.44%
4,000	9.00	10.12	1.12	12.44%
5,000	11.25	12.65	1.40	12.44%
6,000	13.50	15.18	1.68	12.44%
7,000	15.75	17.71	1.96	12.44%
8,000	18.00	20.24	2.24	12.44%
9,000	20.25	22.77	2.52	12.44%
10,000	22.50	25.30	2.80	12.44%
12,000	27.00	30.36	3.36	12.44%
14,000	31.50	35.42	3.92	12.44%
16,000	36.00	40.48	4.48	12.44%
18,000	40.50	45.54	5.04	12.44%
20,000	45.00	50.60	5.60	12.44%
25,000	56.25	63.25	7.00	12.44%
30,000	67.50	75.90	8.40	12.44%
35,000	78.75	88.55	9.80	12.44%
40,000	90.00	101.20	11.20	12.44%
45,000	101.25	113.85	12.60	12.44%
50,000	112.50	126.50	14.00	12.44%
60,000	135.00	151.80	16.80	12.44%
70,000	157.50	177.10	19.60	12.44%
80,000	180.00	202.40	22.40	12.44%
90,000	202.50	227.70	25.20	12.44%
100,000	225.00	253.00	28.00	12.44%
250,000	562.50	632.50	70.00	12.44%
500,000	1,125.00	1,265.00	140.00	12.44%
750,000	1,687.50	1,897.50	210.00	12.44%
1,000,000	2,250.00	2,530.00	280.00	12.44%
1,250,000	2,812.50	3,162.50	350.00	12.44%
1,500,000	3,375.00	3,795.00	420.00	12.44%
1,750,000	3,937.50	4,427.50	490.00	12.44%
2,000,000	4,500.00	5,060.00	560.00	12.44%
2,250,000	5,062.50	5,692.50	630.00	12.44%
2,500,000	5,625.00	6,325.00	700.00	12.44%

**Present Rates:**  
 Monthly Minimum: \$ -  
 Gallons in Minimum  
 Charge Per 1,000 Gallons  
 All gallons \$ 2.25

**Proposed Rates:**  
 Monthly Minimum: \$ -  
 Gallons in Minimum  
 Charge Per 1,000 Gallons  
 All gallons \$ 2.53

Average Usage  
 1,636,417 \$ 3,681.94 \$ 4,140.13 \$ 458.20 12.44%  
 Median Usage  
 1,517,000 \$ 3,413.25 \$ 3,838.01 \$ 424.76 12.44%

Golden Shores Water Company  
 Bill Comparison of Present and Proposed Rates  
 Customer Classification Standpipe - Other  
 Test Year Ended June 30, 2006  
 (Excludes all Revenue Related Taxes)

Exhibit  
 Schedule H-4  
 Page 4  
 Witness: Bourassa

<u>Usage</u>		<u>Present</u>		<u>Proposed</u>		<u>Dollar</u>		<u>Percent</u>
	\$	<u>Bill</u>	\$	<u>Bill</u>	\$	<u>Increase</u>		<u>Increase</u>
-		-		-		-		0.00%
1,000		2.25		2.53		0.28		12.44%
2,000		4.50		5.06		0.56		12.44%
3,000		6.75		7.59		0.84		12.44%
4,000		9.00		10.12		1.12		12.44%
5,000		11.25		12.65		1.40		12.44%
6,000		13.50		15.18		1.68		12.44%
7,000		15.75		17.71		1.96		12.44%
8,000		18.00		20.24		2.24		12.44%
9,000		20.25		22.77		2.52		12.44%
10,000		22.50		25.30		2.80		12.44%
12,000		27.00		30.36		3.36		12.44%
14,000		31.50		35.42		3.92		12.44%
16,000		36.00		40.48		4.48		12.44%
18,000		40.50		45.54		5.04		12.44%
20,000		45.00		50.60		5.60		12.44%
25,000		56.25		63.25		7.00		12.44%
30,000		67.50		75.90		8.40		12.44%
35,000		78.75		88.55		9.80		12.44%
40,000		90.00		101.20		11.20		12.44%
45,000		101.25		113.85		12.60		12.44%
50,000		112.50		126.50		14.00		12.44%
60,000		135.00		151.80		16.80		12.44%
70,000		157.50		177.10		19.60		12.44%
80,000		180.00		202.40		22.40		12.44%
90,000		202.50		227.70		25.20		12.44%
100,000		225.00		253.00		28.00		12.44%
250,000		562.50		632.50		70.00		12.44%
500,000		1,125.00		1,265.00		140.00		12.44%
750,000		1,687.50		1,897.50		210.00		12.44%
1,000,000		2,250.00		2,530.00		280.00		12.44%
1,250,000		2,812.50		3,162.50		350.00		12.44%
1,500,000		3,375.00		3,795.00		420.00		12.44%
1,750,000		3,937.50		4,427.50		490.00		12.44%
2,000,000		4,500.00		5,060.00		560.00		12.44%
Average Usage								
1,013,847	\$	2,281.16	\$	2,565.03	\$	283.88		12.44%
Median Usage								
1,411,750	\$	3,176.44	\$	3,571.73	\$	395.29		12.44%

**Present Rates:**  
 Monthly Minimum: \$ -  
 Gallons in Minimum  
 Charge Per 1,000 Gallons  
 All gallons \$ 2.25

**Proposed Rates:**  
 Monthly Minimum: \$ -  
 Gallons in Minimum  
 Charge Per 1,000 Gallons  
 All gallons \$ 2.53

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Customer Classification 5/8 Inch Meters

Exhibit  
Schedule H-5  
Page 1  
Witness: Bourassa

Usage From:	Usage To:	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Total Year	Cumul- ative Billing
0	0	705	730	797	812	3044	3,044
1	1,000	412	402	403	369	1586	4,630
1,001	2,000	186	367	391	296	1240	5,870
2,001	3,000	192	271	451	328	1242	7,112
3,001	4,000	256	302	373	277	1208	8,320
4,001	5,000	260	299	347	279	1185	9,505
5,001	6,000	221	250	256	221	948	10,453
6,001	7,000	297	313	336	296	1242	11,695
7,001	8,000	227	171	191	219	808	12,503
8,001	9,000	205	153	147	180	685	13,188
9,001	10,000	251	185	136	140	712	13,900
10,001	12,000	202	290	205	230	927	14,827
12,001	14,000	156	181	129	185	651	15,478
14,001	16,000	133	157	83	121	494	15,972
16,001	18,000	106	120	69	126	421	16,393
18,001	20,000	80	89	46	91	306	16,699
20,001	25,000	152	128	59	167	506	17,205
25,001	30,000	96	42	44	104	286	17,491
30,001	35,000	75	30	20	60	185	17,676
35,001	40,000	37	17	19	37	110	17,786
40,001	50,000	48	16	18	36	118	17,904
50,001	60,000	21	6	5	20	52	17,956
60,001	70,000	20	8	2	9	39	17,995
70,001	80,000	18	0	1	9	28	18,023
80,001	90,000	9	2	3	8	22	18,045
90,001	100,000	1	3	-	6	10	18,055
Over 100,000 gallons							
100,000	100,000				1	1	18,056
101,000	101,000		1			1	18,057
102,000	102,000		1			1	18,058
102,000	102,000			1		1	18,059
103,000	103,000	1				1	18,060
105,000	105,000	1				1	18,061
105,000	105,000				1	1	18,062
105,000	105,000				1	1	18,063
106,000	106,000			1		1	18,064
107,000	107,000	2				2	18,066
107,000	107,000		1			1	18,067
107,000	107,000				1	1	18,068
109,000	109,000				1	1	18,069
110,000	110,000		2			2	18,071
110,000	110,000		1			1	18,072
114,000	114,000				1	1	18,073
115,000	115,000	1				1	18,074
115,000	115,000				1	1	18,075
116,000	116,000				1	1	18,076
117,000	117,000	1				1	18,077
117,000	117,000			1		1	18,078
118,000	118,000	1				1	18,079
118,000	118,000		1			1	18,080

**Golden Shores Water Company**  
Test Year Ended June 30, 2006  
Customer Classification 5/8 Inch Meters

Exhibit  
Schedule H-5  
Page 1  
Witness: Bourassa

Usage From:	Usage To:	1st <u>Quarter</u>	2nd <u>Quarter</u>	3rd <u>Quarter</u>	4th <u>Quarter</u>	Total <u>Year</u>	Cumul- ative <u>Billing</u>
128,000	128,000	1				1	18,081
129,000	129,000		1			1	18,082
146,000	146,000		1			1	18,083
149,000	149,000		1			1	18,084
150,000	150,000		1			1	18,085
150,000	150,000		1			1	18,086
179,000	179,000				1	1	18,087
186,000	186,000	1				1	18,088
200,000	200,000			1		1	18,089
210,000	210,000				1	1	18,090
231,000	231,000	1				1	18,091
301,000	301,000			1		1	18,092
491,000	491,000			1		1	18,093
						0	18,093
Totals		4,376	4,544	4,537	4,636	18,093	
						Average Use	7,555
						Median Use	4,500

Golden Shores Water Company  
Test Year Ended June 30, 2006  
Customer Classification 2 Inch Meter

Exhibit  
Schedule H-5  
Page 2  
Witness: Bourassa

Usage From:	Usage To:	Month of <u>July</u>	Month of <u>Aug.</u>	Month of <u>Sept.</u>	Month of <u>Oct.</u>	Month of <u>Nov.</u>	Month of <u>Dec.</u>	Month of <u>Jan.</u>	Month of <u>Feb.</u>	Month of <u>March</u>	Month of <u>April</u>	Month of <u>May</u>	Month of <u>June</u>	Total Year	Cumul- ative Billing
0	0													0	-
1	1,000													0	-
1,001	2,000													0	-
2,001	3,000													0	-
3,001	4,000													0	-
4,001	5,000													0	-
5,001	6,000													0	-
6,001	7,000													0	-
7,001	8,000													0	-
8,001	9,000													0	-
9,001	10,000													0	-
10,001	12,000													0	-
12,001	14,000						1							1	1
14,001	16,000				1				1					2	3
16,001	18,000													0	3
18,001	20,000					1								1	4
20,001	25,000	1						1			1			3	7
25,001	30,000											1		1	8
30,001	35,000												1	1	9
35,001	40,000			1										2	11
40,001	50,000		1										1	2	13
50,001	60,000													0	13
60,001	70,000													0	13
70,001	80,000	1							1					2	15
80,001	90,000		1											1	16
90,001	100,000						1					1		2	18
Over 100,000 gallons															
103,000	103,000											1		1	19
104,000	104,000										1			1	20
129,000	129,000							1						1	21
133,000	133,000					1								1	22
145,000	145,000			1										1	23
166,000	166,000				1									1	24
Totals															
														24	
														Average Usage	64,980
														Median Usage	45,000
														Average # Customers	2

### Customer Classification

**Standpipe (Construction Water - Topock Village Estates)**

Exhibit  
Schedule H-5  
Page 3  
Witness: Bourassa

[illegible]

Exhibit  
Schedule H-5  
Page 4  
Witness: Bourassa

Usage From:	Usage To:	Month of July	Month of Aug.	Month of Sept.	Month of Oct.	Month of Nov.	Month of Dec.	Month of Jan.	Month of Feb.	Month of March	Month of April	Month of May	Month of June	Total Year	Cumulative Billing
0	0													-	-
1	1,000													-	-
1,001	2,000													-	-
2,001	3,000													-	-
3,001	4,000													-	-
4,001	5,000													-	-
5,001	6,000													-	-
6,001	7,000													-	-
7,001	8,000													-	-
8,001	9,000													-	-
9,001	10,000													-	-
10,001	12,000													-	-
12,001	14,000													-	-
14,001	16,000													-	-
16,001	18,000													-	-
18,001	20,000													-	-
20,001	25,000													-	-
25,001	30,000													-	-
30,001	35,000													-	-
35,001	40,000													-	-
40,001	50,000													-	-
50,001	60,000													-	-
60,001	70,000													-	-
70,001	80,000													-	-
80,001	90,000													-	-
90,001	100,000													-	-
<b>Over 100,000 gallons</b>															
365,018	365,018							1						1	1
443,169	443,169											1		1	2
465,013	465,013	1												1	3
503,311	503,311								1					1	4
515,453	515,453			1										1	5
640,813	640,813		1											1	6
1,655,316	1,655,316				1									1	7
3,522,680	3,522,680					1								1	8
														-	8
Totals		1	1	1	1	1	-	1	1	-	-	1	-	8	
														Average Usage	1,013,847
														Median Usage	1,411,750
														Average # Customers	1